

# ANNUAL REPORT



2024



## AFRAA Executive Committee (EXC) Members 2024

AIR BOSTWANA (BP)	 <b>AIR BOTSWANA</b> Going Your Way
AIR PEACE (P4)	 <b>AIR PEACE</b> ...your peace, our goal
AIR TANZANIA (TC)	 <b>Air Tanzania</b> The Wings of Ujamaa
ASKY AIRLINES (KP)	 <b>ASKY</b> The Pan African Airline
CONGO AIRWAYS (8Z)	 <b>Congo Airways</b> Le plaisir de voyager.
EGYPTAIR (MS) PRESIDENT	 <b>EGYPTAIR</b> A STAR ALLIANCE MEMBER
ETHIOPIAN AIRLINES (ET)	 <b>Ethiopian</b> የኢትዮጵያ THE NEW SPIRIT OF AFRICA A STAR ALLIANCE MEMBER
KENYA AIRWAYS(KQ) 1 <sup>ST</sup> VICE CHAIRPERSON	 <b>Kenya Airways</b>
LAM MOZAMBIQUE(TM) CHAIRPERSON	
ROYAL AIR MAROC (AT)	
RWANDAIR (WB)	
TUNISAIR (TU) 2 <sup>ND</sup> VICE CHAIRPERSON	



## Foreword



The global economy has faced significant challenges, including the Russia-Ukraine conflict. This war has exacerbated supply chain disruptions, driven up commodity prices, especially energy and contributed to persistent global inflation.

As a result, the global GDP growth decelerated from 6.6% in 2021 to 3.6% in 2022 and the downtrend continued in 2023 to 3.2%, the same is projected for 3.2% in 2024 with an estimated 3.3% in 2025 according to International Monetary Fund (IMF). Real GDP for Africa also slowed from 4.1 percent in 2022 to 3.1 percent in 2023. However, the growth is expected to increase to 3.7% in 2024 and 4.3 percent in 2025, according to Africa Development Fund (AfDB). This slowdown continues to be influenced by tight global financial conditions and ongoing supply chain disruptions. Despite these challenges, the recovery trend in the airline industry continued in 2023. International tourism rebounded with over 1 billion international arrivals, up from 960 million in 2022, according to the UNWTO. The International Air Transport Association (IATA) reported that airlines carried 4 billion passengers in 2023, a notable increase from 3.4 billion in 2022.

In Africa, the tourism sector saw a significant increase in international tourists in 2023, welcoming 66.3 million visitors. African airlines also saw a substantial increase in passengers, transporting 85 million, marking a 26.9% increase from 2022. The recovery from COVID-19 will likely be effective in 2024, with African airlines projected to carry 98 million passengers.

The average Passenger Load Factor (PLF) in Africa for 2023 was 76.1%, a modest improvement from 71.6% in 2022 but still below the global average of 82%.

According to RASG-AFI, there were 62 Accidents resulting in 72 fatalities worldwide. Regional Aviation Safety Group for Africa-Indian Ocean (RASG-AFI) further states that in 2023, there were 4 Accidents and zero fatalities on scheduled commercial flights with aircraft over 5,700 kg in Africa. The number of accidents in Africa reduced from 6 in 2022 to 4 in 2023.

The African Aviation Industry Group (AAIG) conducted a laboratory on Africa Air Transport Sustainability from 27 June to 1 July 2022 in Nairobi, Kenya. The aviation, trade, and tourism stakeholders attended the laboratory. One of the five projects retained from the laboratory was to accelerate the implementation of the FRA (Free Route Airspace) at a continental level. So far, the project has attained successful milestones with trials. Implementing the FRA will reduce flight time, cost of operations and CO<sub>2</sub> emissions.

A collaborative approach among aviation stakeholders and partners will allow us to achieve a sustainable industry in Africa and make aviation a vital contributor to the Continental economy.

This report reviews the state of the African air transport industry and the activities of the AFRAA Secretariat that benefit member airlines. The airline profile section will help readers learn essential facts about all AFRAA member airlines. Finally, you will have a summary of all our partners who assist the association's activity.

I wish you an excellent, informative reading.

A handwritten signature in black ink, appearing to read 'Mr. Berthé', with a long horizontal line extending to the right.

**Mr. Abdérahmane Berthé**  
AFRAA Secretary General



### Vision

“A sustainable, interconnected and affordable Air Transport industry in Africa where African airlines become key players and drivers to African economic development.”



### Mission

“To promote, serve African airlines and champion Africa’s aviation industry.”



### Values

**AFRAA believes in:**  
Professionalism, Integrity  
Leadership, Communication,  
Commitment to serve,  
Partnerships, Transparency  
Result Orientation



### Objectives

#### AFRAA as an association has the following strategic objectives

##### Safe, secure and reliable air transport:

Promote the industry best practices to support safe, secure and reliable air transport in Africa;  
Enhance the visibility, reputation and influence of African airlines in the global Aviation industry;

##### Sustainable air transport:

Advocate for the reduction of costs of air transport services in Africa by reducing taxes, fees and charges.  
Strive for the implementation of cost-effective Human Resource Development.  
Lobby for market access to increase revenues and enhance connectivity for the aviation sector in Africa;

##### Cooperation:

Undertake the implementation of joint initiatives aimed at reducing operating costs for airlines, increase revenues and market share. Facilitate and encourage partnership among African airlines;

##### Data Intelligence:

Become a hub for data, intelligence and expertise in the African Aviation Industry.

# “Better Skies for Africa”



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## Section One: Economic performance

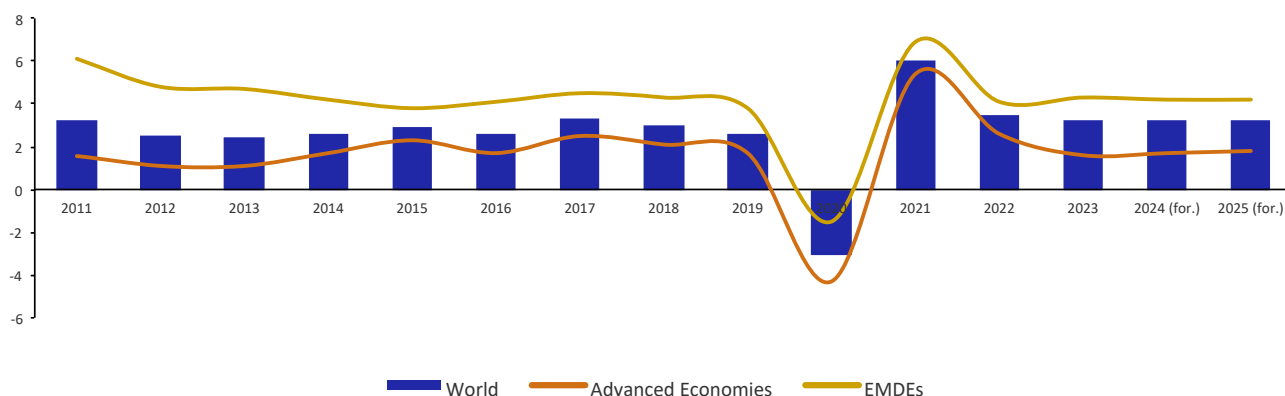
### 1.1 Global economic performance

The global economy has faced significant challenges, including the Russia-Ukraine conflict. This war has exacerbated supply chain disruptions, driven up commodity prices, especially energy and contributed to persistent global inflation.

As a result, the global GDP growth decelerated from 6.6% in 2021 to 3.6% in 2022 and the downtrend continued in 2023 to 3.2%, the same is projected for 3.2% in 2024 with an estimated 3.3% in 2025 according

to International Monetary Fund (IMF). Technological innovation, a key driver of economic growth, continued to make significant strides in 2024. Sectors such as artificial intelligence, renewable energy, and biotechnology witnessed robust expansion. The World Intellectual Property Organization (WIPO) reported a 15% increase in patent filings for renewable energy technologies, underscoring the growing influence of sustainable solutions in the global economy.

Figure 1.1: Global economic growth



Source: IMF

In 2023, most commodity prices weakened to varying degrees alongside robust supplies and moderating demand; however, they remain above pre-pandemic levels. The recent conflict in the Middle East had a muted impact on commodity prices. Despite recent volatility triggered mainly by the conflict and ongoing hostilities, average oil prices 2024 edge down to \$81/bbl. In 2024, given adequate oil supplies, slowing global activity, and continuing deceleration of China's economy, Metal prices fell by 10 percent in 2023 on account of sluggish demand from major economies, notably China, which accounts for more than 60 percent of global metal consumption, amid protracted weakness in the country's property sector. Metal prices are set to decline again as slower growth in China further weighs on metal demand. Food prices, particularly grain prices, fell by 9% in

2023. Rice was the exception. Its price rose 27% amid restrictions on non-basmati rice exports from India, the world's top rice exporter.

Global trade growth in 2023 was the slowest outside global recessions in the past 50 years, with goods trade contracting amid anemic global industrial production. Global trade has continued to recover from the effects of the pandemic, but at a slower pace than previously expected. According to the World Bank, Global trade growth is projected to rise to 2.3% in 2024, partly reflecting a recovery of demand for goods and, more broadly, in advanced economy trade. Although global trade growth is expected to firm this year, the trade recovery projected for 2021-24 is the weakest following a worldwide recession in the past half-century.

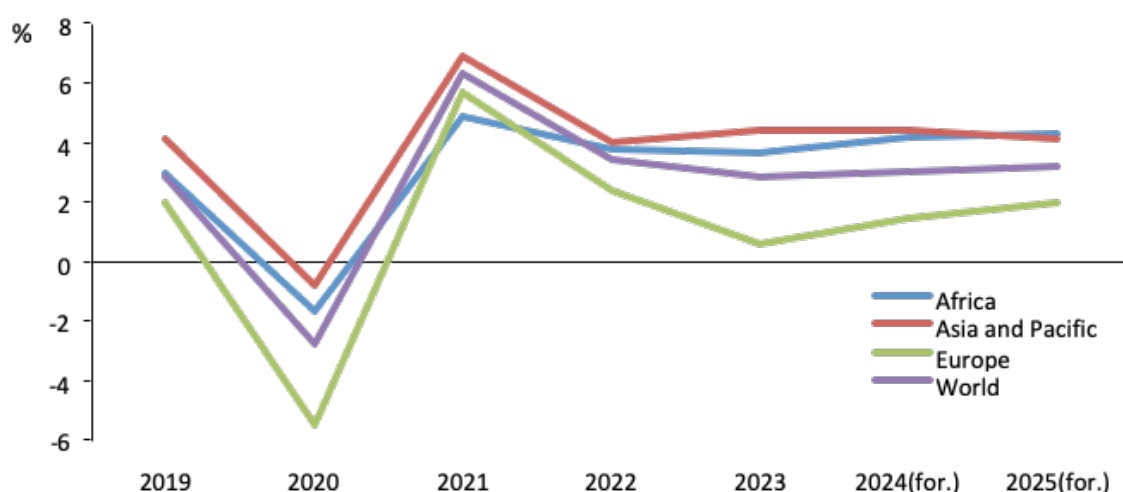


## 1.2 Africa's economic performance

Africa remains resilient amidst multiple shocks with average growth projected to stabilise at 4.0 percent in 2024–25, higher than 3.1 percent in 2023, according to AfDB. The pace of economic recovery in Africa was hindered by several factors, including tightening global financial conditions, elevated inflation, and supply chain disruptions intensified by Russia's prolonged invasion of Ukraine and subdued global growth. The increasing impact of climate change and extreme weather events further compounded these

challenges. Despite the continuing headwinds, 15 African countries recorded a growth rate of at least 5 percent in 2023. Although three of the continent's largest economies recorded lower actual GDP growth rates, more than half (31) of African countries had higher actual GDP growth rates in 2023 than in 2022, with 6 of them being Burkina Faso, Djibouti, Eswatini, Libya, the Republic of Congo and South Sudan posting real GDP growth rates of more than 2 percentage points as compared to the previous years.

Figure 1.2: GDP growth projections in Africa 2019-25



Source: AfDB

The AfDB reported an average increase of 3% in consumer price inflation in Africa to 17% in 2023, from 14.2% in 2022. The increase is due to a combination of factors, including higher local food prices caused by drought-related domestic supply shortages, excess liquidity, and the impact of currency depreciation against a strong dollar.

According to the African Development Bank (AfDB), the average debt-to-GDP ratio for African countries was approximately 70% in 2023. This high ratio reflects the significant debt burdens many nations on the

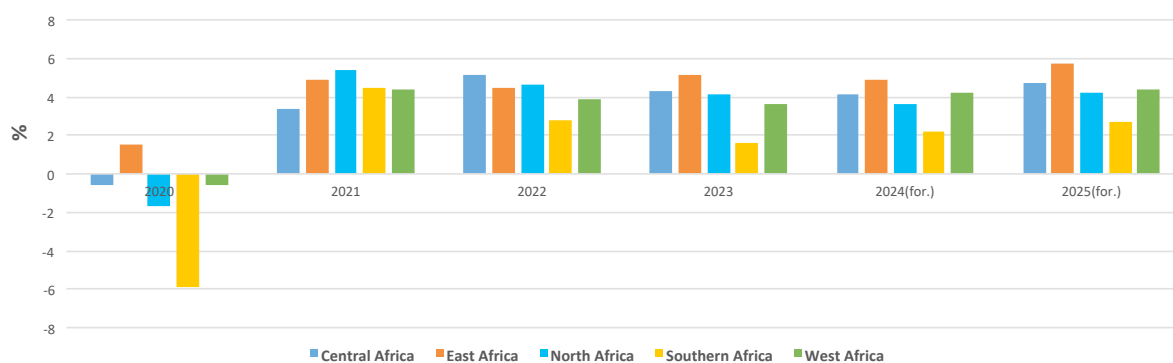
continent face, driven by factors such as extensive borrowing, global economic conditions, and various financial pressures.

Commodity prices, rose after the beginning of the Russia-Ukraine war, but have since declined as global demand has remained weak.

## 1.3 Regional prospects for Africa

The AfDB African Economic Outlook reports that 2023 economic performance varied across countries and regions. The main trends are as follows:

**Figure 1.3: Real GDP growth by sub-regions of Africa, 2020-25**



Source: AfDB

Growth in Central Africa is expected to moderate from 4.3 percent in 2023 to 4.1 percent in 2024 before improving strongly to 4.7 percent in 2025. The upgraded forecast of 0.6 percentage points for 2024 over the January 2024 projections is attributable to expectations of more robust growth in Chad and the Democratic Republic of Congo due to favourable metal prices.

The East African region’s economic growth is expected to bounce back as Africa’s fastest-growing region, with real GDP growth rising from 3.5 percent in 2023 to 4.9 percent in 2024 and 5.7 percent in 2025.

Ethiopia, Rwanda, and Uganda drive the regional growth. Growth in Rwanda has always

increased by 7%, except in 2020, and should maintain this momentum in 2023 and 2024. An increase in public spending on infrastructure will draw it. Uganda and Ethiopia are also expected to experience substantial growth, exceeding 5% in 2023 and 2024, thanks to developments in the oil sector for Uganda and continued infrastructure spending for Ethiopia.

Growth in the region is expected to consolidate at above 5.1% in 2023 before reaching 5.8% in 2024.

In North Africa, the growth was hampered by the sharp contraction in Libya and the effects of drought in Morocco. The GDP reduced from 5.4% in 2021 to 4.1% in 2023.

Growth is projected to accelerate in 2023 and 2024 at an average of 4.5 percent, supported by a strong recovery in these two countries and consolidation of gains in others.

Libya’s economy is projected to increase to 8.0% in 2024, from the contraction of 12.1% in 2022, boosted by better oil production. Morocco’s growth rate is also projected to double to 3.5% in 2024 from 1.1% in 2022.

Given its proximity to Europe, the region has the potential to become self-sufficient and serve as an alternative source for the European Union.

However, the region remains vulnerable to significant headwinds, including climate shocks and persistent social challenges, which could potentially affect the economic outlook.

Growth is projected to rise in West Africa, increasing from 3.6 percent in 2023 to 4.2 percent in 2024 and consolidating at 4.4 percent the following year. This is an upgrade of 0.3 percentage points in 2024 over the January MEO 2024 projections, reflecting more robust growth upgrades in the region’s large economies – Côte d’Ivoire, Ghana, Nigeria, and Senegal.

In Cote d’Ivoire, massive investments in infrastructures in preparation for the Africa Cup of Nations in 2024, as well as initiatives to improve in the sector of renewable energy, are projected to boost the economic growth from 6.7 percent in 2022 to 7.1 percent in 2023 the same to be reflected in 2024.

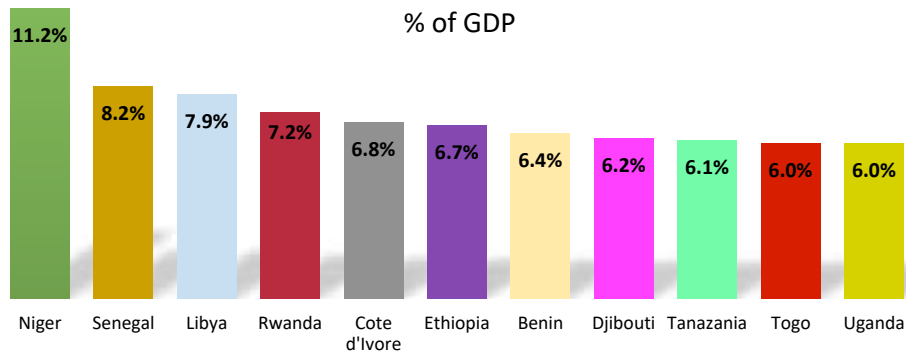
According to AfDB, the regional economy will grow from 3.9% in 2023 and 4.2% in 2024.

Southern Africa’s growth is projected to drop slightly from 1.6 percent in 2023 to 2.2 percent in 2024 and firm up to 2.7 percent in 2025. The growth rates for 2024 and 2025 show an upgrade of 0.1 percentage point over the January 2024 projections, mainly reflecting a 0.7 percentage point increase in South Africa’s projected growth.

According to the AfDB, the delays in addressing South Africa’s worsening energy crisis, the operational and financial weaknesses and the slow progress in implementing reforms will keep the country’s growth below emerging market peers.

Thus, the region’s growth is projected to decelerate to 1.6% in 2023 before rising to 2.7% in 2024.

Figure 1.4: African countries projected among Top 11 performers in economic growth, 2024



Source: AfDB MEO

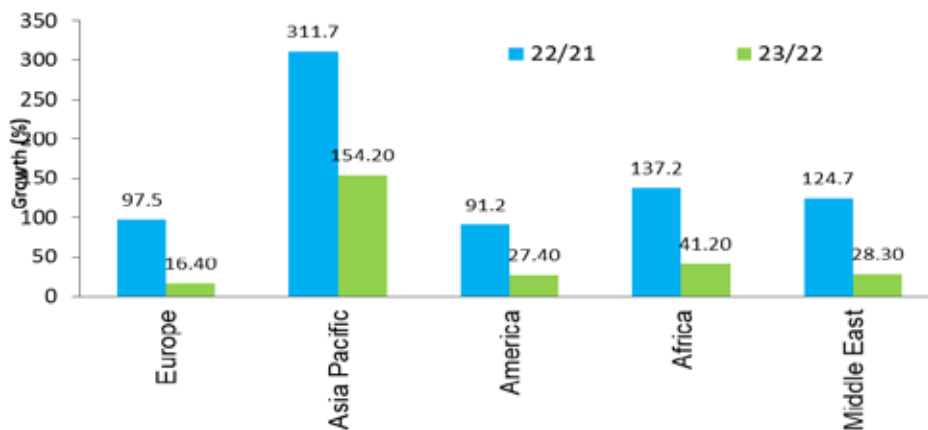
## 1.4 Tourism

### 1.4.1 Global Tourism Performance 2023

According to UNWTO, over 1300 million tourists travelled internationally in 2023, a 35% increase compared to international tourist arrivals in 2022, which was over 960 million. Asia Pacific recorded the best results, with a 154% increase compared to

2022. Africa follows this with a 41% increase from 2022 figures, the Middle East 29%, the Americas 27% and Europe 16%. Figure 1.4 below illustrates global tourism performance in the year 2023.

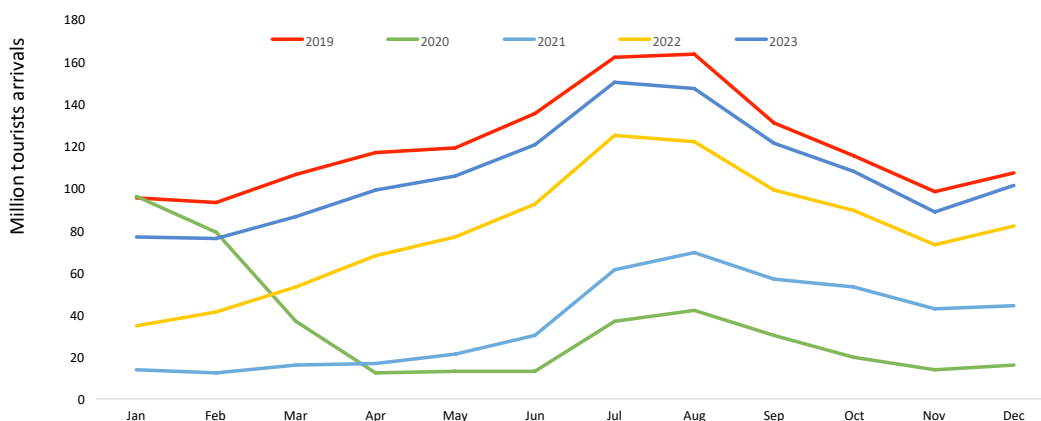
Figure 1.5 Global Tourism Performance 2023



Source: UNWTO

The average monthly international tourist arrival in 2023 is 108.3 million tourists according to UNWTO monthly arrivals in Figure 1.5 below;

Figure 1.6 Monthly international tourists arrivals 2021-2023



Source: UNWTO

### 1.4.2 Tourism in Africa 2023

In 2023, tourism in Africa demonstrated significant recovery and growth, reflecting broader global trends while showcasing the continent's unique attractions and advancements. According to the United Nations World Tourism Organization (UNWTO), the statistics for African tourism in 2023 highlight a vibrant sector on the mend, marked by increasing visitor numbers, rising revenues, and a focus on sustainability.

According to the UNWTO, Africa received 66.3 million international tourists in 2023, a 41.2% increase from 2022. Despite this growth, the number of arrivals is still 4% below pre-pandemic levels from 2019. Africa accounted for 5.1% of the total number of international tourists globally.

Tourism revenue in Africa reached \$61 billion in 2023, a significant increase from the \$45 billion recorded in 2022. This boost in revenue reflects not only the rise in visitor numbers but also a higher average spend per tourist. The increase in revenue is crucial for many African economies, where tourism plays a significant role in national income and employment.

North Africa emerged as a key growth driver, with countries like Egypt and Morocco leading. Egypt attracted approximately 8 million international visitors, boosted by its rich historical and cultural attractions, including the Pyramids of Giza and the Red Sea resorts. Morocco saw around 12 million visitors, with its vibrant cities, cultural festivals, and diverse landscapes continuing to draw tourists.

Eastern Africa also saw notable improvements led by Kenya and Tanzania, which welcomed around 18 million tourists. Kenya's renowned safari experiences in the Maasai Mara and Amboseli National Parks attracted about 9 million visitors. Tanzania, known for its Serengeti National Park and Zanzibar's idyllic beaches, also drew around 9 million visitors.

In Southern Africa, South Africa remained a significant player, attracting approximately 11 million visitors in 2023. The country's diverse offerings, from wildlife safaris in Kruger National Park to the scenic beauty of Cape Town, continue to be major attractions. Namibia and Zimbabwe also saw increased tourist numbers, driven by their unique landscapes and adventure tourism opportunities.

### Sustainable Tourism

The UNWTO highlighted a growing trend towards sustainable tourism practices in Africa. Approximately 22% of the continent's tourism revenue was linked to eco-friendly and sustainable tourism initiatives. This shift reflects a broader global emphasis on responsible travel, with many destinations adopting practices that support conservation efforts and benefit local communities.

Tourism-related employment in Africa saw a notable increase, with the sector providing jobs for approximately 7.2 million people in 2023. This growth is essential for local economies, particularly in regions heavily reliant on tourism for employment and income.

### 1.4.3 International Tourism Projections 2024

IMF's latest World Economic Outlook 2024 points to a steady but slow economic recovery, though mixed by region. At the same time, persisting inflation, high interest rates, volatile oil prices and disruptions to trade continue to translate into high transport and accommodations costs. Tourists are expected to continue to seek value for money and travel closer to home in response to elevated prices and overall economic challenges. At the same time, extreme temperatures and other weather events could impact the destination choice of many travellers.

UNWTO forecasts an increase of 2% in 2024 international tourist arrivals. The sector's positive outlook is evident in the latest UNWTO Tourism Confidence Index survey, where 67% of tourism professionals report better or significantly better prospects for 2024 compared to 2023.

Key factors expected to drive a full recovery by the end of 2024 include the release of remaining pent-up demand, enhanced air connectivity, and a more robust rebound in Asian markets and destinations. However, economic and geopolitical challenges persist, posing significant risks to the continued recovery of international tourism and overall confidence levels.

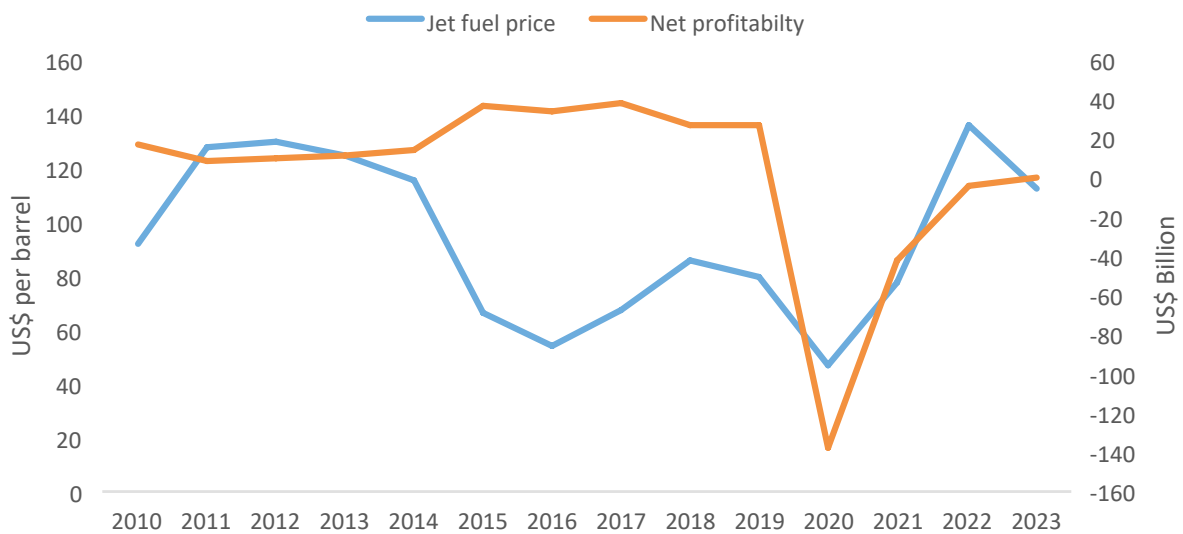
### 1.5 Jet fuel price

In 2023, the average crude oil price settled at USD 82.5 per barrel, with the crack spread remaining elevated at USD 30 per barrel, according to IATA.

This high crack spread indicates a tight supply situation amid a recovering demand. Jet fuel prices averaged USD 112 per barrel in 2023, down from USD 135.6 in 2022. Fuel is projected to average \$113.8/barrel (jet) in 2024, translating into a total fuel bill of \$291 billion, accounting for 31% of all operating costs. For the 2024 airline financial forecast, IATA projects that crude oil prices will stay elevated, ranging between

USD 85 and USD 90 per barrel. The price trajectory will largely depend on the geopolitical developments in the Middle East and OPEC's production decisions in the latter half of the year. Should OPEC increase output targets to accommodate rising demand, the price could decrease. Additionally, slower global GDP growth may also exert downward pressure on prices.

**Figure 1.7 Evolution of Jet fuel price vs. net profitability**



Source: IATA Fuel fact sheet June 2024



## Section Two: Airline performance

### 2.1 Global industry performance

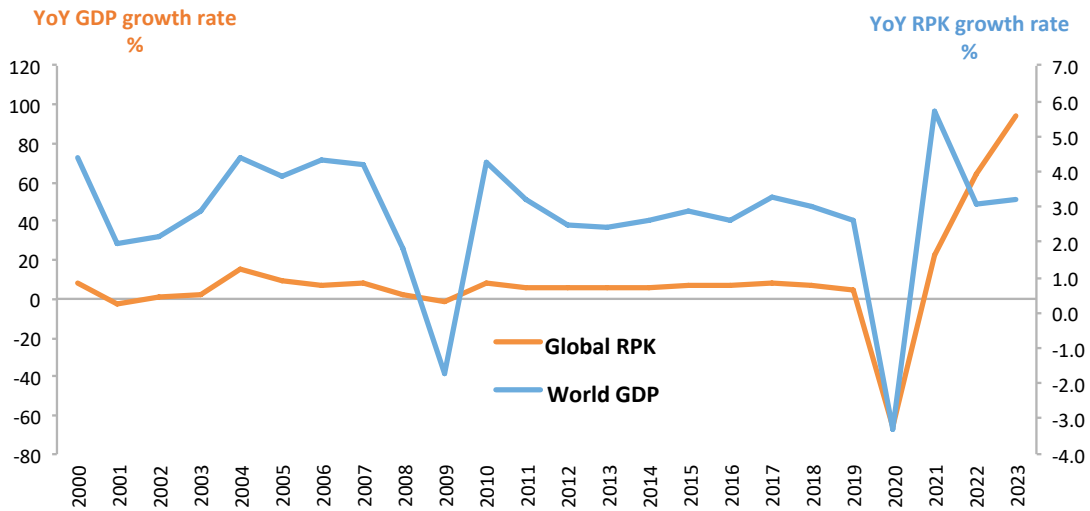
#### Passenger traffic

According to the International Air Transport Association (IATA), air travel continued to recover in December 2023, and total 2023 traffic edged even closer to matching pre-pandemic demand.

IATA reports that revenue passenger kilometres (RPKs) rose significantly to 36.9% compared to 2022.

Globally, in the full year 2023, traffic was at 94.1% of pre-pandemic (2019) levels. December 2023 total traffic rose 25.3% compared to December 2022, reaching 97.5% of the December 2019 level. Fourth quarter traffic was at 98.2% of 2019, reflecting the strong recovery towards the end of the year.

Figure 2.1: Worldwide RPK and GDP growth

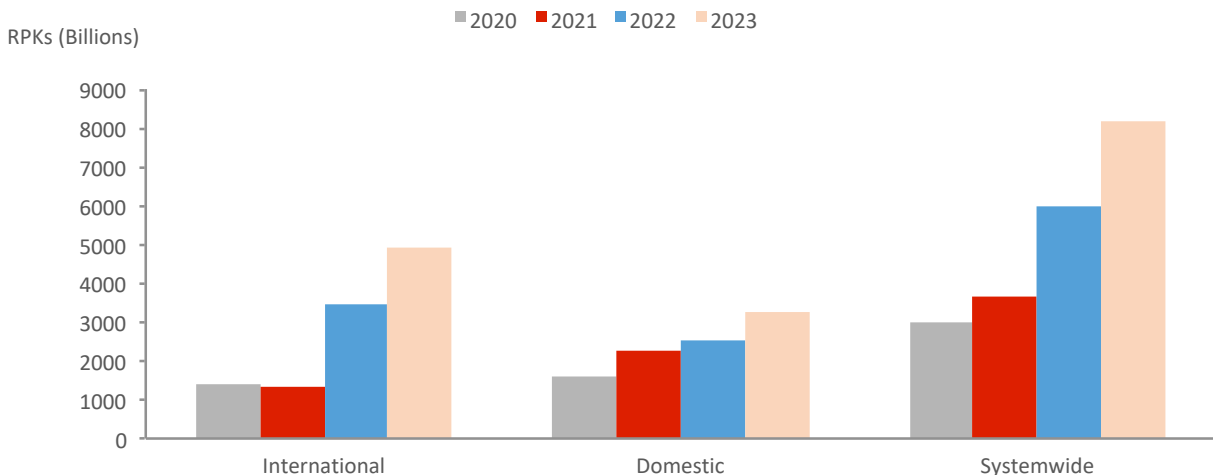


Source: IATA, IMF

According to IATA, in 2023, the growth of international revenue passenger kilometres (RPKs) outpaced the recovery of domestic RPKs. Domestic RPKs increased by 30% compared to 2022, surpassing pre-COVID

levels by 4%. In contrast, international RPKs saw a robust rebound of 42% compared to 2022, although they remained 12% below 2019 levels. Figure 2.2 shows the trend.

Figure 2.2: World Scheduled RPKs 2020-2023 (billion)



Source: IATA WATS 2023/ AFRAA

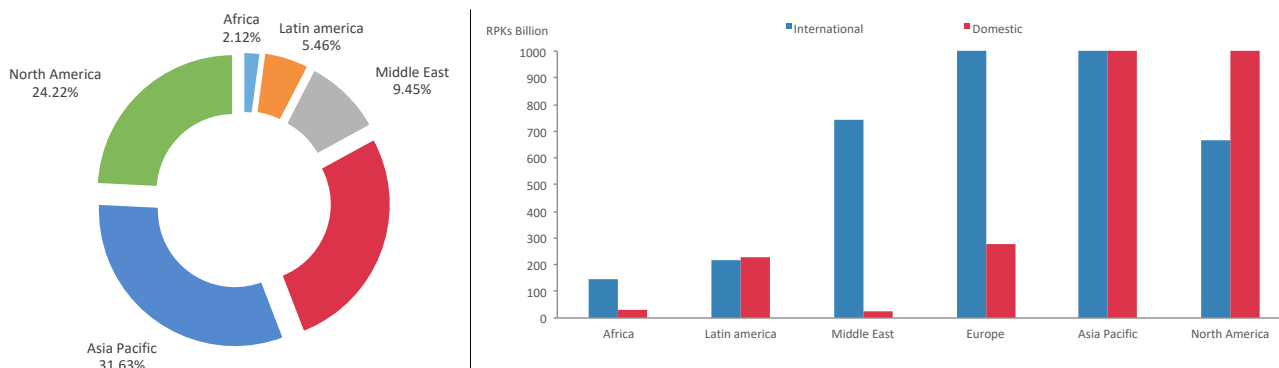
Asia Pacific and Europe had the highest level of RPKs, representing 32% and 27% of the global RPKs, respectively. North America followed with a share of 24.2% of the worldwide RPKs. The Middle East, Latin America and Africa represented less than 20%.

International traffic recorded increased by 42% compared to 2022, and domestic traffic increased by 37%.

International traffic represented 60% of the global traffic, and domestic traffic represented 40%.

The Middle East, Europe and Asia Pacific recorded higher values for international traffic in 2023. Asia Pacific recorded a 49% increase as compared to the year 2022.

**Figure 2.3: RPK per region – scheduled services**



Source: IATA WATS 2023 / AFRAA

### Passenger Load Factor

In 2023, the global industry average passenger load factor reached 82%, marking a 4% increase from 2022, when the load factor was 78.7%. Domestic flights had a load factor of 81.4%, while international flights achieved 82.7%.

Among different regions, Latin American airlines led with the highest load factor of 85.8%. North America followed them at 84.4%, Europe at 84.3%, the Middle East at 79.5%, Asia Pacific at 80.8%, and Africa at 76.1%.

**Table 2.1: Passenger Load Factor for all regions 2023**

Region/PLF	Passenger LF	% Change
Africa	76.10%	6.3
Asia Pacific	80.8%	9.2
Europe	84.30%	4.7
Latin America	85.80%	3.9
Middle East	79.50%	4.9
North America	84.40%	4.5
Industry Average	82%	3.9

Source: IATA WATS

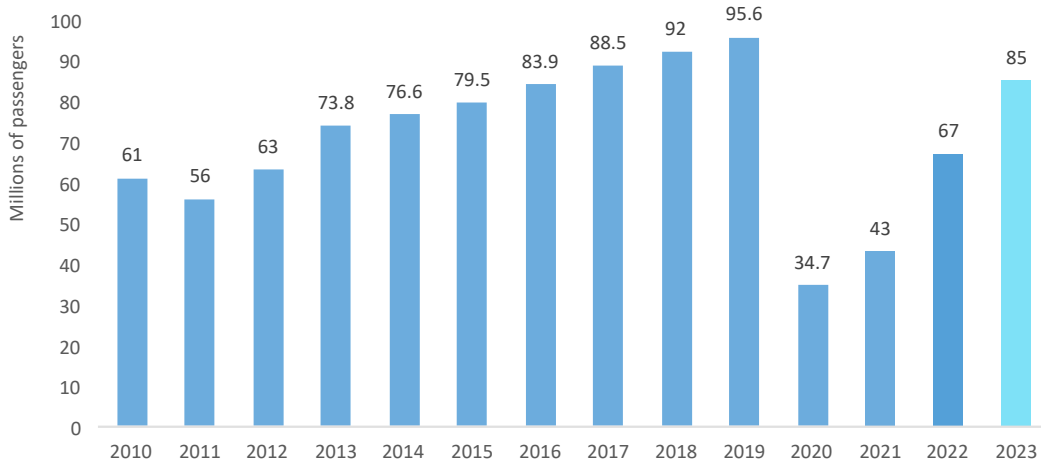
## 2.2 African Airlines' performance

### Passengers carried

According to OAG, African airlines carried 85 million passengers in 2023, representing a 26.9% growth compared to the previous year. The African continent

contributes by only 2 % to the global number of passengers.

Figure 2.4: Passengers carried by African airlines scheduled operations

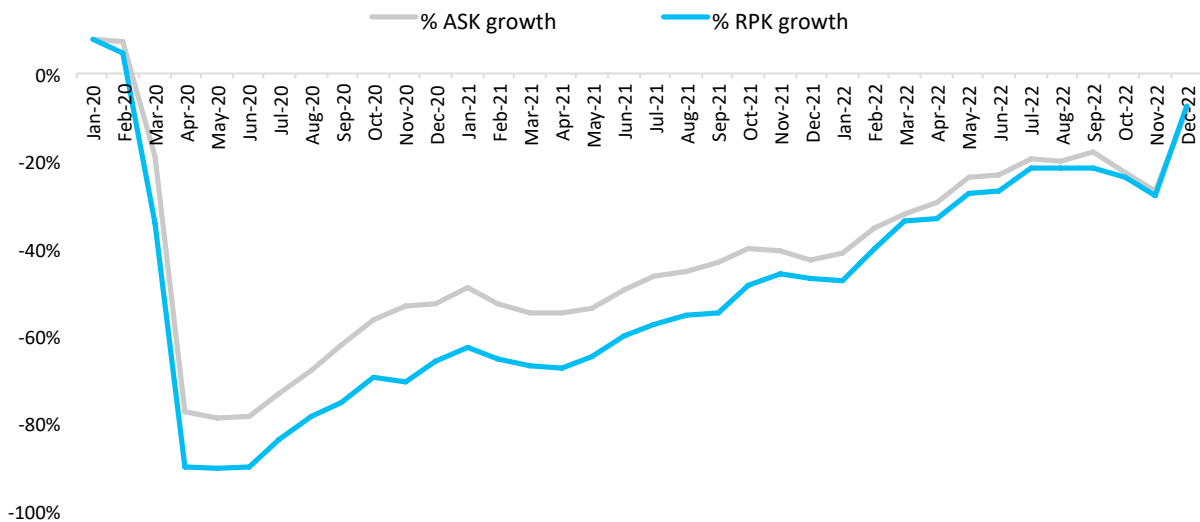


Source: OAG

African airlines' Asks in the year 2023 reached 98.3% of 2019 levels, and RPKs reached 103.3%.

Figure 2.5 shows the trend from 2020 to 2023, which outlines an exponential increase.

Figure 2.5: African airlines ASK and RPK monthly growth 2020-2023



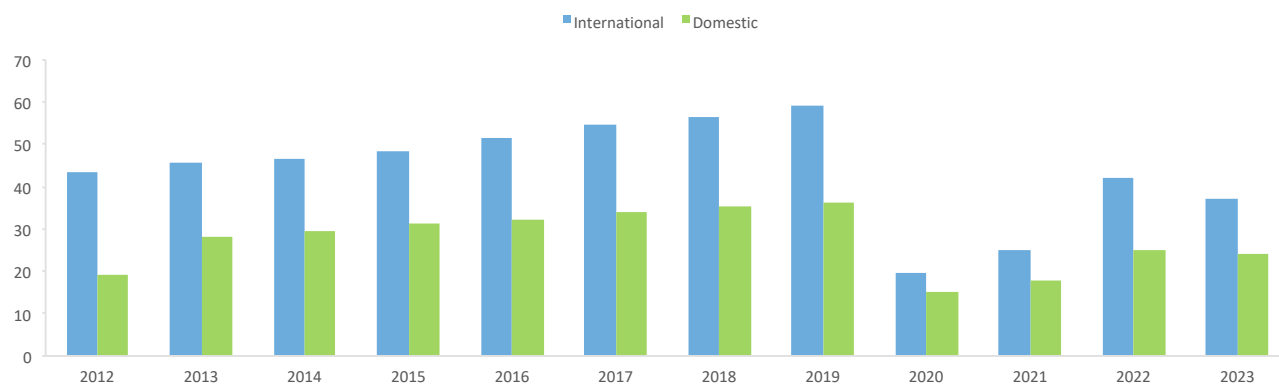
Source: AFRAA /OAG

### Domestic and International traffic

According to AFRAA data received from airlines, In 2023, African airlines transported over 24 million passengers on domestic routes which accounted for 37.3% of the total traffic. International traffic

comprised 62.7% of the total, with 27.8% attributed to intra-African flights and 34.9% to intercontinental routes.

**Figure 2.6: African airlines Passenger split 2012-2023**



Source: AFRAA/IATA WATS2023

The top 5 African countries in terms of passengers in 2023 are as in Table 2.2:

**Table 2.2: Top 5 passenger countries in Africa in 2023 (domestic + international traffic)**

Country	2023 Passengers	% growth over 2022
Egypt	37,101,685	34.3
Morocco	24,403,047	29.6
South Africa	23,450,368	28.9
Algeria	10,891,819	48.4
Nigeria	10,870,062	42.1

Source: AFRAA/IATA WATS2023

### 2.3 AFRAA Airlines' performance

In 2023, 28 AFRAA member airlines that submitted their data collectively carried 66.4 million passengers, which accounts for 77% of the total passenger traffic handled by African airlines.

Table 2.3 below gives a summary of Domestic, regional and intercontinental passengers carried by 27 member airlines.

The top five airlines by the number of scheduled passengers carried are:

1. Ethiopian Airlines - 15.8 million
2. EgyptAir - 9.8 million
3. Safair - 8.9 million
4. Royal Air Maroc - 7.1 million
5. Air Algérie - 6.8 million

**Table 2.3: Total passenger carried by 28 AFRAA member airlines in 2023**

<b>Airline Name</b>	<b>Domestic Passengers (000)</b>	<b>Regional Passengers (000)</b>	<b>Intercontinental Passengers (000)</b>	<b>Total (000)</b>
Ethiopian Airlines	3271	6142	6443	15,856
EgyptAir	1649	1201	7044	9,894
Safair	8975		16	8,990
Royal Air Maroc	1106	4507	1511	7,124
Air Algerie	2292	351	4228	6,871
Kenya Airways	623	2114	1083	3,820
Air Link	2195	1536	0	3,732
Tunisair	-	-	2460	2,460
Air Mauritius	236	595	673	1,504
TAAG Angola	621	271	430	1,322
Nile Air	192	-	1019	1,211
Jambojet	1194	15	-	1,209
Air Tanzania	807	184	79	1,070
Rwandair	22	634	248	904
IBOM Airways	862	8	-	870
Berniq Airways	224	253	70	547
Precision Air	266	216	-	482
Camair-Co	304	28	-	332
Air Madagascar	286	-	29	315
Tassili Airlines	51	-	124	176
Air Botswana	63	109	0	172
Overland	111	-	-	111
Afrijet Business Service	-	-	99	99
Air Djibouti	-	36	7	43
Eswatini	-	29	-	29
Medsky Airways	-	3	18	20
Z.Boskovic Air Charters	NA	NA	NA	NA
Astral Aviation Limited	NA	NA	NA	NA

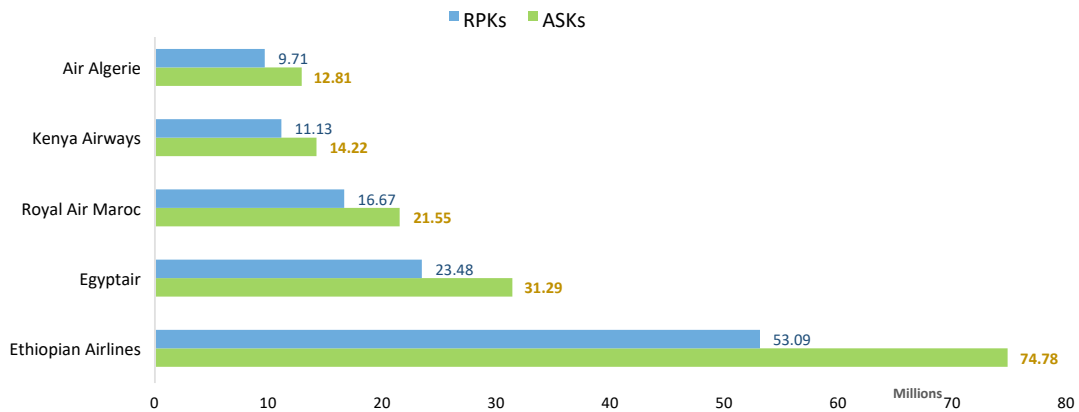
Source: AFRAA

The AFRAA member airlines that reported data had a total capacity of 213 billion ASKs in 2023, up from 122.4 billion in 2022. These airlines also reported 143.6 billion RPKs higher compared to 88.8 billion RPKs recorded in 2022.

The top five largest African carriers in terms of ASKs and RPKs are as follows:



**Figure 2.7: ASKs and RPKs of some AFRAA airlines – 2023**

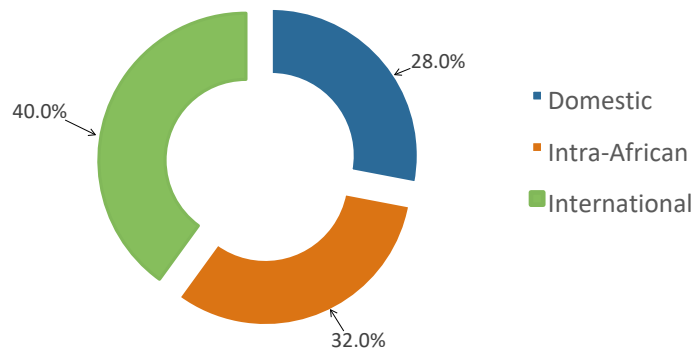


Source: AFRAA

**Passenger distribution**

For the 28 AFRAA member airlines that provided their passenger distribution data, intercontinental traffic accounted for the largest share, with 40% of passengers. The domestic market segment represented 28%, while the intra-Africa market was 32%.

**Figure 2.8: AFRAA member airlines passenger distribution 2023**

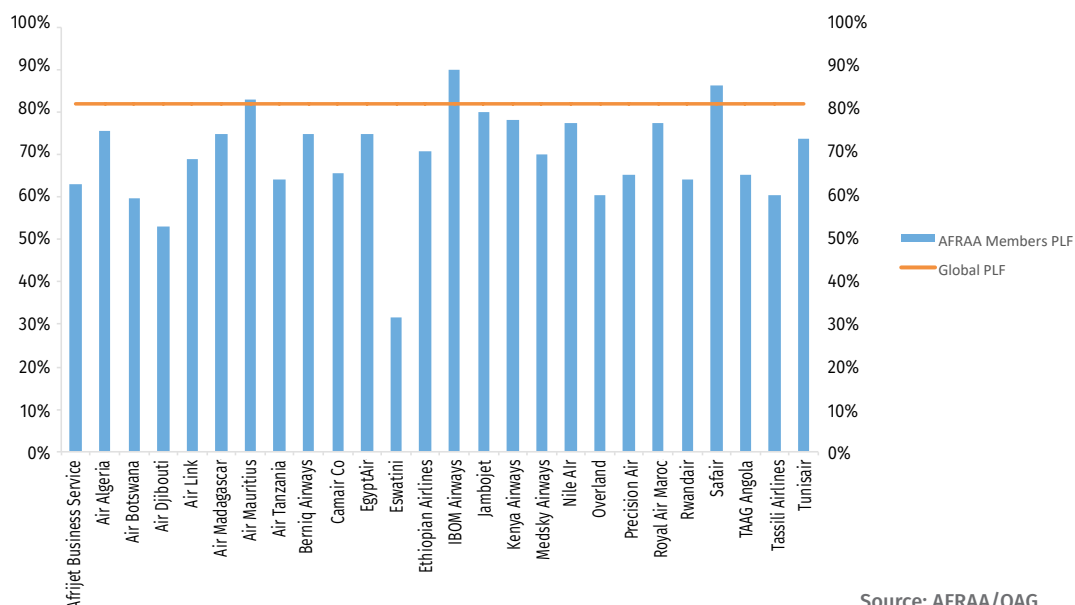


Source: AFRAA/OAG

**Load factor**

While the average industry passenger load factor was 82%, African airlines had a load factor of 76.1% in 2023. Among the reporting AFRAA members, the average passenger load factor was 74.5%.

**Figure 2.9: Passenger Load Factor for reporting AFRAA member airlines – 2023**



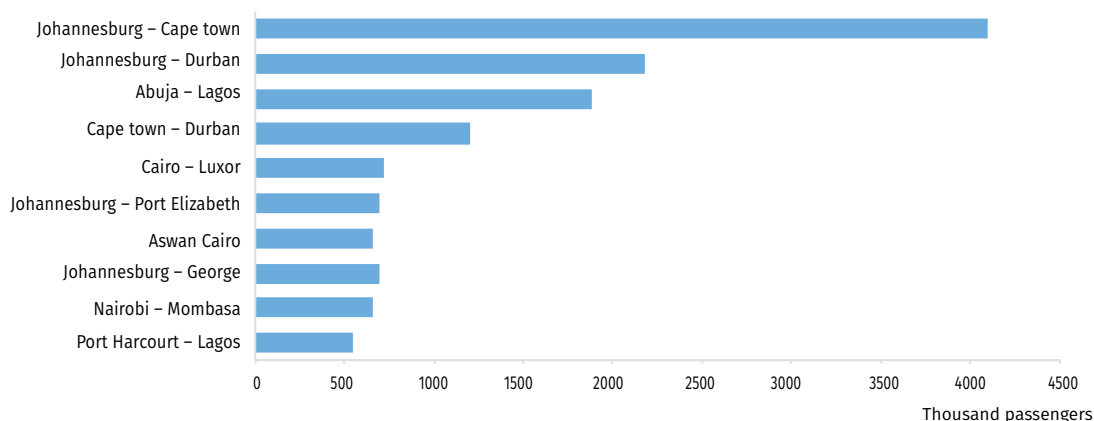
Source: AFRAA/OAG

Among the member airlines that reported their statistics, the highest average passenger load factors in 2023 amongst the top 5 Airlines were Safair at 86.4%, Air Mauritius at 82.9%, Jambojet at 80.2%, Nile Air at 77.6%, and Kenya Airways at 74.3%.

### Routes ranking

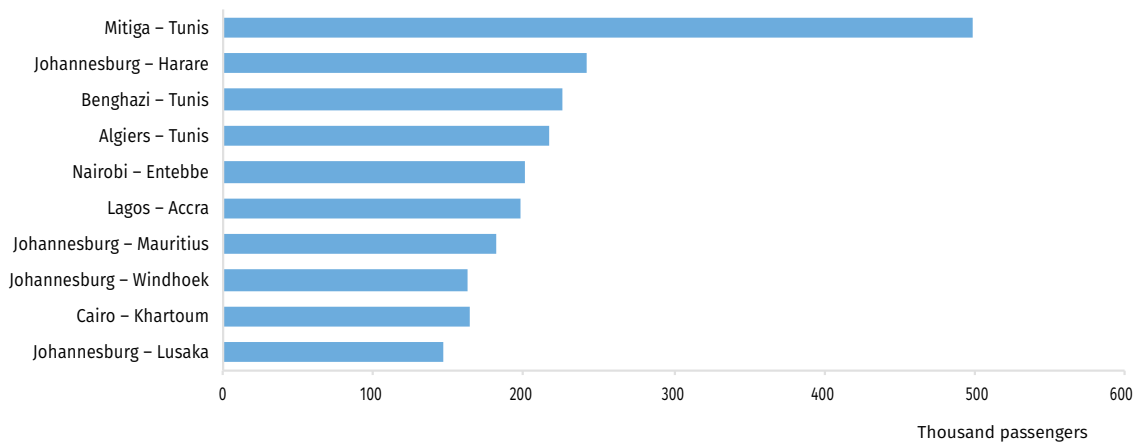
In 2023, Africa’s top airport pairs for domestic, regional, and intercontinental routes were remarkable for their high passenger volumes and strategic importance. The top 10 airport pairs for domestic, regional, and intercontinental routes are summarized in Figures 2.10, 2.11 and 2.12.

**Figure 2.10: Top 10 domestic routes in Africa in 2023 by passengers carried**



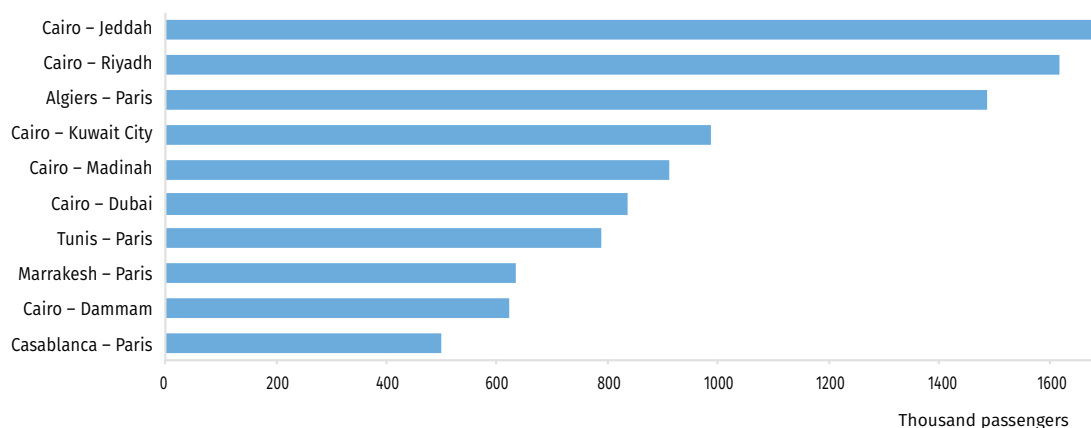
Source: AFRAA / OAG

**Figure 2.11: Top 10 Intra-African routes in Africa in 2023 by passengers carried**



Source: AFRAA / OAG

**Figure 2.12: Top 10 international routes to/from Africa 2023 by passengers carried**



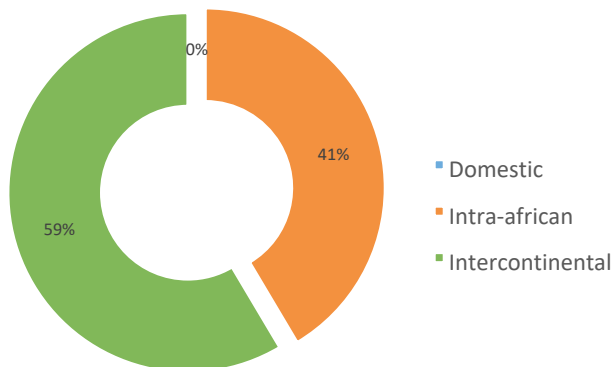
Source: AFRAA / IATA WATS

## Routes

AFRAA member airlines reported in 2023 that it expanded its networks on intra-Africa and intercontinental routes. Ten airlines opened 40

destinations, including 16 intra-Africa and 24 intercontinental destinations.

**Figure 2.13: New destinations by AFRAA airlines – 2023**



Source: AFRAA

**Table 2.4: New routes by 12 AFRAA airlines in 2023**

	Airline	Routes
1	Air Algerie	Saint petersbourg, Johannesburg,Douala,Addis Ababa
2	Ethiopian Airlines	Singapore, Kuala Lumpur , Vienna, Dulbin, Jinnah, Atlanta, Copenhagen, Medinah, Bahrain, Gatwick, Madrid
3	Air Link	Johannesburg, Lilongwe, Brazzaville
4	Air Mauritius	Delhi, Geneva
5	Air Tanzania	Dubai, Guangzhou
6	Astral Aviation Limited	Tel Aviv Ben Gurion
7	Berniq Airways	Dubai
8	Camairco	Bangui-M'poko
9	Egyptair	Dhaka, Manchester , Shanghai, Soekarno Hatta, Newark Liberty
10	Eswatini	Cape Town, Durban, Harare, Johannesburg
11	Ibom Airways	Accra
12	Precision Air	Bukoba, Mwanza, Zanzibar, Seronera, Kilimanjaro, Dodoma, Tabora, Prince said Ibrahim, Ouani

## Passenger traffic forecast in Africa

AFRAA estimates that African airlines will carry 98 million passengers in 2024, representing around a 15% increase compared to 2023 traffic.

## Section Three: Freight carried and traffic

### Global freight demand

In 2023, global air cargo demand showed resilience, recovering notably in the fourth quarter. Overall, the demand for air cargo, measured in cargo tonne-kilometres (CTKs), decreased by 1.9% compared to 2022. This decline was slightly less pronounced in international operations, which saw a decrease of 2.2%. Despite this year-over-year reduction, the fourth quarter exhibited a solid performance, indicating a rebound in demand as the year progressed.

Global air cargo demand was down by 3.6% compared to pre-pandemic levels in 2019. International operations mirrored this trend, with a 3.8% decline from 2019. This indicates a partial recovery from the significant drops experienced during the COVID-19

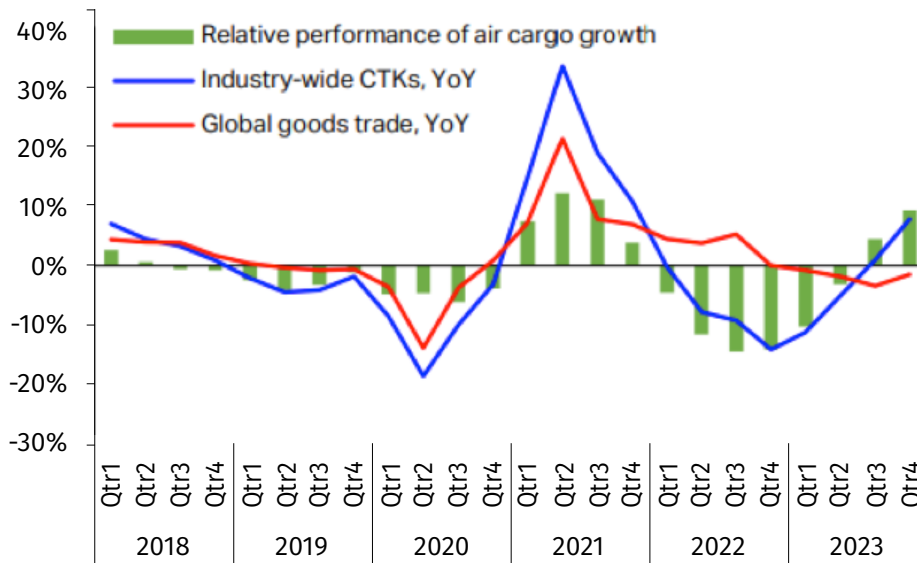
pandemic but still falls short of pre-pandemic demand levels.

### Capacity trends

Overall capacity rose 11.3% compared to 2022, while international capacity grew 9.6%. This increase in capacity is a significant rebound from previous years and reflects the industry's efforts to expand and meet rising demand.

Compared to pre-pandemic levels in 2019, capacity in 2023 was up by 2.5% overall. However, capacity for international operations remained unchanged from 2019 levels. Despite overall growth, this stagnation in global capacity highlights a shift in focus or regional disparities in capacity expansion.

Figure 3.1: Worldwide CTK and world goods trade growth



Source: IATA

### Regional performance

Regional performances in 2023 were varied, with all regions showing positive year-over-year growth. The following is a detailed look at the key regions:

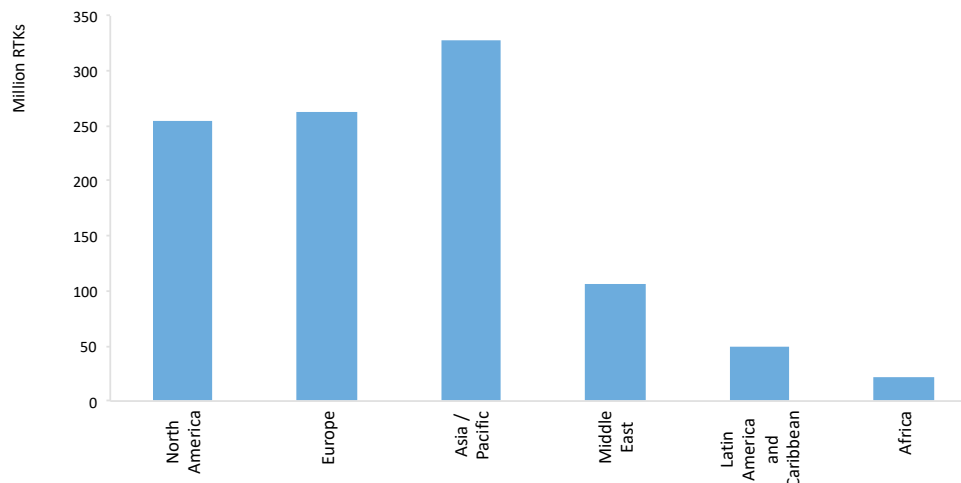
- **Middle East:** The Middle East region experienced the most significant growth in air cargo demand, with a remarkable 19.9% increase compared to the previous year. This growth indicates the region's strengthening logistics infrastructure and increasing global air cargo hub role.
- **Asia Pacific:** The Asia Pacific region also saw substantial growth, with demand rising by 14.3% year-over-year. This increase reflects the region's

vital position in global supply chains and its recovery from pandemic-induced disruptions.

- **Africa:** Africa's air cargo demand grew by 14.2% compared to 2022. The region's growth highlights its emerging role in global logistics and increased connectivity to major global markets.
- **Europe:** Europe saw a more modest increase in air cargo demand, with a year-over-year growth of approximately 5.7%. This slower growth can be attributed to ongoing economic challenges and changes in trade patterns.

- **North America:** North America experienced a year-over-year increase of around 6.3% in air cargo demand. This growth reflects a steady recovery and the region's continued importance in global trade networks.
- **Latin America:** Latin America showed a more moderate increase in demand, with a growth rate of about 4.8%. This slower rate compared to other regions is likely linked to regional economic conditions and trade dynamics.

**Figure 3.2: Freight carried by region (million RTKs) – 2023**



Source: IATA WATTS

### Global passengers and freight traffic forecasts

IATA forecasts a 4.5% growth in air cargo demand for 2024. This anticipated growth reflects optimism about continued recovery and expansion in the air cargo sector. The predicted increase suggests that the industry is expected to build on the positive momentum observed in the latter part of 2023 and adapt to evolving market conditions.

On its hand, Boeing forecasted a 4% growth over the same period. Airbus forecasts an annual increase of

3.6% in passenger traffic and a 3.2% growth in cargo traffic through 2042.

### Freight carried

The 15 AFRAA member airlines that reported freight performance collectively transported over 976 thousand tonnes of cargo in 2023. Domestic freight accounted for 1%, while intra-African freight represented 26.3%. Intercontinental freight comprised 72.7% of the total cargo volume.

**Table 3.1: Total freight carried by some AFRAA member airlines in 2023 (tonnes)**

Airline Name	Domestic Freight (tonnes)	Regional Freight (tonnes)	Intercontinental Freight (tonnes)	Total (tonnes)
Ethiopian Airlines	2,470	169,236	498,441	670,147
EgyptAir	178	14,200	117,271	131,649
Kenya Airways	492	21,417	34,593	56,502
Air Mauritius	76	13,698	17,815	31,589
Royal Air Maroc	610	18,799	6,269	25,679
Air Algerie	997	541	17,466	19,003
TAAG Angola	672	4,128	9,041	13,841
Astral Aviation Limited	42	6,405	4,816	11,264
Airlink	2,207	2,771	2,019	6,997
Tunisair		4,539		4,539
Air Tanzania	621	778	2,767	4,166
IBOM Airways		996		996
Jambojet	29	186	-	215
Air Botswana	39	79	-	118
Precision Air	50	19	-	69

Source: AFRAA



## Section Four: Financial performance

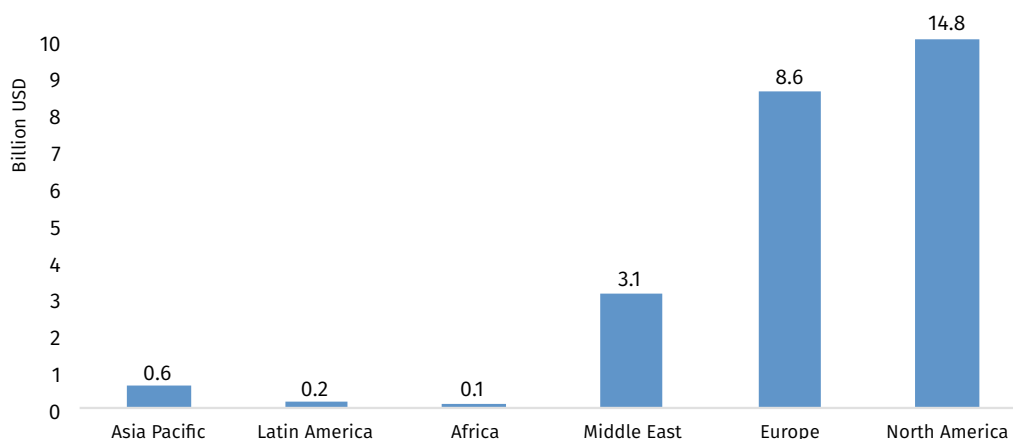
### 4.1 Global financial performance

According to IATA industry statistics June 2024, in 2023, the global airline industry achieved operating revenues of USD 908 billion, which is a 23% revenue increase compared to 2022; on the other hand, the operating expenses were USD 856 billion, which resulted in a 17.7% increase compared to 2022.

The aviation industry reported an operating profit of USD 52.2 billion, resulting in a net result of 27.4 billion.

Profitability varied by region. Northern American Airlines led with a regional net profit of USD 14 billion, followed by Europe with a net profit of USD 8.9 billion. Figure 4.1 shows the net profit of each region.

**Figure 4.1: Net profit post-tax per region – scheduled services 2023**



Source: IATA WATS 2023

The return on invested capital (ROIC) as a percentage of invested capital was 5.7% in 2023, a 3.0% increase compared to the year 2022.

The global profit per passenger stood at USD 6.09, improving from USD -0.99 in 2022.

**Table 4.1: Worldwide profitability and return on capital**

Worldwide industry	2019	2020	2021	2022	2023	2024(for,)
ROIC, % invested Capital	5.8%	-19.3%	-8.0%	2.0%	5.7%	5.7%
Net post-tax profits, \$ billion	26.4	-137.7	-40.4	-3.5	27.4	30.5
\$ per passenger	5.8	-76.2	-17.6	-0.99	6.09	6.14

Source: IATA

By region, Middle Eastern airlines realised the highest profit per passenger in 2023, which is USD

12.7, followed by North America, which has USD 12.4 profit per passenger, according to the IATA report.

**Table 4.2: Airline profits per passenger by region**

Region	Profit per passenger 2022 (USD)	Profit per passenger 2023 (USD)	Profit per passenger 2024 (USD) (*Forecast)
Middle East	7.1	12.7	15.2
Europe	4	7.28	6.93
North America	-8.5	12.4	13.10
Africa	-9.5	0.5	0.9
Asia-Pacific	-13.1	0.4	1.2
Latin America	-14.9	0.7	1,9
World Average	-1.1	5.8	6.5

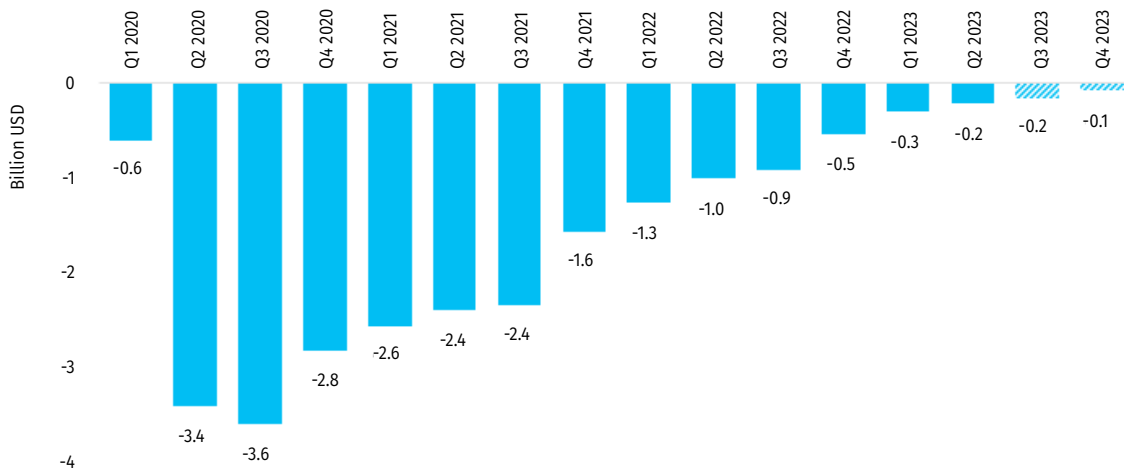
Source: IATA

## 4.2 Africa airlines financial performance

African airlines gradually rebounded financially from the severe impact of the COVID-19 pandemic. Passenger revenue losses amounted to USD 10.21 billion in 2020 and USD 8.6 billion in 2021. The

number further decrease to USD 3.7 billion in 2022 and USD 0.8 billion in 2023. Figure 4.2 highlights the trend YOY and Quarterly from 2020 to the end of 2023.

Figure 4.2: African airlines passenger revenue Profit/Loss YoY - quarterly comparison



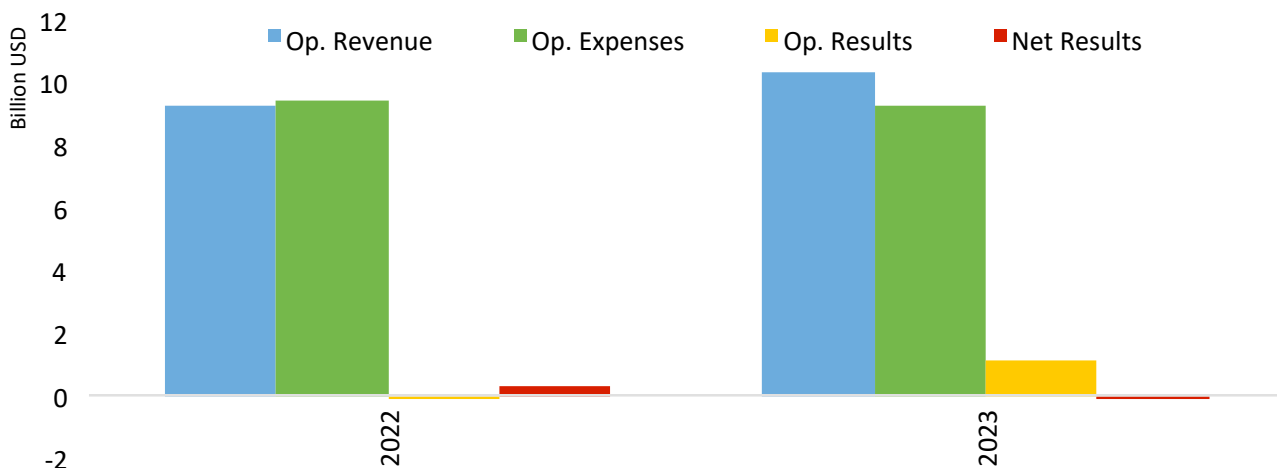
Source: OAG

## 4.3 AFRAA airlines financial performance

19 AFRAA member airlines reported their financial data for the year 2023. This represented a total operating revenue of USD 10.319 billion. This recorded an increase of 11.3% compared to the operating revenue of the airlines that reported their financial data in 2022. The operating expenses stood at USD 9.226 billion, leading to a positive operating result of over 1 billion USD and net result of 0.65 billion USD.

This positive result was driven by airlines that reported a positive net result; they include Afrijet, Air Algerie, Z.Boskovic Air Charters, Berniq, Ethiopian Airlines, Nile Air, Overland Airways, Royal Air Maroc and Tassili Airlines.

Figure 4.3: Financial results of 19 AFRAA airlines in 2023



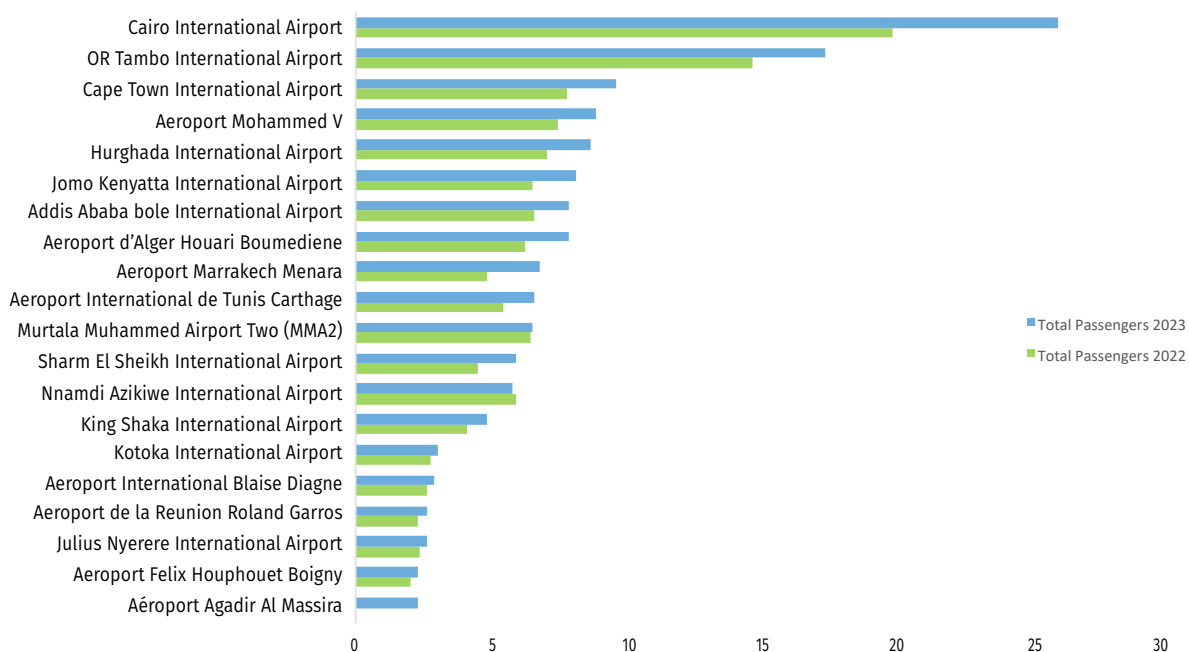
Source: AFRAA

## Section Five: Airports statistics

In 2023, African airports demonstrated a strong recovery in passenger traffic, rebounding from pandemic-related declines. These airports managed over 196 million passengers, marking a significant increase from 2022. Key airports, Cairo

International Airport, O.R. Tambo International Airport in Johannesburg, and Murtala Muhammed International Airport in Lagos, continued to lead in passenger volumes.

**Figure 5.1: Top 20 African airports by total passengers carried 2022-2023**



Source: AFRAA / ACI AFRICA

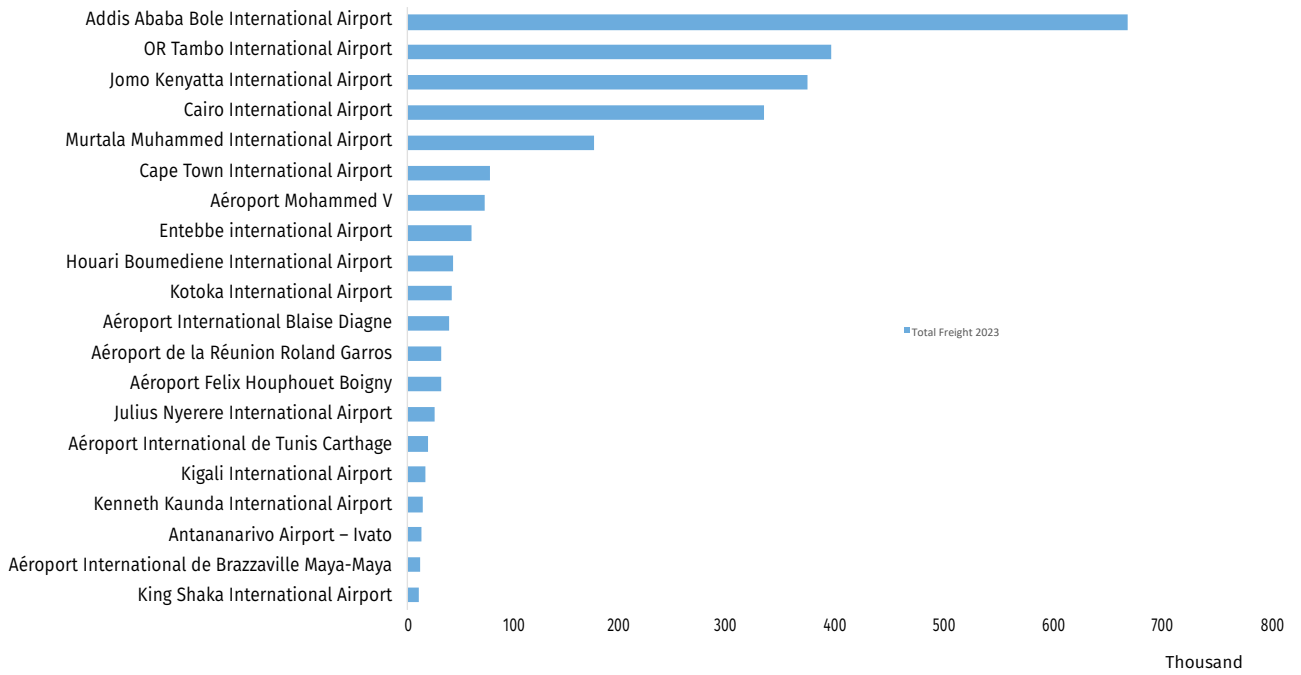
### The top 5 Africa airports ranked by freight carried

Figure 5.2 below summarises the top African airports in 2023 by freight carried are;

The top five airports by the number of cargo carried are:

1. Addis Ababa Bole International Airport
2. QR Tambo International Airport
3. Jomo Kenyatta International Airport
4. Cairo International Airport
5. Murtala Muhammed International Airport

**Figure 5.2: Top 20 African airports in 2023 by aircraft movement**



Source: AFRAA / ACI AFRICA

## Section Six: Fleet

The fleet of the 28 reporting AFRAA member airlines is shown in the following table:

**Table 6.1 Fleet of 28 AFRAA airlines in 2023**

Airline	Turboprops	Single Aisle jets	Wide body jets	Freighters	Total
Ethiopian Airlines	30	24	42	33	129
EgyptAir	0	53	24	0	77
Air Link	30	3	26	4	63
Air Algerie	15	31	8	1	55
Royal Air Maroc	6	35	9	1	51
Safair					35
Kenya Airways	0	20	8	2	30
Z.Boskovic Air Charters	14	2	0	0	16
Tassili Airlines	-	-	-	-	15
Air Madagascar					14
Rwandair	0	11	3	0	14
TAAG Angola	6	8	0	0	14
Air Tanzania	5	5	3	0	13
Air Mauritius	4	0	0	8	12
Jambojet	8	0	0	0	8
IBOM Airways	0	2	5	0	7
Berniq Airways	0	6	0	0	6
Nile Air	-	-			6
Overland	5	1	0	0	6
Afrijet Business Service			5		5
Astral Aviation	1	4	0	0	5
Camair-co	5	0	0	0	5
Precision Air	4	0	0	0	4
Air Botswana	2	1	0	0	3
Air Djibouti	0	2	0	0	2
Eswatini	-	2	-	-	2
Medsky Airways	0	2	0	0	2
Tunisair	-	-	-	-	-

Source: AFRAA

In 2023, according to the Boeing Commercial Market Outlook, the global commercial airline fleet comprised 24510 aircraft.

**Table 6.2 Global aircraft in service in 2023 and additional demand by 2043**

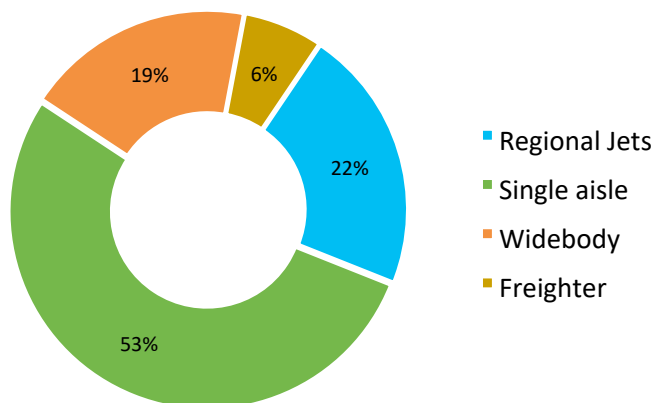
Aircraft Classification	2023	2043
Regional Jets	2,345	1,685
Single aisle	17,790	35,835
Wide body	4,275	8,750
Freighter	2,340	3,900
<b>Total</b>	<b>24,510</b>	<b>50,170</b>

Source: AFRAA / Boeing

The African region’s actual fleet is 695 aircraft. The African continent expects 1650 new deliveries over

the next 20 years, and the fleet is estimated to grow by 6.4% over 20 years.

**Figure 6.1 Africa fleet deliveries – 2023**



Source: Boeing Market Outlook

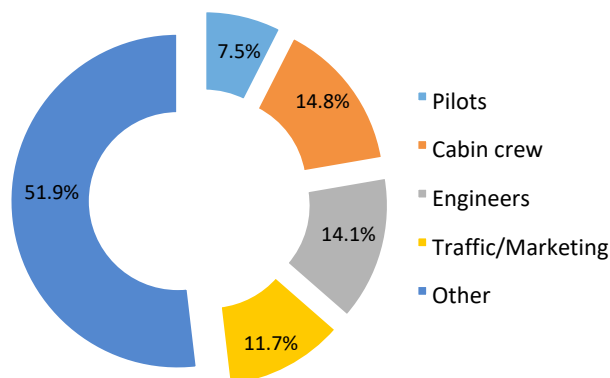
According to Boeing, 66% of aircraft deliveries in Africa will be single-aisle types over the next 20 years. Wide-body aircraft will account for 20%, regional jets for 5%, and freighters for 9%.

Globally, the active fleet is expected to grow at an average annual rate of 3.2% over the next two decades, reaching 50,170 aircraft by 2043.

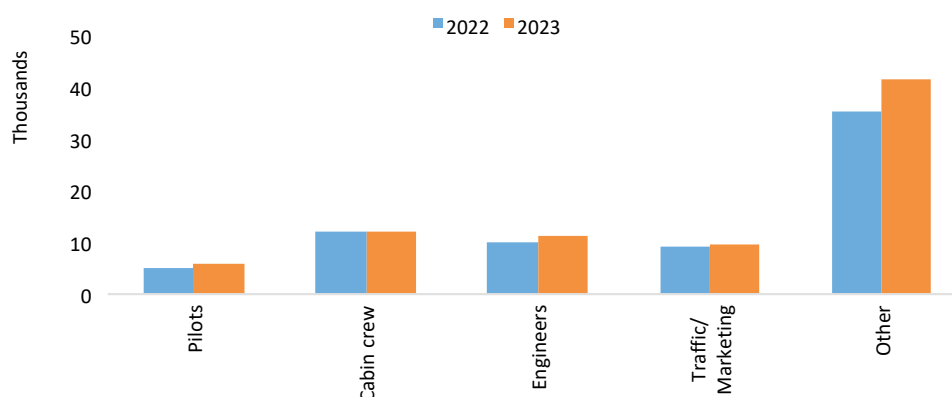
## Section Seven: Employee productivity

The 28 AFRAA member airlines that reported their data directly employed 80,544 persons in the year 2023 as summarized in Figure 7.1 and 7.2.

**Figure 7.1 AFRAA airlines employees by job type in 2023**



**Figure 7.2 AFRAA airlines employment by job type 2022-2023**



Source: AFRAA – Reported AFRAA airlines only

**Table 7.1: Employee performance indicators for AFRAA reporting airlines**

Employee Performance	2022	2023
ATK/employee	517,081	491,280
RTK/employee	323,154	313,980
Number of passengers/employee	787	729
Employee/aircraft	98	126

Source: AFRAA

According to IATA Economics report, the total employment in the airline industry was 2.97 million in 2023, up from 2.80 million in 2022. This marks a 6% increase from the previous year.

**Table 7.2 Worldwide airline industry employment**

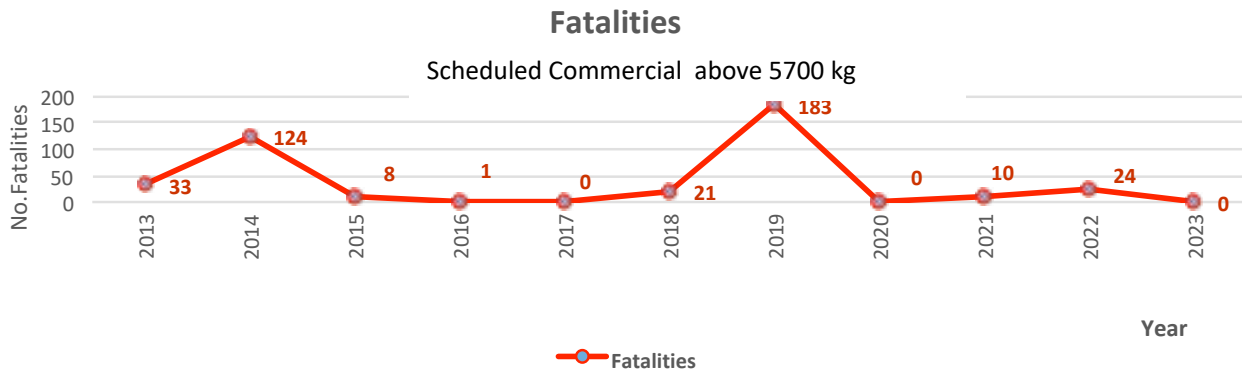
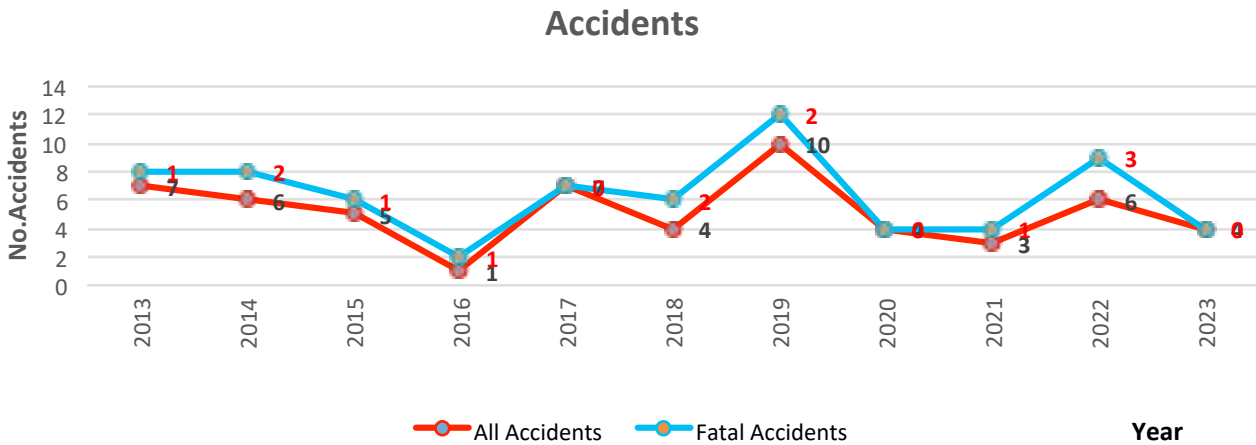
Global airline industry	2022	2023	2024 (forecast)
Labour costs, US\$ billion	180	199	214
Employment (million)	2.8	2.97	3.07
Unit labour cost: \$/ATK	0.148	0.132	0.129

Source: IATA Economics

## Section Eight: Safety

According to RASG-AFI, there were 62 Accidents resulting to 72 fatalities worldwide. Regional Aviation Safety Group for Africa-Indian Ocean (RASG-AFI) further states that in 2023, there were 4 Accidents

and zero fatalities on scheduled commercial flights with aircraft over 5,700 kg in Africa. The number of accidents in Africa reduced from 6 in 2022 to 4 in 2023.



The RASG-AFI accident rate (involving scheduled commercial flights on aeroplanes with maximum certificated take-off mass over 5,700 Kg) at the end of 2023 was 3.98 per million departures (an

improvement from 7.01 in 2022) compared to the world rate of 1.82. No fatal accidents on scheduled commercial flights with aircraft over 5,700 Kg were recorded for the region in 2023.





Source: ICAO iSTARs

AFRAA is currently running with its partners IATA and AFCAC a 3 years project, which aim to identify eligible airlines, conduct gap analyses and recommend corrective actions, to prepare those airlines for IOSA or ISSA certifications. In addition, participating airlines' personnel will receive quality and safety management systems training.

#### IOSA

As of October 2024, Africa had 50 airlines on the IOSA registry, comprising almost all the major carriers on the continent.

Below is the list of African airlines on the IOSA registry:

- Africa World Airlines
- Afrijet Business Service
- Air Algérie
- Air Arabia Egypt
- Air Botswana
- Air Burkina S.A.
- Air Cairo
- Air Cote D'Ivoire
- Air Mauritius Ltd.
- Air Peace Limited
- Air Seychelles Ltd.
- Air Senegal S.A.
- Air Tanzania Company Ltd
- Arik air Ltd.
- Badr Airlines
- Camair-Co
- CemAir (Pty) Ltd
- Compagnie Aérienne Asky
- Congo Airways
- EgyptAir
- Ethiopian Airlines Group
- Fastjet
- Flyegypt
- FlyNamibia Aviation (Pty) Ltd
- Flynas
- IBOM Airlines Limited
- Jambojet Limited
- Kenya Airways Limited
- Lam – Linhas Aéreas De Moçambique
- Madagascar Airlines
- Mauritania Airlines International
- Nesma Airlines
- Nile Air
- Nouvelair
- Oman Air
- Overland Airways Limited
- Petroleum Air Services, Pas.
- Precision Air Services Plc
- RAM Express
- Red Sea Airlines
- Royal Air Maroc
- Royal Jordanian
- Rwandair
- S.A. Airlink (Pty) Limited
- Safair Operations (Pty) Ltd.
- South African Airways
- Taag Angola Airlines
- Tassili Airlines
- Tunisair
- United Nigeria Airlines Company Limited

## ISAGO

The ISAGO (IATA Safety Audit for Ground Operations) is a standardized audit program designed for the Ground Service Providers (GSPs) operating at airports. The audits assess a GSP's conformance with standards developed by global industry experts for ground operations' management, oversight and implementation. The aim is to improve flight safety and reduce ramp accidents and incidents.

AFRAA urges all ground handling companies to adopt the IATA Safety Audit for Ground Operations (ISAGO) to ensure quality, safety, and security, including adopting the IATA airport ground handling manual. The basis for this is that AFRAA member airlines must be IOSA certified; therefore, the ground handlers are also expected to adopt similar quality and safety standards.

Since 2018, 51 accreditations were granted to 36 airports after an ISAGO audit in the AFI Region. Implementing the IATA Safety Audit for Ground Operations (ISAGO) aims to improve safety and cut airline costs by drastically reducing ground incidents, accidents and injuries.

## ISSA

The IATA Standard Safety Assessment (ISSA) is an evaluation program produced on request to assess an operator's operational management and control systems.

ISSA is designed for the operators of small aircraft, which are not eligible for the IOSA program.

The conditions to participate in ISSA are as follows:

- Be a commercial passenger and cargo operator
- Have aircraft with one or more turbine-powered and multiple reciprocating engines
- Operate single and two-pilot
- Operate IFR and/or VFR
- Have aircraft below 5,700 kg MTOW

The programme consists of an initial assessment, followed by biennial renewal assessments.

The ISSA programme is an opportunity to improve safety standards for commercial operators not covered by existing programmes and help them comply with ICAO requirements.

## Section Nine: AFRAA secretariat value-adding activities

### 9.0 The Afraa Technical Operations and Training Committee (TOTC)

In line with the Executive Committee directive, The Technical Operations and Training Committee (TOTC) has provided a single coordination forum for engineering, maintenance, ground & flight operations since 2020.

The Technical and Operations department performs its functions and reports to the TOTC for strategies, actions, directives, or approvals to the AFRAA Secretariat (where applicable). The TOTC has been in place, and committee meetings have been consistently held as per its mandate. So far, the TOTC has held seven meetings since its inception, the last being conducted on the 9<sup>th</sup> October 2024.

### 9.1 Safety

#### 9.1.1 IOSA, ISSA, and ISAGO Audit Organization in Africa

AFRAA Technical Operations and Training Committee established a task force to brainstorm creating an IOSA Audit Organization in Africa. Locating an Audit Organization in the Region could reduce audit costs for African airlines and increase the number of African air carriers on the IOSA Registry, enhancing the regional operational safety performance. However, the Committee realigned its methodology to a new risk-based approach put forward for gradual implementation by IATA as below:

IOSA, ISSA, and ISAGO – Audit Organization in Africa – IOSA, new risk-based approach (RBI).

A Transition Plan is in place to move from the current conformity to maturity assessment. IATA will conduct trial audits in 2022; Audit Organizations will remain until 2024 while phasing out their conventional methods. From 2025 onwards, IATA will lead the risk-based IOSA in coordination with contracted individual freelance auditors.

AFRAA TOTC aligned its strategy to the new IOSA risk-based, encouraging the increase of African freelance IOSA auditors instead of establishing an African Audit Organization.

### 9.1.2 Safety initiatives

AFRAA surveyed the member airlines to ensure that their expectations were being met. The survey outcomes raised safety as the priority.

Consequently, the Technical, Operations, and Training Committee intensifies safety activities. The AFRAA safety activities currently covered include:

- a. The Inaugural African Aviation Safety & Operations Summit
- b. The Report on the Abuja Safety Targets 2024 workshop.
- c. The SAATM framework safety project.
- d. The Update on Current Africa Safety Results
- e. IOSA, ISSA, and ISAGO – IOSA ‘new risk-based approach.’
- f. Maintenance and Operations Safety Data Collection

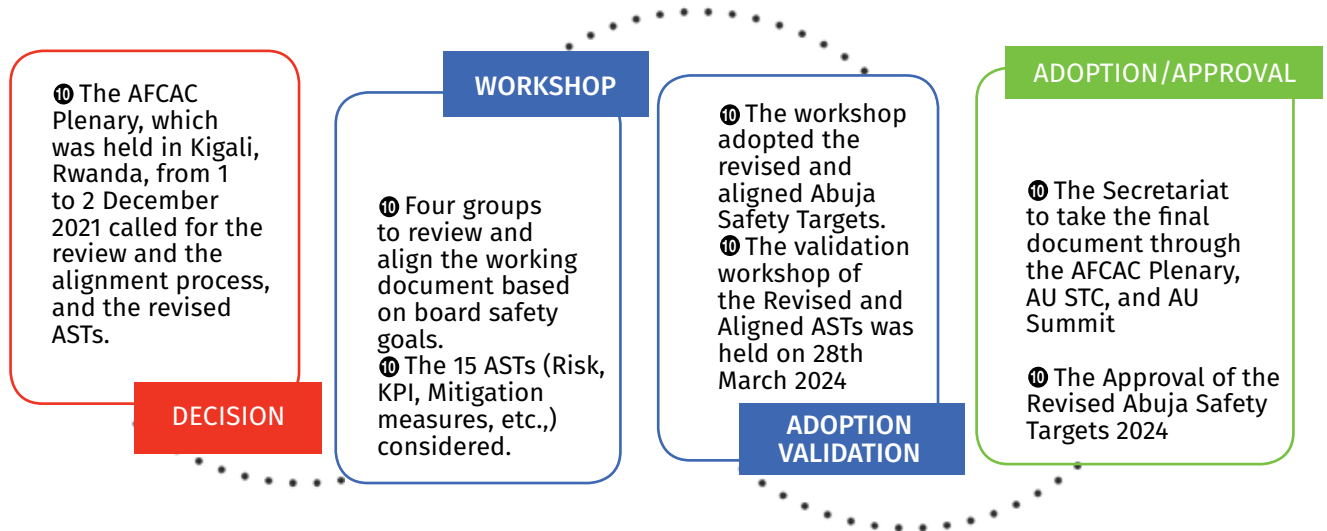
#### a) The Inaugural African Aviation Safety & Operations Summit

AFRAA, in partnership with the Flight Safety Foundation (FSF), staged the first African Safety & Operations Summit on 15 May 2024. The event was organised back-to-back with AFRAA’s Aviation Stakeholders Convention, from 12-14 May at the Skylight Hotel in Addis Ababa – Ethiopia.

#### b) The Report on the Abuja Safety Targets 2024 workshop

The workshop for reviewing and aligning the Abuja Safety Targets to the ICAO Global Aviation Safety Plan (GASP), Global Air Navigation Plan (GANP), and the Regional Safety and Air Navigation Plans for the MID, EUR, was held from 23<sup>rd</sup> to 25<sup>th</sup> January 2024 at AFCAC Headquarters in Dakar, Senegal. The AFCAC Plenary, which was held in Kigali, Rwanda, from 1 to 2 December 2021, called for the review and the alignment process and the revised Abuja Safety Targets document to be presented to the African Union STC Bureau for Ministerial approval in 2024 and submitted to the Head of States in 2025 for endorsement. Fifty delegates representing 23 States and Organizations participated in the workshop.

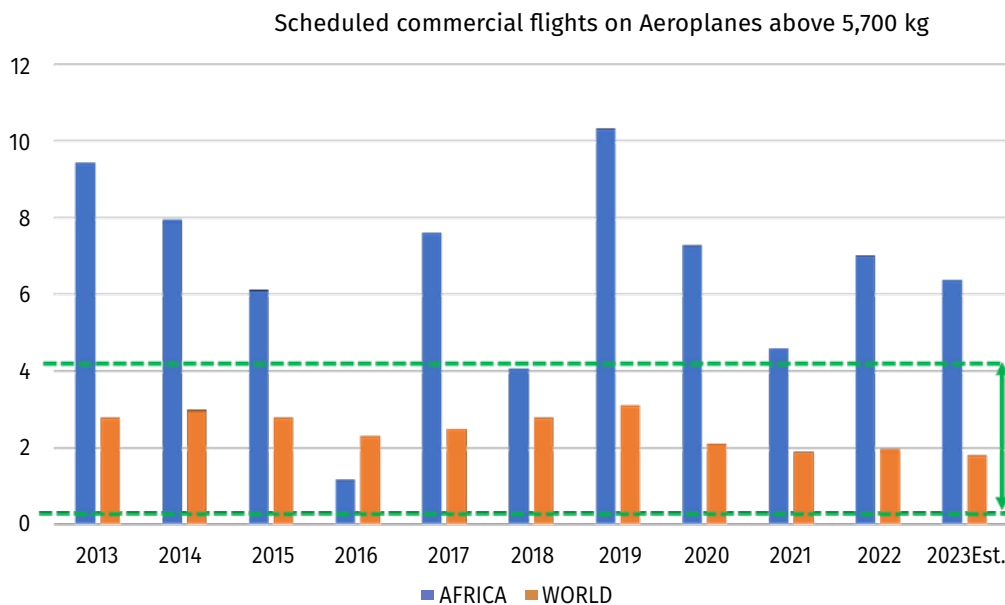
**Amendment/Adoption/Approval steps:**



The workshop adopted the revised and aligned Abuja Safety Targets, and the validation workshop of the Revised and Aligned Abuja Safety Targets was held on 28<sup>th</sup> March 2024.

**c) Update on Africa Safety Results**

RASG AFI Report published Africa safety results during the AFI Aviation Safety Week; the 2023 AFI took place from 21 to 25 August 2024, in Nairobi, Kenya. The figure below summarises the 2023 safety results.



Number of accident	Year
7.01/million departure	2022
6.38 per million departure	2023

- In 2023, the RASG AFI accident rate was 6.38 per million departures
- Above the global yearly rate (2.16/million departures)
- 5-year sliding average: 6.73/million departures
- Global Accident Rate should vary between 0.12 – 4.2 per million departures in line with the traffic volume observed in the region.

### 9.1.3 The SAATM framework safety project

This is a fully sponsored 3-year project aimed at boosting safety in airlines within SAATM Member states. The project targets 4 Airlines under IOSA and 12 Airlines under ISSA.

ISSA or IOSA preparation programme helps prepare the airline candidates through the following steps:

- IOSA or ISSA Awareness workshop;
- SMS/QMS Training Course;
- IOSA/ISSA Gap Analysis and;
- Follow-up review of the candidate-developed Corrective Action Plan derived from the gap analysis.

#### Project milestones:

By the end of 2023, 14 airlines out of 16 initial candidates had engaged in the project implementation. Four IOSA candidates underwent

the preparatory project, and 10 ISSA candidates cooperated with AFRAA and IATA. The Summary of the candidates is summarised below:

2023 Project deliverable status						
2023	Deliverables					
	Description	Status	Type	Provider	Beneficiary	State
Q1-Q2	IBOM IOSA gap analysis	Delivered	IOSA	IATA	IBOM Air	Nigeria
Q3-Q4	IBOM IOSA follow-up missions	Delivered	IOSA	IATA	IBOM Air	Nigeria
Q1-Q3	748 IOSA follow-up missions	Delivered	IOSA	IATA	748 Air Services	Kenya
Q3-Q4	CEIBA IOSA follow-up missions	Delivered	IOSA	IATA	CEIBA International	Equatorial Guinea
Q1	Dornier ISSA gap analysis	Delivered	ISSA	IATA	Dornier	Nigeria
Q2	Omni Blu ISSA gap analysis	Delivered	ISSA	IATA	Omni Blu	Nigeria

### 9.1.4 FRA implementation

The African Aviation Industry Group (AAIG) conducted a laboratory on Africa Air Transport Sustainability from 27 June to 1 July 2022 in Nairobi, Kenya. The aviation, trade, and tourism stakeholders attended the laboratory. One of the five projects retained from the laboratory was on FRA trials to accelerate the implementation of FRA at a continental level. So far, the project has attained some milestones as below:

#### A. Project deliverables

The implementation of the FRA trial will contribute to reducing the costs of flight operations and will save the environment.

#### B. Trial flights implementation

During the workshop in Addis Ababa from 29 October to 2 November 2023, Latin American facilitators

explained how CADENA and CADENCE work through the step-by-step FRA implementation. They shared with the participants the steps they followed, from collecting data relating to a User-Preferred Route (UPR) to the analysis, assessment, and approvals by the ANSPs to implementing the trials.

On the last day of the workshop, 2 November 2023, the team successfully implemented two trial flights:

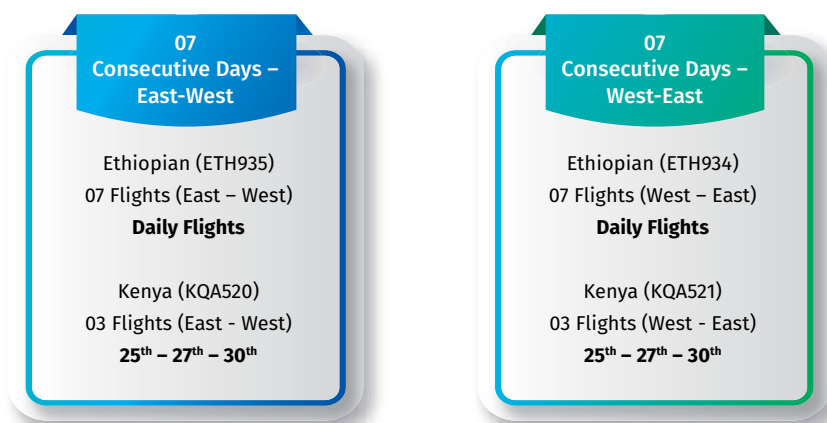
- Kenya Airways: KQA520 [NBO-ACC]
- Ethiopian Airlines: ETH935 [ADD-ABJ]

APIRG/26 Conclusion 26/09: User Preferred Routes (UPR) Trials to Support FRA Implementation in the Continental AFI Airspace.

This is the beginning of an outstanding journey with the implementation of the following trial flights.



a. UPR/FRA Trial flights ongoing – second quarter [Q#2] [from 24<sup>th</sup> April – 30<sup>th</sup> April 2024]



AFRAA in collaboration with ICAO conducted another workshop in Nairobi from 21<sup>st</sup> – 25<sup>th</sup> October and the below trials were successfully conducted.



The UPR/FRA Trial implementation flights will continue for Q4 2024.

### C. Outcomes of the trial implementation

The outcomes of the Trial implementation were successful, and the following have been observed:

- Flight Time Reduction, Fuel Burn Reduction, And Co<sub>2</sub> Emission Reduction
- Enhancement of Flight Operational Efficiency.

### 9.2 Training

#### 9.2.1 African Airline Training Fund (AATF)

The AATF aims to support the development of young professionals to restore aviation’s growing contribution to Africa’s GDP.

The Meeting outlined the Objectives of AATF as follows:

- To upgrade management staff on the industry best practices to improve African air operators' profitability;
- To keep abreast of operational staff to secure safety, security, airworthiness, and efficiency in the operations of African airlines and;
- To finance the implementation of the Instructor Development Program for AFRAA Member Airline IDPA.

EXC 190 approved the establishment of the AATF on 25 July 2023. The Secretariat continues to engage with various target stakeholders to raise funds for its implementation by 2025.

### 9.2.2 AFRAA training activities

AFRAA organised tailored courses to meet member airlines' specific needs. AFRAA instructors delivered these classes in virtual or physical format.

**During the year 2023, 15 courses were conducted as listed below:**

Trainings Conducted in 2023			
Company/Airline	Course	Date	Mode
Astral Aviation	Root Cause Analysis	24 - 27 July	Virtual
Camair-co	Advanced SMS	30 Oct - 03 Nov	Virtual
	QMS	6 - 10 Nov	Virtual
	Human Factors Maintenance	27 Nov - 01 Dec	Virtual
	SMS	4 - 8 Dec	Virtual
NIT	Human Factors in Aviation	8 - 12 May	Physical
	SMS	30 May - 2 June	Physical
	Crew Resource Management	8 - 12 June	Physical
	Instructional Techniques	13 - 17 June	Physical
	QMS	24 - 28 July	Physical
Rwandair	Instructional Techniques	13 - 17 March	Physical
	Instructional Design	20 - 24 March	Physical
	Training Needs Assessment	7 - 9 August	Physical
Aviation Ground Services, Harare	Airside Driving License - Initial	17 - 18 Dec	Physical
	Headset Training	19 - 20 Dec	Physical

The AFRAA training program is available on the AFRAA Website via the link: <https://www.afraa.org/afraa-training-program/>.

Beyond operations and safety, AFRAA is keen to provide management and leadership courses for middle management staff. Member Airlines are encouraged to take advantage of the highly discounted virtual training courses. However, we gradually prefer in-person training, allowing for more interactions and practical training activities. In 2024, we aim to deliver at least 20 training courses to our member airlines.

Furthermore, AFRAA organised customized courses to fulfil specific requirements of member airlines and others. The new courses include SAFA for Airlines and Cape Town Convention.

For any query, member airlines may contact the training team at [training@afraa.org](mailto:training@afraa.org).

### 9.3 AFRAA projects

#### 9.3.1 AFRAA fuel project

The AFRAA Fuel tender 2024 was conducted between February and June 2024. This tender will cover the contract period of July 2024 to June 2025.

The tender process was hugely successful, with the participating airlines set to make savings in most of the locations in the tender. Despite the effects of COVID-19, the AFRAA Fuel Committee aims to conduct critical tender process as it is one of the key initiatives aimed at faster recovery for our member airlines. The Committee is making efforts to have more AFRAA member airlines join the fuel committee so that more airlines enjoy the benefits of participating in the AFRAA fuel Program.



### 9.3.2 The outcome of the laboratory on air transport sustainability (The LAB Project)

The AFRAA LAB Project was held on 25 April 2023. The LAB brought together air transport, trade, and tourism stakeholders from across Africa to develop a roadmap for the sustainability of the African air transport industry.

The objective of the meeting was to follow up and get feedback on the various project tasks assigned during the previous LAB meetings, which were later merged into two groups focusing on the tax issues.

### 9.4 New Members and partners

The association continues to recruit new members and partners with the objectives of providing support to airlines. During the year 2024, the following airlines joined AFRAA membership:

1. Z. Boskovic Air Charters Ltd – Associate Membership
2. Berniq Airways – Full Membership
3. Skyward Express– Associate Membership
4. ECAir – Associate Membership

In the year 2024, the following organisations joined AFRAA partnership:

1. Aviation Co-ordination Services (Pty) Ltd (ACS) – Associate Partnership
2. VISA Partnership Application – Full Partnership
3. Knighthood Global Limited – Full partnership
4. AI12 Partnership Application – Full Partnership

### 9.5 AFRAA workshops

In 2024, AFRAA conducted seven (7) workshops with partners and members as listed below:

1. Accelya Masterclass on Empowering African Airlines: Accelerating Retailing at the 12<sup>th</sup> Aviation Stakeholders Convention, 14<sup>th</sup> May Addis Ababa - Ethiopia
2. Amadeus Masterclass on Transforming payments into a strategic enabler for Airlines at the 12<sup>th</sup> Aviation Stakeholders Convention, 14<sup>th</sup> May Addis Ababa - Ethiopia
3. AFRAA - APG Workshop, 20<sup>th</sup> August Virtual
4. AFRAA - Boeing Current Market Outlook & Network and Fleet Planning, 10<sup>th</sup> September Virtual
5. AFRAA - Boeing Safety SMS & Aircraft Maintenance Workshop, 16<sup>th</sup> October Virtual
6. AFRAA - Kenya Airways African Aviation Innovation Summit, 17 - 18 October Nairobi, Kenya

7. AFRAA - Visa Workshop on Transforming Loyalty Programs from a cost of sales to revenue generators, 31<sup>st</sup> October Virtual

### 9.6 AFRAA conferences

The 12<sup>th</sup> Aviation Stakeholders' Convention, Addis Ababa, Ethiopia, from 12-14 May 2024. Stakeholders aligned on strategies for the sustainability of Africa's aviation industry beyond enhancing intra-African connectivity.

While the air transport data indicates that the African aviation industry has seen traffic levels reaching or exceeding pre-COVID-19 pandemic levels, concerted actions by air transport ecosystem stakeholders are critical for air transport businesses to thrive and contribute to the continent's sustainable rapid development. It is important to envision and seize the opportunity that aviation presents beyond connectivity, where Africans move easily to trade, open businesses and invest within the continent and elsewhere with the rest of the world driving economic development, fostering cultural exchange and advancing technology.

This year's Convention was a unique opportunity to discuss strategies for the sustainability of Africa's aviation industry beyond connectivity. This was the impetus for the much-awaited Convention, held under the theme 'Beyond connecting African aviation.'

The Convention was held at the Ethiopian Skylight Hotel in Addis Ababa, Ethiopia, from 12-14 May 2024 under the patronage of the Government of the Federal Republic of Ethiopia and was graced by His Excellency Dr. Alemu Sime, Ethiopia Minister of Transport and Logistics – who was the Guest of Honor. The event is renowned for bringing together top aviation experts to engage in discourse, brainstorming, and dialogue to address the challenges faced by African airlines and unlock the vast potential of air transport in the region.

A total of 25 African airlines attended the conference, with several represented at the CEO level. Overall, the event was attended by over 500 participants from 50 countries. The critical areas of discussion were;

- Africa market outlook and insights into airline risks
- Industry Leader Keynote Interview – Focus on Air Cargo for Sustainability



- Evolving airline network planning strategies
- Intra-Africa route development and matchmaking for success between airlines and airports
- Converging State and Stakeholders' interests in achieving the aviation sector's decarbonisation
- The future of SAF is now: Africa's Roadmap to move the needle on SAF production, what are the challenges and opportunities?
- ESG Spotlight on Driving sustainable and inclusive growth – A case study
- Changing business models globally – the impact for Africa
- Strategies for enhanced airline and airport operational efficiencies
- Free Routing Airspace Reality in Africa: game-changer for Africa, what lies ahead?
- Industry Leader Keynote Interview with TAAG Angola Airlines
- Technology and digitalisation – What are Africa's priority areas for digital transformation for 2024 and beyond?
- Masterclass 1: A Spotlight of AFRAA Solutions: Navigating the Skies: Mastering African Aviation Market Intelligence
- Masterclass 2: Accelya: Empowering African Airlines: Accelerating Retailing
- Masterclass 3: Amadeus: Transforming payments into a strategic enabler for Airlines
- Focus on Youth Development in Aviation CSR event Themed: 'Building Pillars for Next Gen African Aviators'
- The much-awaited Inaugural African Aviation Safety & Operations Summit staged in Addis Ababa – Ethiopia on 15 May.

The African Airlines Association (AFRAA) and Flight Safety Foundation (FSF) jointly organised the inaugural African Aviation Safety & Operations Summit on 15 May 2024, in Addis-Ababa. The one-day summit, themed 'Championing Africa Aviation Safety Together,' aimed to promote and improve safety standards within the African aviation sector. It brought together aviation stakeholders to discuss, strategise, and collaborate on shaping a safer future for African aviation. The summit addressed various aviation safety and operations

facets, offering stakeholders a forum to discuss and exchange best practices.

Throughout the one-day summit, participants exchanged insights on the day's topics, issues, and challenges. They discussed how brainstorming could improve safety and bolster resilience in addressing ICAO Global and Regional high-risk areas. Participants called for more collaboration and cooperation among stakeholders to effectively implement safety requirements and best practices, including using technology and automation, which are crucial for ensuring safety, efficiency, and growth in the aviation industry.

### **9.7 The 56<sup>th</sup> Annual General Assembly (AGA) and Summit**

The 56<sup>th</sup> Annual General Assembly (AGA) and Summit of the African Airlines Association (AFRAA) is scheduled to take place from 17-19 November 2024 at the Hilton Heliopolis Hotel in Cairo, Egypt.

This year's AGA is being hosted by EgyptAir at the high patronage of the Ministry of Civil Aviation of Egypt under the theme: 'Transform and Develop the Airline Industry in Africa'. The AGA is expected to high-profile delegates from the aviation industry in Africa, Europe, the Middle East, Asia and North America. The programme comprises of the following focus areas:

- AFRAA CEOs Retreat
- Financing the aviation industry in Africa – by AFREXIMBANK
- CEOs Roundtable: What does a sustainable African airline look like? How do we get there?
- How is Cairo transforming into a global hub through investment, innovation and enhanced connectivity?
- Revenue management industry trends and best practices session: From old to new: Revenue management industry trends and best practices
- What does the pathway to net-Zero by 2050 look like for Kenya Airways?
- How can the aviation industry accelerate the journey to SAF adoption and meet growing demand to be on track for 2050 targets?
- Progress and milestones for diversity and engagement strategies for the aviation industry.

- Dispute Settlement Mechanism status updates
- How can African airlines transform and develop in an era of industry shifts, geopolitical changes, sustainability demands, technological advancements, artificial intelligence and new innovations?

issues impacting the industry and proffer solutions on making African aviation better and bigger. Besides being a forum to share rich experiences, Skyconnect also strives to explore the inextricable relationship between aviation, tourism, trade and the broader economy of Africa, how to accelerate growth, promote regional integration and create more opportunities for the teaming youthful population. The following were hosted on the show in 2024:

### 9.8 AFRAA Sky Connect Leadership Dialogues

The AFRAA monthly show - Sky connect Leadership Dialogues, accords leaders in the aviation ecosystem, with a platform to dialogue on critical

Month	Host	Position	Organization
January	Mr. Stephan Hannemann	Vice President	Embraer
February	Mr. George Uriesi	Chief Operating Officer	Ibom Air
March	Mr. Billy Diabasenga Kusuamina	Head of Air Navigation Division, Chairman of the AFI Region Free Routing Airspace (FRA) Project Management Team	RVA Head Office, Kinshasa, DR Congo
	Mr. Gaousosu Konate	Advisor	AFRAA
April	Mr. Karanja Ndegwa	Chief Executive Officer	Jambojet CEO
May	Mr. Alex Avedi	Chief Executive Officer	Safarilink
June	Capt. Gilbert Kibe	Former Director General	Kenya Civil Aviation Authority
	Mr. Barry Kashambo	Regional Director	Former ICAO ESAF
July	Dr. Gainmore Zanamwe	Ag. Director	Trade Facilitation and IATF, AFREXIMBANK
	Mr. Romain Ekoto	Chief Aviation Officer	African Development Bank
August	Amb. Dr. Mohamed Kadah	COMESA	COMESA
September	Mr. Franklin Omondi	Environment Expert	AFCAC
October	Mr. Wellington Nyuswa	Interim CEO	SAA Technical
November	Eng. Yehia Zakaria	Chairman & Chief Executive Officer   President of AFRAA 2024	Egyptair Holding Company

### 9.9 Aero-political Committee

In 2024 the AFRAA Aero-political Committee held its 5th meeting in Nairobi. The meeting was held on 24-25 September, 2024. The Aero-political committee plays an important role in handling matters on regulatory developments, funds repatriation, taxes,

charges and fees, tracking legal/regulatory changes impacting airlines, lobbying and advocacy. Below are some of the Aero-political value adding activities in the year:

### **a. YD/SAATM Regulatory Text**

Following the adoption of the full regulatory text for the YD/SAATM, a capacity-building workshop was held in Nairobi in March 2024, to sensitize airlines on the text and reassure operators and the States that all necessary precautions have been taken to ensure successful implementation of the SAATM. The workshop deliberated on the Powers and Functions of the Executing Agency, consumer protection, competition regulations, and dispute settlement mechanism. An action plan that was adopted and stakeholders tasked to ensure the more market access and improved connectivity.

### **b. Draft SAATM Economic Regulations by AFCAC**

To ensure African State adopt aviation economic regulations that are aligned and consistent across borders, the Aero-political Committee reviewed AFCAC's draft "African Economic Regulations Template." The template was initially developed by a team of industry stakeholders including AFCAC, AFRAA, AU, ACI-Africa, etc. to serve as a guide to States in their economic regulation of aviation. Prior to the Committee review, the document was shared with member airlines for their comments and input. The economic regulations template which was approved by AFCAC Bureau will now serve as a guide to states in developing or improving their existing economic regulations.

### **c. Factsheet and Call to Action on De-Carbonization Pathway to Net Zero Emissions**

The Committee reviewed and adopted a "Factsheet and Call to Action on De-Carbonization Pathway to Net Zero Emissions." The paper contains recommendations being made to African airlines for implementation as their contribution towards decarbonisation and the global net zero emission by 2050. The paper considered the peculiar circumstances of African airlines and proposed actions that will yield maximum benefits to the environment when implemented. The actions covers all 5 pathways (SAF, Technology, Operations & Infrastructure, Carbon Offsetting and Human Capital).

### **d. Blocked Funds Task Force**

The Blocked Funds Task Force reported to the Aero-political Committee on its activities on airlines funds recovery. The report noted and commended the government of Nigeria for releasing nearly all funds blocked in the country.

The Task Force is in discussions with Afraid Bank's Pan-African Payment and Settlement System (PAPSS) on facilitating repatriation of airline funds in local African currencies. If successful, it will complement the reliance on central bank remittance channels which depends on forex availability. Four presentations were made to the Committee on some important subject areas;

- A presentation on South Africa's Broad-Based Black Economic Empowerment (B-BBEE) Programme scorecard for airlines was delivered to the Committee aimed at bringing clarity to foreign airlines participation in B-BBEE.
- Roundtable on Sustainable Biomaterial (RSB) presented on Sustainability and Certification of low carbon products, materials and fuels. The presentation highlighted SAF certification process and the many training initiatives designed to support airlines in adopting sustainability practices. African operators were asked to participate in the capacity building initiatives.
- SkyNRG's presented on a 'Book and Claim' solution designed to help airlines transition toward more sustainable aviation practices even when direct access to Sustainable Aviation Fuel (SAF) was limited.
- Osprey, a predictive risk-management solution provider, presented a tool that can assist airlines manage operational risks proactively.

## Section Ten: FAA or EASA Certified African MROs



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## Section Twelve: Airlines with Aircraft Simulators



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## Section Thirteen: AFRAA member airlines - Individual Summary Facts



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ICAO CODE: ABS



**Mr. Ahmed Alamin Ali Turki**  
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IATA CODE : 8U  
ICAO CODE: AAW

AFRAA MEMBERSHIP  
Became member in 2002  
Established in 2001

OWNERSHIP STRUCTURE  
Government: 100%



**Mr. Hamza Benhamouda**  
Chief Executive Officer

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1 Place Maurice Audin, Alger, Algeria  
Tel: +213 21 637070  
Fax: +213 21 744425  
[www.airalgerie.dz](http://www.airalgerie.dz)

IATA CODE: AH  
ICAO CODE: DAH

AFRAA MEMBERSHIP  
Became member in 1968  
Established in 1947

OWNERSHIP STRUCTURE  
Government: 100%

DESTINATIONS SERVED

Domestic	33
Intra-Africa	11
International	34

EMPLOYEES  
7937

FLEET

A 330-200	8
B 737-800	24
B 737-600	5
B 737-700 C	2
ATR 72-500/600	15
B737-800 Freighter	1



**Ms. Naomi L. Rasebotsa**  
General Manager

ADDRESS

PO Box 92, Gaborone, Botswana  
Tel: +267 368 8406  
Fax: +267 397 2983  
www.airbotswana.co.bw

IATA CODE: BP  
ICAO CODE: BOT

AFRAA MEMBERSHIP  
Became member in 1991  
Established in 1947

OWNERSHIP STRUCTURE  
Government: 100%

DESTINATIONS SERVED

Domestic	4
Intra-Africa	4
International	0

EMPLOYEES  
349

FLEET

ATR72-600	2
Embraer E170	1



**Mr. Azakaria Traore**  
Chief Executive Officer

ADDRESS

29, Avenue de la Nation  
BP 1459 Ouagadougou,  
Burkina Faso

IATA CODE: 2J  
ICAO CODE: VBW

AFRAA MEMBERSHIP  
Became member in 2002  
Established in 1967



**Mr. Abdourahman Ali Abdillahi**  
Chief Executive Officer

ADDRESS

9-11 Rue de Geneve,  
Republic of Djibouti, Djibouti

IATA CODE: DJ  
ICAO CODE: JIB

AFRAA MEMBERSHIP  
Became member in 2018  
Established in 1963

OWNERSHIP STRUCTURE  
Great Horn Investment: 70%  
Djibouti Airport Authority: 30%

DESTINATIONS SERVED

Domestic	0
Intra-Africa	5
International	1

EMPLOYEES  
350

FLEET

ERJ145	1
DC9	1





**Mrs. Hanitra Rasetarinera**  
Acting CEO & CFO

ADDRESS  
31 Avenue de l'Indépendance,  
BP 437, Antananarivo 101  
Madagascar  
Tel: +261 20 22 22222  
Fax: +261 34 02 22230  
www.airmadagascar.com

IATA CODE: MD  
ICAO CODE: MDG

AFRAA MEMBERSHIP  
Became member in 1975  
Established in 1962



**Mr. Joseph Edouard Charles Cartier**

ADDRESS  
5, President John Kennedy  
Avenue, Port Louis, Mauritius  
Tel: +230 207 7903/23  
Fax: +230 208 8530  
www.airmauriti.us.com

IATA CODE: MK  
ICAO CODE: MAU

AFRAA MEMBERSHIP  
Became member in 1985  
Established in 1967

OWNERSHIP STRUCTURE  
Airport Holdings Ltd 99.88%

Others  
0.12%

DESTINATIONS SERVED  
Domestic 1  
Intra-Africa 4  
Intercontinental 7

EMPLOYEES  
2383

FLEET  
A350-900 4  
A330-900NEO 2  
A330-200 2  
ATR72-500 3  
ATR72-600 1



**Mr. Allen Onyema**  
Chief Executive Officer

ADDRESS  
Air Peace Limited  
No. 25 Sobo Drobiodu Street, G.R.A  
Ikeja State, Lagos  
Nigeria  
info@flyairpeace.com  
www.flyairpeace.com

IATA CODE: P4  
ICAO CODE: APK

AFRAA MEMBERSHIP  
Became member in 2019  
Established in 2013

OWNERSHIP STRUCTURE  
Privately owned

DESTINATIONS SERVED  
Domestic 16  
Regional 8  
Intercontinental 1

EMPLOYEES  
1947

FLEET  
Boeing 737 6  
Boeing 777 3  
Embraer ERJ 195 6  
Embraer ERJ 145 5



**Mr. Tidiane Ndiaye**  
Chief Executive Officer

ADDRESS  
IMMEUBLE LA ROTONDE RUE  
AMADOU ASSANE NDOYE  
Tel: +221 76 637 61 00  
+221 77 733 46 77  
<https://flyairsenegal.com>

IATA CODE: HC  
ICAO CODE: SZN

AFRAA MEMBERSHIP  
Became member in 2019  
Established in 2016



**Eng. Ladislaus Everist Matindi**  
Chief Executive Officer

ADDRESS  
Air Tanzania,  
PO Box 543,  
Dar es Salaam, Tanzania  
Tel:+255 22 2113329  
Fax:+255 22 2134069  
[www.airtanzania.com](http://www.airtanzania.com)

IATA CODE: TC  
ICAO CODE: ATC

AFRAA MEMBERSHIP  
Became member in 1977  
Established in 2002, formerly  
Air Tanzania Corporation  
established in 1977

OWNERSHIP STRUCTURE  
Government 100%

DESTINATIONS SERVED  
Domestic 1  
Intra-Africa 4  
Intercontinental 7

EMPLOYEES  
2383

FLEET  
A350-900 4  
A330-900NEO 2  
A330-200 2  
ATR72-500 3  
ATR72-600 1



**Mr. Edmund Murambiwa Makona**  
Chief Executive Officer

ADDRESS  
Air Zimbabwe Corporation,  
PO Box AP 1 Harare, Zimbabwe  
Tel: +263 4 58202300  
Fax: +263 4 575468  
[www.airzimbabwe.aero](http://www.airzimbabwe.aero)

IATA COD: UM  
ICAO CODE: AZW

AFRAA MEMBERSHIP  
Became member in 1981  
Established in 1946



**Mr. Rodger Foster**  
Chief Executive Officer

ADDRESS

3 Greenstone Hill Office Park  
Emerald Boulevard  
Greenstone Hill  
Modderfontein

Tel: +234 8033495011  
<http://alliedairng.com>

IATA CODE: 4W  
ICAO CODE: AJK

AFRAA MEMBERSHIP  
Became member in 2018  
Established in 1988

OWNERSHIP STRUCTURE  
Privately Owned

DESTINATIONS SERVED

Domestic	26
Intra-Africa	38
Intercontinental	0

EMPLOYEES  
2280

FLEET

Embraer E-Jet 190	30
Embraer E-Jet 190	3
Embraer 135	26
Jetstream	4



**Capt. Valentine Tongo**  
Chief Executive Officer

ADDRESS

Ground F1., Sahcol Office Complex  
MM International Airport  
Tel: +234 8033495011  
<http://alliedairng.com>

IATA CODE: 4W  
ICAO CODE: AJK

AFRAA MEMBERSHIP  
Became member in 2018  
Established in 1988



**Mr. Esayas Woldemariam Hailu**  
Chief Executive Officer

ADDRESS

BIDC-ECOWAS Building  
128, Boulevard du 13 Janvier  
PO Box: 2988 Lomé-TOGO  
Tel: +228 220 88 18  
Fax: +228 220 89 00  
Website: [www.flyasky.com](http://www.flyasky.com)

IATA CODE: KP  
ICAO CODE: SKK

AFRAA MEMBERSHIP  
Became member in 2010  
Established in 2009

OWNERSHIP STRUCTURE  
Private



**Mr. Sanjeev Gadhia**  
Chief Executive Officer

**ADDRESS**

Jomo Kenyatta International Airport,  
PO Box 594, Nairobi 00606 - Kenya  
[www.astral-aviation.com](http://www.astral-aviation.com)

IATA CODE: 8V

ICAO CODE: ACP

**AFRAA MEMBERSHIP**

Became member in 2011  
Established in 2007

**OWNERSHIP STRUCTURE**

Fully owned by Kenyans

**DESTINATIONS SERVED**

Domestic – 4  
Regional - 73  
Intercontinental – 118

**EMPLOYEES**

2280

**FLEET**

Boeing 747-400F	2
Boeing 727-200F	1
Boeing 757-200F	2
Boeing 767-200F	1
DC-9-34F	1



**Eng. Ahmed Osman Mohamed  
Ahmed Abu Shaira**  
Chief Executive Officer

**ADDRESS**

PO Box 6899  
Arkweet Block 65, Bldg #393  
Mamoun Bahaire Strt. Khartoum,  
Sudan  
Tel: +249912327000  
[www.badrairlines.com](http://www.badrairlines.com)

IATA Code: J4

ICAO Code: BDR

**AFRAA MEMBERSHIP**

Became member in April 2016

**OWNERSHIP STRUCTURE**

Mr. Ahmedosman Abushaera 50%  
Mr. Hashim Yousif ELDigair 50%

**COMMERCIAL PARTNERSHIP**

Sudan Airways

**DESTINATIONS SERVED**

Domestic	7
Regional	5
International	3

**FLEET**

B737-300	1
B737-500	5
B737-800	4



**M. Ella Nguema Jean Christophe**  
Chief Executive Officer

**ADDRESS**

Immeuble La Rotonde-  
Boulevard de la liberté  
BP 4852 Douala-Cameroun  
Tel: (+237) 33422010 / 33422013  
Fax: 33422030 / 33423015 / 33422980  
/ 33422985  
<http://www.camair-co.cm/>

IATA CODE: QC

ICAO CODE: CRC

**AFRAA MEMBERSHIP**

Became member in 2012  
Established in 2008  
Commenced operations in 2011

**OWNERSHIP STRUCTURE**

100% by The Government of  
Cameroon

**DESTINATIONS SERVED**

Domestic	6
Regional	3
International	0

**FLEET**

BOEING 737-700	1
BOMBARDIER Q400	2
EMBRAER 145	1
EMBRAER 135	1



**Mr. Nobert Sengamali**  
Acting Chief Executive Officer

**ADDRESS**

130 Boulevard du 30 juin  
Immeuble Elembo  
Kinshasa, R D Congo  
Website: [www.congoairways.com](http://www.congoairways.com)  
Tel: +243 817098059

IATA CODE: 8Z  
ICAO CODE: ZGA

**AFRAA MEMBERSHIP**  
Became member in November 2016  
Established in 2014

**OWNERSHIP STRUCTURE**  
100% the Government

**COMMERCIAL PARTNERSHIP**  
Air France

**DESTINATIONS SERVED**  
Domestic 11  
Intra-African 1

**EMPLOYEES**

**FLEET**  
AIRBUS A320-200 1  
Bombardier Q400 2  
Embraer ERJ-190 1



**Eng. Yehia Zakaria**  
**Chairman & CEO**  
Egyptair Holding Co.

**ADDRESS**

EGYPTAIR Admin. Complex,  
Middle Bldg. 3<sup>rd</sup> Floor.  
PO Box 11776 Airport Road,  
Cairo, Egypt  
Tel: +202 2267 6542/+202 2267 4615  
Fax: +202 269 63334  
[www.egyptair.com](http://www.egyptair.com)

IATA CODE: MS  
ICAO CODE: MSR

**AFRAA MEMBERSHIP**  
Established in 1932  
Became member in 1968

**OWNERSHIP STRUCTURE**  
Government: 100%

**COMMERCIAL PARTNERSHIP**  
Star Alliance

**DESTINATIONS SERVED**  
Domestic 9  
Intra-Africa 21  
Intercontinental 58

**EMPLOYEES**  
27562

**FLEET**  
B737 -800 29  
A330 - 300 4  
B777 - 300 6  
B787 - 9 6  
A320 - NEO 8  
A220 - 300 12  
A330-200F 3



**Capt. President Qiniso Dhlamini**  
Chief Executive Officer

**ADDRESS**

Gate 6, Matsapha Airport Road,  
Matsapha. Kingdom of Eswatini

Tel: +202 2267 6542/+202 2267 4615  
Fax: +202 269 63334  
[www.eswatiniair.co.sz](http://www.eswatiniair.co.sz)

IATA CODE:  
ICAO CODE:

**AFRAA MEMBERSHIP**  
Established in 1932  
Became member in 1968

**OWNERSHIP STRUCTURE**  
Government: 50%  
Tibiko Taka Ngwane Trust (50%)

**COMMERCIAL PARTNERSHIP**  
APG Airlines  
Hahn Air

**DESTINATIONS SERVED**  
Domestic  
Intra-Africa  
Intercontinental

**EMPLOYEES**

**FLEET**  
None



**Mr. Mesfin Tasew**  
Chief Executive Officer

ADDRESS  
PO Box 1755, Addis Ababa, Ethiopia  
Tel: +251 11 661 09 36  
Fax: +251 11 661 14 74  
www.ethiopianairlines.com

IATA CODE: ET  
ICAO CODE: ETH

AFRAA MEMBERSHIP  
Founded 21 December 1945  
Started operation in 1946  
Became member in 1968

OWNERSHIP STRUCTURE  
Government: 100%

COMMERCIAL PARTNERSHIP  
ASKY Airlines  
Star Alliance

DESTINATIONS SERVED

Domestic	21
Intra-Africa	58
Intercontinental	61

EMPLOYEES  
14845

FLEET

A350-900	16
B737-700	10
B737-800	18
B787-800	19
B787-900	8
B777-300	4
B777-200	6
B767-300	6
DHC8-400	29
B777 Freighter	9
B737-800 Freighter	2



**Mr. Anis Riahi**  
Chief Executive Officer

ADDRESS  
21 Rue des Entrepreneurs Charguia  
2 – 2035 Tunis - Tunisie  
Tel: + 216 71941111  
express-aircargo.com

IATA CODE: 7A  
ICAO CODE: XRC

AFRAA MEMBERSHIP  
Became member in 2016  
Established in 2015

OWNERSHIP STRUCTURE  
Privately owned

COMMERCIAL PARTNERSHIP

DESTINATIONS SERVED  
Intra-Africa

FLEET

B737-300	2
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**Mr. Karanja Ndegwa**  
Chief Executive Officer

ADDRESS  
PO Box 19079-00501 NAIROBI  
Tel: +254  
Jambojet.com

IATA CODE: JM  
ICAO CODE: JMA

AFRAA MEMBERSHIP  
Became member in 2022  
Established in 2014

OWNERSHIP STRUCTURE  
Private. Fully owned by  
Kenya Airways PLC.

COMMERCIAL PARTNERSHIP  
Kenya Airways  
Hahn Air

DESTINATIONS SERVED  
Domestic - 6  
Intra-Africa - 1

FLEET  
7 De Havilland Dash 8 Q400



**Capt. Mfon Udom**  
Chief Executive Officer

ADDRESS  
Victor Attah International Airport  
Uyo, Akwa Ibom State  
Nigeria  
www.ibomair.com

IATA CODE: QI  
ICAO CODE: IAN

AFRAA MEMBERSHIP  
Became member in 2023  
Established in 2019

OWNERSHIP STRUCTURE  
Government - 100%

COMMERCIAL PARTNERSHIP  
APG Airline

DESTINATIONS SERVED

Domestic	6
Intra-Africa	1
Intercontinental	0

EMPLOYEES  
593

FLEET

CRJ – 900	5
A320	2



**Mr. Allan Kilavuka**  
Group Managing Director & CEO

ADDRESS  
PO Box 19002, Nairobi, Kenya  
Tel: +254 20 6422010  
Fax: +254 20 823757  
www.kenya-airways.com

IATA CODE : KQ  
ICAO CODE: KQA

AFRAA MEMBERSHIP  
Became member in 1977  
Established in 1997

OWNERSHIP STRUCTURE  
Individual Kenyan shareholders –  
43.34%  
KLM – 7.76%  
Government - 48.9%

COMMERCIAL PARTNERSHIP

KLM	Air France
Delta	British Airways
Jambojet	South African Airways
Air Mauritius	Saudi Arabia
Precision Air	Air Burkina
Safarilink	ITA Airways
Egypt Air	Air Austral

DESTINATIONS SERVED

Domestic	2
Intra-Africa	42
Intercontinental	20

EMPLOYEES  
4343

FLEET

Boeing 787-8	8
Boeing 737 - 300	2
Boeing 737 - 700	4
Boeing 737 – 800	8
Embraer 190	12



**Prof. Americo Muchanga**  
Chairman

ADDRESS  
PO Box 2060, Maputo, Mozambique  
Tel: +258 21 46 87 10  
Fax: +258 21 46 51 34  
www.lam.co.mz/en

IATA CODE: TM  
ICAO CODE: LAM

AFRAA MEMBERSHIP  
Became member in 1976  
Established in 1936

OWNERSHIP STRUCTURE  
Government: 100%

COMMERCIAL PARTNERSHIP  
Ethiopian Airlines  
Kenya Airways  
South African Airways  
TAAG Angola Airlines

DESTINATIONS SERVED

Domestic	11
Intra-Africa	3

EMPLOYEES  
831

FLEET  
Boeing 737-700 2



**Mr. Mohamed EL Khalifa Biyah**  
Chief Executive Officer

ADDRESS  
PO Box 7991  
Nouakchott Airport  
Mauritania  
Tel: +222 45241253  
www.mauritaniaairlines.mr

IATA CODE: L6  
ICAO CODE: MAI

AFRAA MEMBERSHIP  
Established in 2010  
Became member in 2015

DESTINATIONS SERVED  
Domestic 3  
Intra Africa 9  
International 1

FLEET  
B737-800 1  
B737-700 1  
B737-Max 1  
ERJ170 2  
ERJ145 1



**Elbashir H. Tayari**  
Chief Executive Officer

ADDRESS  
Mohammed Rajab Al – Zaidi Street  
Alnoflyeen  
Tripoli, Libya

IATA CODE: BM  
ICAO CODE: MNS

AFRAA MEMBERSHIP  
Became member in 2023

OWNERSHIP STRUCTURE  
Privately Owned

COMMERCIAL PARTNERSHIP

DESTINATIONS SERVED  
Domestic 1  
Intra-Africa 1  
International 3

EMPLOYEES

FLEET



**Mr. Chokri Zarrad**  
Chief Executive Officer

ADDRESS  
Zone Touristique Dkhila 5065  
Monastir  
Tunis, Tunisia  
Tel: +216 70 020 920

IATA CODE: BJ  
ICAO CODE: LBT

AFRAA MEMBERSHIP  
Established in 1989  
Became member in 2017

OWNERSHIP STRUCTURE  
Privately Owned

COMMERCIAL PARTNERSHIP

DESTINATIONS SERVED  
Domestic 3  
Intra-Africa 0  
International 18

EMPLOYEES  
552

FLEET  
A320-200 10





**Capt. Edward Boyo**  
Chief Executive Officer

ADDRESS  
Overland Airways Limited  
17, Simbiat Abiola Road, Ikeja Lagos  
www.overlandairways.com

IATA CODE: OJ  
ICAO CODE: OLA

AFRAA MEMBERSHIP  
Became member in 2019  
Established in 1998

OWNERSHIP STRUCTURE  
Privately owned

DESTINATIONS SERVED  
Domestic 6  
Intra-Africa 5

EMPLOYEES  
258

FLEET  
ATR 72 1  
ATR 42 3  
B1900D 2



**Mr. Patrick Mwanri**  
Chief Executive Officer

ADDRESS  
PO Box 70770, Dar es Salaam,  
Tanzania  
Tel: +255 22 286 0701  
Fax: + 255 22 286 0725  
www.precisionairtz.com

IATA CODE: PW  
ICAO CODE: PRF

AFRAA MEMBERSHIP  
Became member in 2006  
Established in 1991

OWNERSHIP STRUCTURE  
Kenya Airways – 41.23%  
Michael Ngaleku Shirima – 42.91%  
PW employees – 1.10%  
Others – 14.76%

COMMERCIAL PARTNERSHIP  
Kenya Airways

DESTINATIONS SERVED  
Domestic 10  
Intra-Africa 1

EMPLOYEES  
386

FLEET  
ATR 72 3  
ATR 42 1



**Mr. Abdelhamid Addou**  
Chief Executive Officer

ADDRESS  
Aéroport CASA-ANFA, Casablanca, Maroc  
Tel: +212 522 912000  
Fax: +212 522 912021  
www.royalairmaroc.com

IATA CODE: AT  
ICAO CODE: RAM

AFRAA MEMBERSHIP  
Became member in 1977  
Established in 1957

OWNERSHIP STRUCTURE  
Moroccan State: 53.94%  
Hassan II Fund: 44.1%  
Air France: 1.25%  
Iberia : 0.42%  
Private Investors: 0.29%

COMMERCIAL PARTNERSHIP  
Iberia Etihad Airways  
Jet Blue Qatar Airways  
SN Brussels Saudi Airlines  
TAAG Angola Airlines Kenya Airways  
Turkish Airlines Royal Jordanian  
EgyptAir American Airlines  
S7 Airlines British Airways  
Alitalia

DESTINATIONS SERVED  
Domestic 19  
Intra-Africa 46  
International 58

EMPLOYEES  
1966

FLEET  
ATR 72 6  
Boeing 737-800 30  
Boeing 737-MAX 2  
Boeing 787 9  
Embraer E190 4  
Boeing 767-Freighter 1



**Ms. Yvonne Makolo**  
Chief Executive Officer

ADDRESS  
P.O. Box 7275 Kigali, Rwanda  
Tel: +250 25250 3687  
Fax: +250 25250 3686  
www.rwandair.com

IATA CODE: WB  
ICAO CODE: RWD

AFRAA MEMBERSHIP  
Became member in 2009  
Established in 2002

OWNERSHIP STRUCTURE  
Government : 100%

COMMERCIAL PARTNERSHIP  
Ethiopian Airlines (ET)  
Turkish Airlines (TK)

DESTINATIONS SERVED

Domestic	1
Intra-Africa	18
International	5

EMPLOYEES  
1608

FLEET

A330-300	1
A330-200	1
Boeing 737-700	2
Boeing 737-800	4
Bombardier CRJ900 Next Gen	2
Bombardier Dash 8-Q400	2



**Mr Alex Avedi**  
Chief Executive Officer

ADDRESS  
Safarilink Aviation  
Phoenix House , Wilson Airport  
PO Box 5616 – 00506 Nairobi, Kenya  
www.flysafarilink.com

IATA CODE: F2  
ICAO CODE: XLK

AFRAA MEMBERSHIP  
Became member in 2019  
Established in 2004

OWNERSHIP STRUCTURE  
Privately owned

COMMERCIAL PARTNERSHIP

DESTINATIONS SERVED

Domestic	21
Intra-Africa	3

EMPLOYEES

FLEET

Cessna 208	11
Bombardier Dash 8-106	1
Bombardier Dash 8-202	1
Bombardier Dash 8-315	1



**Capt. Mohamed Aden Noor**  
Chief Executive Officer

ADDRESS  
AIS Building, Wilson Airport,  
Nairobi, Kenya

IATA CODE: K3  
ICAO CODE: SAQ

AFRAA MEMBERSHIP  
Became member in 2016  
Established in 2007



**SOUTH AFRICAN AIRWAYS**

**Professor John Lamola**  
Interim Chief Executive Officer

**ADDRESS**

Floor 1, Block A, Airways Park,  
or Tambo International-  
Johannesburg, South Africa  
Tel: +27 11 978 6553  
www.flysaa.com

IATA CODE: SA

ICAO CODE: SAA

**AFRAA MEMBERSHIP**

Became member in 1994  
Established in 1934

**OWNERSHIP STRUCTURE**

**DESTINATIONS SERVED**

Domestic	4
Intra-Africa	15
International	5

**EMPLOYEES**

3524

**FLEET**



**Captain Ibrahim Ali Abusin**  
General Manager

**ADDRESS**

PO Box 253, 161, Block 10,  
Obeid-Khatim Street,  
Riaydh, Khartoum, Sudan  
Tel: +249 183 243 716  
Fax: +249 183 243717  
www.sudanair.com

IATA CODE: SD

ICAO CODE: SUD

**AFRAA MEMBERSHIP**

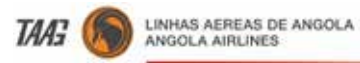
Became member in 1968  
Established in 1947

**OWNERSHIP STRUCTURE**

**COMMERCIAL PARTNERSHIP**

**DESTINATIONS SERVED**

**FLEET**



**Mr. Nelson Jesus Oliveira**  
Chief Executive Officer

**ADDRESS**

123, Rua da Missao, Luanda, Angola  
Tel: +244 222 632 845  
www.taag.com

IATA CODE: DT

ICAO CODE: DTA

**AFRAA MEMBERSHIP**

Became member in 1978  
Established in 1938

**OWNERSHIP STRUCTURE**

Government: 100%

**COMMERCIAL PARTNERSHIP**

**DESTINATIONS SERVED**

Domestic	13
Intra-Africa	14
Intercontinental	9

**EMPLOYEES**

2743

**FLEET**

B737-700	4
B777-300ER	2
Bombardier Dash 8-Q400	3



**Mr. Montacer Bnoui**  
Chief Executive officer

ADDRESS  
Boulevard Mohamed Bouazizi  
2035 Tunis Carthage, Tunisia  
Tel: +216 7083 7000  
Fax: +216 7083 6100  
www.tunisair.com

IATA CODE: TU  
ICAO CODE: TAR

AFRAA MEMBERSHIP  
Became member in 1968  
Established in 1948

OWNERSHIP STRUCTURE  
STATE OF TUNISIA 64.90%  
AIR France 5.60%  
CNSS 4.00%  
CNRPS 3.90%  
CNAM 1.70%  
FLOATING 20.00%

COMMERCIAL PARTNERSHIP  
Royal Jordanian  
Middle East Airlines

DESTINATIONS SERVED  
Domestic 0  
Intra-Africa 27  
Intercontinental 129

EMPLOYEES  
3,781

FLEET  
A319 – 100 4  
A320-200 15  
A320 NEO 2  
A330-200 2  
B737-600 7



**Ms. Jenifer Bamuturaki**  
Chief Executive Officer

ADDRESS  
EagleAir Hangar Complex,  
Entebbe International Airport  
- Old Airport  
PO Box 431, Entebbe, Uganda  
Tel: +256 754 355 860

IATA CODE: UR  
ICAO CODE: UGD

AFRAA MEMBERSHIP  
Became member in 2019  
Established in 2018

OWNERSHIP STRUCTURE  
Government: 100%

COMMERCIAL PARTNERSHIP

DESTINATIONS SERVED  
Intra-Africa 9

FLEET  
Bombardier CRJ 900 4



**Mr. Thomas Gabreyohannes Woldesenbet**  
Chief Executive Officer

ADDRESS  
WEBSITE

IATA CODE:  
ICAO CODE: TAR

AFRAA MEMBERSHIP  
Became member in  
Established in

OWNERSHIP STRUCTURE  
STATE OF TUNISIA  
AIR France  
CNSS

CNRPS

CNAM

FLOATING

COMMERCIAL PARTNERSHIP  
Royal Jordanian  
Middle East Airlines

DESTINATIONS SERVED  
Domestic 0  
Intra-Africa  
Intercontinental

EMPLOYEES

FLEET



**Mr. Jimmy Kibati**  
MD/Chief Executive Officer

Wilson Airport,  
Langata Rd,  
Nairobi

www.boskovicaircharters.com

IATA CODE:  
ICAO CODE: ZBA

AFRAA MEMBERSHIP  
Became member in 2024  
Established in 1964

OWNERSHIP STRUCTURE  
Privately owned

COMMERCIAL PARTNERSHIP  
N/A

DESTINATIONS SERVED  
Domestic 0  
Intra-Africa  
Intercontinental

EMPLOYEES

FLEET  
BEECHRAFT KINGAIR 200 SE - 1  
CESSNA 208B 8  
CESSNA 208B EX 4  
CESSNA 208B EX OASIS INTERIOR 1  
CESNA 206 2

## Section Fourteen: AFRAA Partners – Profiles and Contacts



Founded in 2002, ACC Aviation delivers market-leading solutions across aircraft transactions, ACMI leasing and air charter. Through our international office network spanning Europe, the Middle East, Africa, North America and Asia, we serve a diverse clientele across the globe.

**Comprehensive Aircraft Transaction Services:** ACC offers end-to-end solutions for airlines, aviation investors, and lenders, covering everything from aircraft and engine sourcing and remarketing to contractual advice and transaction closure, ensuring a seamless process from start to finish.

**Reliable ACMI Leasing Solutions:** We provide ACMI leasing services to airlines, offering additional aircraft capacity to address AOG situations,

**Contact:**

ACC AVIATION  
Tel: +971 4 250 0373

maintenance delays, crew shortages, seasonal demand planning, or route testing requirements, ensuring uninterrupted operations and optimised fleet utilisation.

**Tailored Air Charter Solutions for Every Need:** We provide bespoke air charter services for both individual and group private travel needs. Whether it's an efficient solution for corporate travel or a luxurious private jet for a VIP client, we will tailor our service to meet our clients' requirements.

Our success is built on the strength and depth of our relationships within the aviation industry and, through continued investment in developing and maintaining these partnerships with a persistent focus on innovation.

Email: [info@accaviation.com](mailto:info@accaviation.com)  
[www.accaviation.com](http://www.accaviation.com)



Accelya is a leading global software provider to the airline industry, powering 200+ airlines with an open, modular software platform that enables innovative airlines to drive growth, delight their customers and take control of their retailing.

We support airline retailing from offer to settlement, both above and below the wing. Powered by AWS, Accelya are proud to deliver leading-edge technologies to our customers. We are proven at scale processing 350K offers each second and settle \$40 billion annually. Powering 57% of global NDC transactions, we are ready to deliver for Offers and

Orders for airlines looking for looking for flexibility, performance, scalability and reliability.

With 40 years of industry experience, long-term backing from Vista Equity Partners and 2,5K employees across 10 global offices, we have the scale and track record to deliver what each airline needs.

We are proud to enable innovation-led growth for the airline industry and put control back in the hands of airlines.

For more information, please visit [www.accelya.com](http://www.accelya.com).

# AIRBUS

Airbus is a global pioneer in the aerospace industry, operating in the commercial aircraft, helicopters, defence and space sectors. Airbus is a leader in designing, manufacturing and delivering aerospace products, services and solutions to customers on a worldwide scale. With around 130,000 employees and as the largest aeronautics and space company in Europe and a worldwide leader, Airbus is at the forefront of the aerospace industry.

In commercial aircraft, Airbus offers modern and fuel-efficient airliners and associated services. Airbus is also a European leader in defence and security and one of the world's leading space

## Key contact

Mr. Hadi Akoum  
Vice President Sales

businesses. In helicopters, Airbus provides the most efficient civil and military rotorcraft solutions and services worldwide.

Airbus's presence in Africa is as diverse as the continent itself. For nearly five decades our commercial airliners, helicopters, military aircraft and satellites have been providing reliable and efficient service and solutions to customers across the continent.

Airbus has also invested in the regional industrial footprint through numerous commercial agreements and partnerships in several countries such as Morocco, Tunisia and South Africa.

Africa and Indian Sub-Ocean Customer Affairs  
AIRBUS



Since 1988 AEG FUELS has established single-supplier convenience through a network of strategic relationships with national and multinational oil companies, local fuel providers, and airport handling agents. Beyond fuel services, AEG also provides a suite of ancillary solutions such as fuel management, international trip planning, tax recovery services, carnet card benefits and more.

AEG Fuels have established a broad range of customers including passenger and cargo airlines, the US and foreign militaries, heads of state, royal flight departments, corporate and charter operators, fixed base operators and fuel resellers. AEG serves these customers through a network of longstanding direct relationships with multinational oil companies, national suppliers, local refiners, and into wing agents around the world. Our customers are afforded the benefits of negotiated fuel and throughput pricing based on AEG's aggregate volume. The AEG Network consists of 2000+ suppliers and

agents in 212 countries, providing coverage at over 3000 airports and growing.

AEG executive aviation team of professionals brings almost three decades of experience in delivering world class service with worldwide coverage. When partnering with AEG FUELS, operators are ensured specifically-tailored ground support and refueling packages, flexible credit facilities, and affordable pricing structures for every mission and every trip. With offices in Miami, Houston, Tahoe, Toluca, London, Dubai, Singapore and Shanghai, our team is able to liaise locally in markets with customers and suppliers to provide the highest degree of service.

AEG FUELS has the industry expertise to meet our customers' fuel requirements and credit needs 24 hours a day, 365 days per year. AEG's well-established position in the marketplace offers our customers greater purchasing power, which allows cost-effective and reliable fuel supply worldwide.



Aero Industrial Sales Company (AIS) is located at the global aviation hub: The New York John F Kennedy International Airport. For over Thirty-Eight years, AIS has been distributing commercial aircraft spare parts, avionics, components, chemicals, and Ground Support Equipment (GSE).

AIS was founded in 1986 by the airline veteran Mohammed Mahmoud, who participated in the initial provisioning for the first commercial jet aircraft to land on the African Continent – the Boeing B720B – delivered to Ethiopian Airlines in 1962.

**Contact:**

Ms. Ubah Mohammed  
President  
Aero Industrial Sales

AIS has been a fully accredited FAA AC 0056B / ASA-100 supplier since 1997 with regular FAA/ASA-100 audits. AIS maintains up-to-date Inspection and Quality Control systems.

Whether your need is for basic STANDARDS or major components of any flying Boeing airplane – from classic 727 to the 787 – a GSE of a small baggage tractor or a giant wide-body Towbar less push-back, whether you are a national carrier or a one cargo airplane operator, AIS, with its ideal location and combined of over 60 years’ experience, is your solution. 95% of the time, we globally meet your AOG within 24.

Tel: (718) 949-3300  
Fax: (718) 949-9898  
Email: [ubah@aeroindustrialsales.com](mailto:ubah@aeroindustrialsales.com)



Alton Aviation Consultancy is a specialist advisory firm dedicated to serving the aviation industry. Alton was founded by seasoned industry executives who are globally recognised for their thought leadership, quantitative analytics, and innovative solution development. Clients trust the Alton team to deliver the objective, data-driven guidance and insight required to inform their business strategies, allocate capital, prioritize resources, and manage risk.

With offices in Dubai, Dublin, New York, Singapore, Beijing, and Tokyo, Alton’s engagements span the value chain to include commercial, financial and

technical aspects. Typical projects include strategy and business plan development, operational performance improvement, and transaction support.

Our team has been privileged to support airlines in Africa with a range of advisory services with a particular emphasis on network strategy, business planning and fleet selection.

Beyond airlines, clients have included multinational development finance organisations, MROs, airports, and other aviation service providers, along with the broader financial and investment community. To learn more, please visit [www.altonaviation.com](http://www.altonaviation.com)

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Tel: +852 8191 3028





# amadeus

Travel powers progress. Amadeus powers travel. Amadeus' solutions connect travellers to the journeys they want through travel agents, search engines, tour operators, airlines, airports, hotels, cars and railways.

We have developed our technology in partnership with the travel industry for over 30 years. We combine a deep understanding of how people travel with the ability to design and deliver the most complex, trusted, critical systems our customers need. We help connect over 1.6 billion people a year to local travel providers in over 190 countries.

## **Maher Koubaa**

Executive Vice President  
Middle East Turkey Africa  
Amadeus IT Group  
Dubai Festival City

We are one company, with 17,000 employees across 70 offices. We have a global mind-set and a local presence wherever our customers need us.

Our purpose is to shape the future of travel. We are passionate in our pursuit of better technology that makes better journeys.

Amadeus is an IBEX 35 company, listed on the Spanish Stock Exchange under AMS.MC.

To find out more about Amadeus, visit [www.amadeus.com](http://www.amadeus.com)

Follow us on:

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PO Box 126712, Dubai, UAE  
Mobile: +971 50 450 9446  
[maher.koubaa@amadeus.com](mailto:maher.koubaa@amadeus.com)



APG Network is the world's largest network for commercial and distribution services for airlines, providing its 200+ airline clients with a range of services aimed at increasing incremental revenue. With its headquarters in Paris, APG has a network of +110 worldwide offices, covering 176 countries across all continents. The organisation is headed by Richard Burgess, as President of the network, and Sandrine de Saint Sauveur, as President of APG's commercial operations. In addition to the Board and Regional Vice Presidents, each product and region also has its own commercial head.

The organisation's key goals are to help airlines exploit small and medium-sized markets on a 'variable cost' basis, to generate more revenue for less cost, and to maximize an airline's distribution network with a comprehensive approach based on a tailored portfolio of solutions. APG has been a market leader in developing new distribution solutions for airlines, building on its roots as a GSA airline representation company -for pax and cargo-, a service which still remains at the heart of its operation.

## **Contacts**

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Tel: +33 153 77 13 16 |  
w: [www.apg-ga.com](http://www.apg-ga.com)  
[worldconnect.apg-ga.com](http://worldconnect.apg-ga.com)

In developing such products, APG works closely with key industry organisations such as IATA and ARC to offer access to BSP and ARC at variable costs with the full support of our local offices. APG also operates an e-ticket interline hub, APG IET, now with +150 participating airlines,.. APG IET operates with airline code, GP, which belongs to APG Airlines, APG's own scheduled airline. APG has also developed its revolutionary NDC platform now connecting + 30 airlines which allows airlines to distribute to travel agents using latest NDC standards and which also facilitates the distribution of rich content and airline ancillaries.

In line with its commitment to play a strong role in the aviation industry, APG is also looking at ways to support the industry. As part of this, APG has developed the APG Academy which offers online training to aviation personnel at all levels. APG continues to invest in new products for the future all with the aim of assisting airlines improve their distribution worldwide.

Website: [www.apg-ga.com](http://www.apg-ga.com)

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Skype: sandrinedss  
Ibra Wane  
Business Development Director MEA  
Apg Inc [i.wane@apg-ga.com](mailto:i.wane@apg-ga.com)  
68 Rue Wagane Diouf | Dakar | Senegal  
Tel: +221 77 332 2241 |





ATR is the world number one regional aircraft manufacturer with its ATR 42 and 72, the best-selling aircraft in the below 90-seat market segment. The unifying vision of the company is to accelerate sustainable connections for people, communities and businesses, no matter how remote. Flown by some 200 airlines in over 100 countries, ATR aircraft opened 160 new routes in 2023, facilitating the development of territories and enabling access to crucial services like healthcare and education. Thanks to ATR's focus on continuous innovation and the intrinsic efficiency of the turboprop technology, ATR aircraft are the most advanced, versatile, cost-effective and lowest-emission regional aircraft on the market, emitting 45% less CO<sub>2</sub> than similar-size

#### Contacts

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Mr. Dominique Dumas  
Vice President Sales – Africa and Indian Ocean,  
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Mr. Milco Rappuoli

regional jets. In January 2022, we flew the first ever commercial aircraft using 100% SAF in both engines. ATR is a joint-venture between Airbus and Leonardo.

#### Facts & Figures

- Workforce: 1,400 (beginning of 2024)
- Headquarters: Toulouse
- More than 1,800 aircraft sold
- More than 1,700 aircraft delivered
- +40 million flights since the beginning of the programme (1981)
- +2 billion passengers since 1981
- +200 operators
- +100 countries

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Mr. Michael Chassot  
Sales Director – Western and Central Africa  
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Website: www.atr-aircraft.com



As a leading global aerospace company, Boeing develops, manufactures and services commercial airplanes, defense products and space systems for customers in more than 150 countries. As a top U.S. exporter, the company leverages the talents of a global supplier base to advance economic opportunity, sustainability and community impact. Boeing's diverse team is committed to innovating for the future and living the company's core values of safety, quality and integrity.

Boeing Corporate Offices  
100 North Riverside  
Chicago, Illinois 60606

Boeing's heritage in Africa dates back over 75 years, with more than 60 airline customers operating around 500 Boeing airplanes. Currently, Boeing has an office in Johannesburg, South Africa, in addition to field service representatives with commercial customers across the continent.

Learn more at [www.boeing.com](http://www.boeing.com)

Main switchboard: 312-544-2000  
Investor Relations: 312-544-2140



### About Chapman Freeborn

The Chapman Freeborn group was established in the UK in 1973. The company has offices worldwide including Middle East, Africa, India, North America, Europe, Asia, and Australia. In the cargo market, Chapman Freeborn Airchartering specialises in the charter and lease of aircraft for a wide-ranging customer base, including freight forwarders, multinational corporations, governments, humanitarian agencies, and a host of industries around the globe. In addition to freight services, Chapman Freeborn offers specialist passenger services including private jet charters for executive travel and large aircraft for crew rotations and international group travel, as well as on board courier services. Chapman Freeborn is part of the

Avia Solutions Group family, the world's largest ACMI (Aircraft, Crew, Maintenance, and Insurance) provider, with a fleet of 213 aircraft. The group also provides a range of aviation services including MRO (Maintenance, Repair, and Overhaul), pilot and crew training, ground handling, as well as a variety of associated services. Supported by 12,000 highly skilled aviation professionals, the group operates worldwide.

For more information, please visit [chapmanfreeborn.aero](http://chapmanfreeborn.aero) or contact us directly.

Jenny Van Wyk – Country Manager South Africa

Tel: +27 (0)10 447 8844

[africa@chapmanfreeborn.aero](mailto:africa@chapmanfreeborn.aero)



Collins Aerospace, an RTX business, is a leader in integrated and intelligent solutions for the global aerospace and defense industry. Our 80,000 employees are dedicated to delivering future-focused technologies to advance sustainable and connected aviation, passenger safety and comfort, mission success, space exploration, and more.

We're working side-by-side with our customers and partners to make the most powerful concepts in aerospace a reality:

We're enabling hybrid-electric propulsion for more fuel-efficient flights.

We're creating lighter-weight, higher-performing structures to decrease maintenance.

We're reducing pilot workload with more autonomous operations.

We're combining modern design with innovative technology for a best-in-class cabin experience.

We're transforming the use of data into powerful insights that improve airline and airport operations as well as passenger experiences.

We're delivering more digital systems for the connected airspace and battlespace to support faster decision-making and improved mission effectiveness.

We're driving forward more sustainable practices and products while accelerating advancements in technology and embracing digital transformation.

This progress is only possible when you recognize it's not just the pieces and parts that move our industry forward, but how they all fit together. And that's what we know better than anyone else.

Learn more about how we're advancing some of the industry's biggest objectives today and redefining aerospace for years to come: [www.collins.com](http://www.collins.com)



De Havilland Aircraft of Canada was created in 1928 to build aircraft and train personnel for military missions in the defence of freedom. Over generations, the company evolved to lead Canadian aerospace innovation by designing and delivering over 5,000 aircraft that access remote communities, deliver aid, save lives, and safeguard communities the world over.

In Africa, De Havilland Canada aircraft have been in service for many decades. One of the first De Havilland Canada aircraft to operate in Africa was the DHC-2 Beaver; the first one, MSN 25 was delivered in November 1948. Today, Africa is home to a fleet of over 230 aircraft. The excellent hot-weather and high-altitude capability of De Havilland Canada's aircraft,

along with their superior performance on short or unpaved runways, allow them to safely operate in Africa's diverse geographical environments. And as airlines in Africa continue to develop a steadily growing regional airline network, De Havilland Canada's aircraft continue to lead the commercial turboprop segment on the continent.

From our aviation roots with legendary aircraft like the Beaver, Buffalo, Caribou and Otter; to today's fleet of Dash 8s, Twin Otters and aerial Firefighter™ that help protect and move people around the world, De Havilland Canada is dedicated to advancing our near-100-year reputation of excellence in innovation, production, and customer support, while manufacturing aircraft that get the job done.

#### **Contacts**

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Director Sales

De Havilland Canada  
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Tel: +254 740 484753



A global aerospace company headquartered in Brazil, Embraer celebrates its 50th anniversary with businesses in Commercial and Executive aviation, Defense & Security and Agricultural Aviation. Since it was founded in 1969, Embraer has delivered more than 8,000 aircraft and is the world's leading manufacturer of commercial aircraft up to 150 seats with more than 100 customers from all over the world.

For the E-Jets program alone, Embraer has logged more than 1,800 orders and 1,500 aircraft have been delivered. Today, E-Jets are flying in the fleet of 80 customers in 50 countries. The versatile 70 to 150-seat family is flying with low-cost airlines as well as with regional and mainline carriers.



EML Engineers and Construction Trading as EML Energy is a South African Petroleum Company owned and managed by Previously Disadvantaged Individuals with a level 1 BBBEE status. EML Energy is a company duly incorporated in accordance with the laws of the Republic of South Africa. Launched in 2006, EML Energy is a member of JIG with a wholesale license, a company well known for delivering affordable, safe and quality services.

EML Energy has a National Foot Print, offices and re-fuelling contracts with other operators...giving EML Energy the differential advantage and the ability to provide a Turnkey Fuel Solutions for our local and international customers on affordable offering wherever they are.

EML Energy is committed to providing services that are simple, reliable, cost effective, safe, environment friendly and innovative to its clients. These have been delivered with a strong brand-recognition

**Contact:**

EML Engineers and Construction  
t/a EML Energy  
PO Box 953, Medunsa, 0204

EML Energy is currently operating at the OR TAMBO Airport Precinct, Denel Aviation Kempton Park Campus (ACSA) with ARMSCOR verification for operations in a National Key Point and for provision of Aviation Fuel and Petrol/Diesel Services.

The Fuel Farm Facilities are 100% owned by EML Energy with a combined capacity of 576,000 litres. Our current combined operations include Fuelling, Defueling, Storage, Calibration and Deliveries to all MRO and other fuel related services. We also supply at various Airports including OR TAMBO, Polokwane International, Bloemfontein, Kimberly and Cape Town.

EML Energy is member of the Joint Inspection Group, SACAA and is compliant with the through putter requirements including the \$1 Billion Aerospace Liability Insurance.

13 Acacia Avenue, The Orchards, 0201  
info@emlenergy.com  
www.emlenergy.com



GE Aerospace is a global provider of aircraft engines, systems, and services, with revenues exceeding \$30 billion. As a leader in aviation technology, GE Aerospace continues to design, develop, and manufacture jet engines, components and

integrated systems for commercial, military and general aviation aircraft as well as aero-derivative gas turbines for marine applications. In addition, GE Aerospace is the world's leading integrated engine maintenance resource.

**For more information, contact:**

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Hahnair is a German scheduled and executive charter airline. Since 1999, it offers indirect distribution services to other airlines and thus provides ticketing solutions to 100,000 travel agencies in 190 markets. With 25 years of experience, the company has established itself as the market leader. Today, Hahnair's partner network encompasses more than 350 partner airlines. Hahnair offers its distribution services exclusively to airlines and ticketing solutions to travel agents only. However, travellers benefit as well as they can choose from more carriers, more routes and more destinations. Every nine seconds, a

passenger boards a plane holding a Hahnair HR-169 ticket, travelling between 4,000 locations. Hahnair is a member of the African Airline Association (AFRAA) as well as the International Air Transport Association (IATA) and a globally connected stakeholder playing a leading role in the airline industry. Hahnair is 100% owned by the Hahnair Group, an international corporation based in Dreieich near Frankfurt, Germany. The Group has offices around the world, including Minneapolis, Montevideo, Casablanca, New Delhi, Manila and Johannesburg.

**For more information, contact:**

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Germany  
Mobile: +49-173-1626007  
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[www.hahnair.com](http://www.hahnair.com)



Hitit, established in 1994, is considered one of the largest airline and travel IT solution providers in the world. Hitit's proprietary Crane branded solution suite offers a comprehensive suit that serves full service flag carriers, regional, low-cost, charter and hybrid airlines, as well as ground-handling agencies. Hitit is a 'One-stop shop' for Software as a Service (SaaS) new-generation airline IT solutions, with modules geared towards every part of an airline's business operations. Hitit's solutions and services provide its partners in the aviation industry with state-of-the-art technology for passenger services, operations, accounting and cargo. Hitit currently serves 70+

airline companies and travel partners across Europe, Africa, Asia, Middle East, the Americas and Australia. With a strong team of consultants and an ever-adapting progressive vision, Hitit is an industry leader in seamless integration, high performance implementation and after-sales customer support. With multiple sales and distribution channel support and unlimited ancillary capabilities, Hitit's solutions and services provide airlines the requisite ability and flexibility to maximise profit and minimise costs. Having completed the public offering of 27.6% of its shares, Hitit has started publicly trading on Borsa Istanbul since 3 March 2022.



Lufthansa Consulting is an international aviation and management consulting company

Since 1988 Lufthansa Consulting, an independent subsidiary of the Lufthansa Aviation Group, has provided services and solutions to the air transportation industry worldwide. Our portfolio and our consulting experts are dedicated to assist aviation specific client groups: airlines, airports and aviation authorities as well as related industries such as ground handling companies, cargo terminal operators, aircraft manufacturers and financial institutions.

Our experts identify improvement potentials

**Contact:**

Mrs. Catrin Drawer, Partner and Head of Market Africa  
Lufthansa Consulting GmbH

Frankfurt Airport Center 1 (FAC 1)  
Building B, 7th Floor

quickly and offer customized consulting solutions including know-how transfer and implementation, applying the diversified experience of the entire Lufthansa Group. Our clients benefit from customised business solutions designed by consultants with a global understanding of the industry and in-depth knowledge of factors which are critical for success. We know the aviation business!

Experienced consultants from 18 nationalities work together closely with the client, based on mutual trust, ensuring knowledge transfer and mentoring. Lufthansa Consulting has completed more than 3500 projects worldwide during the past four decades.

Hugo-Eckener-Ring  
60546 Frankfurt/Main, Germany  
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Email: Africa@LHConsulting.com  
www.lhconsulting.com



Lufthansa Systems Lufthansa Systems GmbH is a leading airline IT provider determined to shape the future of digital aviation. It draws its unique strengths from its ability to combine profound industry know-how with forward-looking technological expertise and has lived by its slogan "We're into IT" for more than 25 years.

A wholly-owned subsidiary of the Lufthansa Group, the company offers its more than 350 customers an extensive range of successful IT products and services for the aviation industry, many of which are market leaders.

**Contact:**

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Tel: +49 69 696-90000

Lufthansa Systems' pioneering portfolio covers all of an airline's business processes – in the flight deck, in the cabin, and on the ground. As a tech company and airline IT provider, Lufthansa Systems is committed to identifying its own environmental footprint and improving that of its airline customers across the globe.

Headquartered in Raunheim near Frankfurt/Main, Germany, Lufthansa Systems employs around 2,800 people at its locations in 16 countries. [www.lhsystems.com](http://www.lhsystems.com)



### About OAG

OAG is the leading data platform for the global travel industry, powering the growth and innovation of the air travel ecosystem. It has the world's largest network of flight information.

In 2023, OAG acquired Infare, the leading provider of competitor air travel data, empowering airlines and other travel industry players to make effective pricing decisions.

### Contact:

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URL: <http://www.oag.com/>

Together, OAG and Infare form part of the most trusted data platform for aviation and make travel better by empowering the global travel industry with high-quality, relevant datasets covering the whole journey from planning to customer experience. Data is at the heart of everything we do.

To discuss your aviation data requirements with one of our specialists.

Please contact: [carl.littlechild@oag.com](mailto:carl.littlechild@oag.com)



Today, Pratt & Whitney develops game-changing technologies for the future, such as the PurePower® PW1000G engine, with patented Geared Turbofan engine technology. The company's worldwide large commercial engine maintenance, repair and overhaul network provides innovative services that add value and delight customers around the globe. Pratt & Whitney's large commercial engines power more than 25 percent of the world's mainline passenger fleet. The company continues to develop new engines and work with its partners in International Aero Engines and the Engine Alliance to meet airline customers' future needs.

### Contact:

Corporate Headquarters  
**Pratt & Whitney**  
400 Main Street  
East Hartford, CT 06108  
United States: 860-565-4321

Pratt & Whitney has built a long and distinguished record of providing top-of-the-line military engines to 29 armed forces around the world. Our engines power front line fighters, such as the F-15 Eagle, F-16 Fighting Falcon, F-22 Raptor and F-35 Lightning II, as well as the C-17 Globemaster III military transport and Boeing's KC-46 Tanker.

Pratt & Whitney Canada has produced more than 80,000 engines, of which there are currently more than 50,000 engines in service by more than 10,000 operators in 200 countries.





### **Predictive Mobility: Your Trusted Partner in Aviation Consulting**

Predictive Mobility is a leading aviation consulting firm specialising in optimising network, fleet, and schedule planning, as well as revenue management for airlines, civil aviation authorities, and travel and tourism companies. Since 2014, we have proudly partnered with the African Airlines Association (AFRAA), demonstrating our commitment to the growth and success of the African aviation sector. Over the past three years, we have collaborated with more than eight African carriers, providing expert solutions in aviation data analysis, schedule planning, fleet management, network optimisation, pricing strategies, and revenue management.

Our AIR.PM suite offers an integrated approach to managing these complex areas, enabling airlines and airports to make coordinated commercial decisions that enhance operational efficiency,

increase passenger traffic, and drive revenue growth. From market intelligence to route development, AIR.PM empowers our clients to expand their reach and explore new opportunities in the global aviation market.

At Predictive Mobility, we believe in forming deep, collaborative relationships with our clients. By positioning ourselves as a trusted part of your team, we take responsibility for your success. This trust allows us to deliver actionable results tailored to your specific needs, helping you navigate the challenges of a competitive industry.

Our goal is to help you expand your world, whether that means opening new routes, gaining market share, or optimising your operations. With our expertise and passion, we ensure that your business doesn't just take off – it soars.

Email: [behtebest@predictivemobility.com](mailto:behtebest@predictivemobility.com)



Rolls-Royce develops and delivers complex power and propulsion solutions for safety-critical applications in the air, at sea and on land. Our products and service packages enable our customers to connect people, societies, cultures and economies together; they meet the growing need for power generation across multiple industries; and enable governments to equip their armed forces with the power to protect.

Rolls-Royce has a presence in 48 countries and customers in more than 150, comprising over 250

commercial large aero engine customers, 160 armed forces and navies and approximately 40,000 active Power Systems customers. We are committed to becoming a net zero company by 2050 and we support our customers to do the same.

Annual underlying revenue was £15.4bn in 2023, underlying operating profit was £1.6bn and free cash flow £1.3bn.

Rolls-Royce Holdings plc is publicly traded company (LSE: RR., ADR: RYCEY, LEI: 213800EC7997ZBLZJH69)

#### **Contact Person:**

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**Safran is an international high-technology group, operating in the aviation (propulsion, equipment and interiors), defense and space markets.**

Its core purpose is to contribute to a safer, more sustainable world, where air transport is more environmentally friendly, comfortable and accessible. Safran has a global presence, with 92,000 employees and sales of 23.2 billion euros in 2023, and holds, alone or in partnership, world or regional leadership positions in its core markets. Safran undertakes research and development programs to maintain the environmental priorities of its R&T and innovation roadmap.

The Group comprises the following companies: Safran Aero Boosters, Safran Aerosystems, Safran Aircraft Engines, Safran Cabin, Safran Electrical & Power, Safran Electronics & Defense, Safran Helicopter Engines, Safran Landing Systems, Safran Nacelles, Safran Seats, Safran Transmission Systems.

**Aviation:** Safran develops, produces and sells engines and propulsion systems as well as aircraft equipment for civil and military fixed and rotary-wing aircraft. Safran also offers a wide range of aircraft interiors.

**Contact:**

Walid El-Ghoz  
SVP Middle East & Africa

**No. 1 worldwide:** single-aisle commercial jet engines in partnership with GE, helicopter turbine engines, cabin interiors, landing gear, wheels and carbon brakes (mainline commercial jets with over 100 seats), aircraft wiring, evacuation slides, aircraft seats.

**Defense:** Operating in the optronic, inertial guidance, tactical drones, electronics, navigation & timing and critical software markets, Safran offers today's armed forces a complete range of systems and equipment for use in the air, on land and at sea.

**No. 1 in Europe:** optronic systems, navigation systems.

**Space:** Safran is a world leader in the space industry. The Group develops a wide range of enabling technologies for rocket propulsion systems, high-performance space optics and modular radio-frequency systems to control satellites and space probes. ArianeGroup (the 50/50 joint company between Safran and Airbus) is also a prime contractor for Europe's Ariane 5 and Ariane 6 launchers.

**No. 1 worldwide:** high-performance optics, space surveillance via radio frequency sensors, modems for satellite station keeping and space probe control

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Headquartered in Geneva, Switzerland, SITA is the IT provider for the air transport industry. Today, SITA does business with nearly every airline and airport in the world. It also provides border management solutions to more than 40 governments. It is 100% owned by the industry and driven by its needs. Working with all the stakeholders, SITA drives collaborative development and innovation across the air transport community. It helps the industry achieve operational efficiencies and deliver a seamless passenger journey.

Since 1955, when Ethiopian Airlines became the first SITA member in Africa, SITA's presence on the continent has grown across 27 African countries. SITA's main hubs are in Johannesburg and Cairo, with smaller satellite offices in Ethiopia, Kenya, Nigeria, Ghana and Angola. SITA aims to be the technology partner for the African air transport community

that drives industry collaboration, operational excellence, a seamless passenger journey, and profitable growth.

SITA's corporate social responsibility (CSR) initiatives are aligned with the United Nations Sustainable Development Goals (UN SDGs). SITA's Air Transport Community Foundation has positively impacted the lives of 83,000 students and teachers in Africa - 51% of whom are female - by providing access to IT and education.

SITA is one of the most internationally diverse companies and serves over 200 countries and territories. With a strong local presence and offices spanning the globe, SITA's service staff are on the ground at more than 1,000 airports providing support.

For further information, go to [www.sita.aero](http://www.sita.aero) or kindly contact us at [info.meia@sita.aero](mailto:info.meia@sita.aero)



An African Petroleum company wholly owned by private African capital. Star Oil is currently present in Mauritania, Mali, Guinea, Senegal, Sierra Leone. It has a development project in Ivory Coast and Gambia with a 50% market share in Mauritania. Star Oil is the leader in aviation activity and bitumen

Mohamed Lamine SOW  
Responsable Commercial  
Star Oil Guinée.

in Mauritania, Mali and Guinea. Partner of BP Group (British Petroleum): Aviation and Lubricants, Expertise, Technical Assistance and BP Group Guarantee.

Star Oil has a group turnover: USD 400 Million.

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Visa (NYSE: V) is a world leader in digital payments, facilitating transactions between consumers, merchants, financial institutions and government entities across more than 200 countries and territories. Our mission is to connect the world through the most innovative, convenient, reliable

and secure payments network, enabling individuals, businesses and economies to thrive. We believe that economies that include everyone everywhere, uplift everyone everywhere and see access as foundational to the future of money movement. Learn more at [About Visa](#), [Visa CEMEA Blog](#) and [@VisaCEMEA](#).

# ANNEX 1: AFRAA member airlines performance 2024

	Afijet Business Service	Air Algeria	Air Botswana	Air Djibouti	Air Link	Air Mauritius	Air Tanzania	Astral Aviation Limited	Beriq Airways	Camair Co	Egyptair	Eswatini	Ethiopian Airlines	IBOM Airways	Jambo-jet	Kenya Airways	Medsky Airways	Nile Air	Over-land Airways	Preci-stion Air	Royal Air Maroc	Rwandair	Safair	TAAG Angola	Tassili Airlines	Tunisair	Z.Bokovich Air Charers Ltd
<b>TRAFFIC DATA</b>																											
Domestic Passengers (000)	-	2292	63	-	2195	236	807	-	224	304	1649	-	3271	862	1194	623	-	192	111	266	1106	22	-	621	51	-	-
Regional Passengers - Within Africa (000)	-	351	109	36	1536	595	184	-	253	28	1201	29	6142	8	15	2114	2600	-	-	216	4507	634	8975	271	-	412	-
Intercontinental Passengers (000)	99	4228	-	7	-	673	79	-	70	-	7044	-	6443	-	-	1083	17760	1019	-	-	1511	248	16	430	124	2063	-
Total Passengers (000)	99	6,871	172	43	3,728	1,504	1,070	-	547	332	9,894	29	15,856	870	1,209	3,820	20,360	1,211	111	482	7,124	904	8,990	1,322	175	2,475	-
Domestic Freight(000)	-	997	39	-	2207	76	621	42	-	-	178	-	2470	996406	29	492	-	-	-	50	610	-	-	672	-	-	-
Regional Freight - Within Africa (000)	-	544	79	18	2771	13698	778	6405	-	-	14200	-	169236	-	186	21407	-	-	-	19	18799	1497	-	4,128	-	4,539	-
Intercontinental Freight(000)	-	17466	-	-	2019	17815	2767	4816	-	-	117271	-	498441	-	-	34393	-	-	-	-	6269	9287	-	9,041	-	-	-
Total Freight(000)	-	19,003	118	-	6,997	31,589	4,166	11,264	-	-	131,649	-	670,147	996,406	215	56,302	-	-	-	69	25,679	10763	-	13,841	0	4,539	-
Revenue Passenger Kilometre - RPK (000)	-	9707343	92489	20052	3424486	6360249	1116920	-	3023991	151663	23481031	19151	53086256	904196498	471907	1132003	-	-	34331	209590	16673427	2462787	-	3552247	-	4521	-
Available seat Kilometre - ASK (000)	-	12812311	155081	37655	4954376	7676085	1742790	-	4035446	231035	31292187	60385	7475572	10033014480	588517	14215430	13612047	1879593	56858	320918	21546141	3841211	3841211	5455196	219144	-	-
Passenger Load Factor - PLF (%)	-	76%	60%	53%	69%	83%	64%	-	75%	66%	75%	32%	71%	90%	80%	78%	70%	78%	60%	65%	77%	64%	86%	65%	60%	0%	-
Freight and mail Tonne Kilometre - FTK (000)	-	3897	244142	-	5931	17724	20774	29751	-	-	497864	-	3998062	9991214056	-	265647	-	-	-	-	93638	-	-	66675	20774	11353	-
Revenue Tonne Kilometre - RTK (000)	-	877558	6498773	-	462739	744212	118104	29751	-	-	2486969	-	10148641	72102455328	-	15913	-	-	7577	20959	1759981	-	-	386378	116104	408175	-
Available Tonne Kilometre - ATK (000)	-	1160400	10650447	-	692973	1142603	185745	51783	-	-	5279820	-	15829761	591319736992	-	36200	-	-	12755	32092	2946995	-	-	596067	185745	626826	-
Weight Load Factor - WLF (%)	-	76%	61%	-	67%	65%	63%	57%	-	-	47%	-	64%	12%	-	44%	-	-	59%	65%	60%	-	-	65%	63%	65%	-
<b>EMPLOYEE DATA</b>																											
Pilots	22	544	30	10	354	148	7	10	34	28	1329	14	1271	44	62	420	10	62	10	44	495	238	341	111	93	226	15
Cabin crew	23	1078	28	16	306	388	154	-	72	35	2077	14	3309	67	64	808	24	120	13	55	1037	256	602	372	110	743	0
Engineers	5	1098	26	10	514	124	138	26	48	16	3968	20	2834	65	67	630	4	105	21	103	367	144	447	256	202	-	33
Traffic/Marketing	45	2370	23	314	104	341	73	-	40	24	1275	10	2646	199	88	465	4	17	18	44	497	33	183	83	81	495	22
Other	209	2647	242	1002	1382	365	80	7595	183	2020	85	326	184	1477	357	1412	880	1643	15	148	910	1477	357	1412	880	1643	15
Total Employees	304	7,937	349	350	2,280	2,383	737	116	419	227	25,922	58	17,655	593	464	4,343	127	630	246	394	3,306	2,148	1,930	2,224	1,366	3,107	85
<b>DESTINATIONS SERVED</b>																											
Domestic	-	33	4	0	26	1	13	4	6	6	9	0	19	6	7	2	0	-	9	11	16	1	13	13	0	0	6
Regional - Within Africa	-	11	4	5	38	4	8	73	4	3	27	5	59	1	1	49	2	-	5	3	26	19	9	9	10	12	-
Intercontinental	-	34	0	1	0	7	2	118	4	0	67	0	60	0	0	20	2	-	0	0	43	6	5	5	22	0	-
<b>FLEET IN OPERATION</b>	5	55	3	2	63	12	13	5	6	5	77	2	129	7	8	30	2	-	5	4	51	14	-	14	15	-	16



## Afrra Member Airline Two-Letter Codes

Afriqiyah Airways	8U	Express Air Cargo	7A
Advantage Air Travel Limited		Kenya Airways	KQ
Air Algerie	AH	IBOM Airways	QI
Air Botswana	BP	Jambo Limited	JM
Air Burkina	2J	LAM Mozambique	TM
Air Djibouti	DJ	Mauritania Airlines	L6
Air Link	4Z	Medsky Airways	BM
Air Madagascar	MD	Nile Air	NP
Air Mauritius	MK	Nouvelair Tunisie	BJ
Air Peace	P4	Overland Airways	OJ
Air Senegal	HC	Precision Air	PW
Air Tanzania	TC	Royal Air Maroc	AT
Air Zimbabwe	UM	Rwandair	WB
Allied Air	4W	Safarilink Aviation	F2
Afrijet	J7	Safe Air Company	K3
Asky Airline	KP	South Africa Airways	SA
Astral Aviation	8V	Sudan Airways	SD
BADR Airline	J4	TAAG Angola Airlines	DT
BERNIQ Airways	NB	Tassili Airlines	SF
Camair Co	QC	Tunisair	TU
Congo Airways	8Z	Uganda Arilines	UR
EgyptAir	MS	Z.Boskovic Air Charters	ZBA
Eswatini	SZ	Zambia Airways	ZN
Ethiopian Airlines	ET		

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## Abbreviations

AfDB – African Development Bank  
AATF – African Airline Training Fund  
ATK – Available Tonne Kilometre  
EMDEs – Emerging Markets and Developing Economies  
FRA – Free Routing Airspace  
GDP – Gross Domestic Product  
IATA – International Air Transport Association  
IMF – International Monetary Fund  
ISSA – IATA Standard Safety Assessment  
IOSA – IATA Operational Safety  
ISAGO – IATA Safety Audit for Grounds Operation  
MEO – Macroeconomic Performance and Outlook  
MOM – Month on Month  
OPEC – Organization of the Petroleum Exporting Countries  
ROIC – Return on invested capital  
RTK – Revenue Tonne Kilometre  
UNEP – United Nations Environment Programme  
UNWTO – United Nation World Tourism Organization  
WIPO – World Intellectual Property Organization  
WTO – World Trade Organization  
YOY – Year on Year