



"Acing the Roadmap to Sustainable African Aviation"



**54TH ANNUAL
GENERAL ASSEMBLY**
11 -13 DECEMBER 2022
D A K A R - S E N E G A L

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Competition Law Guidelines for the AFRAA Annual General Assembly

The AFRAA Annual General Assembly (AGA) is a trade association activity of the African Airlines Association (AFRAA). AFRAA is publishing these Competition Law Guidelines to ensure that presentations, discussions and related activities at the AGA will be conducted in compliance with all applicable competition laws.

Statement of Policy

In addition to the statutory activities of the Association, the purpose of the AGA is to provide a forum for legally permissible discussions of internal AFRAA matters and subjects of interest to the aviation industry. It is AFRAA's intent to use the AGA to promote the interests of African aviation, suppliers of aviation products and services, passengers, shippers and the general public and to conduct it in full compliance with the United States antitrust laws, the competition rules of the European Union and the competition laws of all other relevant jurisdictions, taking into account any applicable exemptions or immunities from those competition laws.

Procedural Guidelines

The AGA shall be conducted pursuant to the following procedures in order to ensure compliance with all relevant competition laws:

1. The AGA shall be conducted at regular scheduled sessions, at special meetings initiated pursuant to procedures set forth in AFRAA's internal governance rules. All discussions or conversations among AGA participants and attendees, including during breaks and scheduled or non-scheduled social activities connected with the AGA must follow these Guidelines.
2. Sessions of the AGA shall be conducted in accordance with written programme and agendas that are reviewed in advance by AFRAA counsel familiar with the competition laws of the United States, the European Community and other relevant jurisdictions to assure that the items are in compliance with these laws.

Prohibited Agreements and Activities

1. The following types of agreements, whether express or implied, are STRICTLY PROHIBITED:
 - a. Any collective agreement concerning prices to be charged for services;
 - b. Any collective agreement allocating markets, territories, customers, suppliers or agents;
 - c. Any collective agreement relating to prices to be paid to suppliers, and any other agreement that is intended to, or that in operation is likely to, harm non-participants, including without limitation any agreement that is intended to, or in operation is likely to, exclude nonparticipants from any market; and
 - d. Any agreement that is intended to, or in operation is likely to induce airlines or their suppliers or agents to engage in collective anticompetitive behavior, or to collectively punish any business enterprise for its exercise of independent business judgment.
2. Recognizing that the existence of an unlawful agreement or concerted practice may be inferred from circumstances, including the exchange of information by competitors, discussions or disclosures of the following types are also PROHIBITED, except when such information has otherwise been made public or AFRAA competition counsel advises that such discussions are legally permissible:
 - a. Individual airline fares, rates, charges or surcharges;
 - b. Individual airline costs;
 - c. An individual airline's intentions regarding increasing, reducing or reallocating aircraft capacity (including entering or exiting routes);
 - d. Information on individual airline customers; and
 - e. Any other sensitive commercial or proprietary information that the company would not disclose in the absence of an express or implied agreement to exchange such information for the purpose of reducing or restricting competition in the airline industry.

Message from the **AFRAA President**



On behalf of his Excellency the President of the Republic of Senegal Mr. Macky Sall, the Minister of Tourism and Air Transport, the General Manager of the National Agency of Civil Aviation and Meteorology (ANACIM), General Managers of all the companies of the airport platform and partner companies, Air Senegal as a whole, we would like to thank the African Airlines Association (AFRAA) and its leaders for having chosen Senegal to host its 54th Annual General Assembly scheduled to be

held from December 11 to 13, 2022. We are very enthusiastic to welcome you as distinguished delegates, in Dakar, land of hospitality, Teranga as well as privileged destination of civil aviation. Our country has a long tradition in aeronautics.

This tradition is due in part to the strategic location of Dakar, positioned on the extreme west of the African continent.

Just as you will have the opportunity to visit Senegal, a beautiful country in full effervescence whose culture is both dense and diversified, and which accommodates well with moderate climate, beautiful beaches, resplendent museums and attractive colonial buildings. It embodies to perfection the image of a civilisation based on exchange, diversity and especially modernity.

Dakar General Assembly has the distinction of being the first major face-to-face meeting of African air transport leaders since the advent of the COVID-19 health crisis.

This means that it has a special character in the sense that it offers us a great opportunity to get together again to share our various experiences. We are getting ready to make it a historic summit, one of renewed hope for our sector which has suffered so much from the COVID-19 pandemic.

Indeed, we are going through difficult times at the end of this crisis, but we can keep hope because there is a lot of potential available to us and many opportunities smiling at the African sky in full expansion. We need a synergy of actions to release this potential and bring more efficiency and profitability to the traffic in order to make it more dense and efficient.

Be welcome!

Alioune Badara Fall

Air Senegal, CEO

Message from the **AFRAA Secretary General**



The African Airlines Association (AFRAA) welcomes all its airline members, partners and industry stakeholders to the 54th Annual General Assembly (AGA) & Summit of the Association. The Assembly is being convened in-person format at the kind invitation of Air Senegal in Dakar, Senegal – **Le Pays de la Teranga (the country of Teranga “great hospitality”)** at one of the top tourist attractions in West Africa.

This annual African air transport summit and conference gathers top leaders of the air transport industry from across the globe. Deliberations over the course of the AGA will focus on the recovery and sustainability of the air transport industry in Africa. This will better prepare stakeholders to continue to rebuild Africa’s aviation to make the travel ecosystem more resilient and viable. The Assembly is therefore a critical forum for us to create the much-needed enabling environment for air transport business to thrive and contribute to the continent’s development.

With so many representatives from the African airlines, industry partners, international and regional associations, leading manufacturers and industry suppliers as well as our media partners, there are tremendous opportunities to network and explore business opportunities.

Join us and over 500 high profile African and global aviation leaders at the 54th AFRAA AGA for a memorable and exciting experience. We have made adequate arrangements to ensure that your experience at the virtual AGA will be enjoyable and most rewarding.

I look forward to welcoming you to Senegal for a memorable AGA.

Mr. Abdérahmane Berthé
AFRAA Secretary General

About the African Airlines Association

The African Airlines Association, also known by its acronym AFRAA, is a trade association of airlines which hail from the nations of the African Union. Founded in Accra, Ghana, in 1968, and today headquartered in Nairobi, Kenya, the primary purposes of AFRAA are to foster commercial and technical co-operation among African airlines and to represent their common interests. AFRAA membership comprises of all the major intercontinental African operators and the Association's members represent over 85% of total international traffic carried by all African airlines.

In the last 54 years, AFRAA has been instrumental in developing and articulating air transport policy issues in Africa and helping to build a formidable industry. It has been in the fore-front of major initiatives in the air transport field in Africa, sensitizing airlines to take concrete actions for cooperation in Operational, Legal Commercial, Technical, Information Communication Technology (ICT) and Training fields.

AFRAA is instrumental in lobbying African Governments, the African Union, the African Civil Aviation Commission and other regional and sub-regional organisations on actions to be taken to develop an efficient air transport system. AFRAA has been a catalyst for major aviation policy decisions in the continent.

Vision

A sustainable, interconnected and affordable Air Transport industry in Africa where African Airlines become key players and drivers to African economic development.

Mission

To promote, serve African Airlines and champion Africa's aviation industry.

Objectives

AFRAA as an association has the following strategic objectives:

- i. Safe, secure and reliable air transport
 - Promote the industry best practices to support safe, secure and reliable air transport in Africa
- ii. Enhance the visibility, reputation and influence of African Airlines in the global Aviation industry.
- iii. Sustainable air transport
 - Advocate for the reduction of costs of air transport services in Africa by reducing taxes, fees and charges;
 - Strive for the implementation of cost-effective Human Resource Development;
 - Lobby for market access to increase revenues and enhance connectivity for the aviation sector in Africa;
- iv. Cooperation
 - Undertake the implementation of joint initiatives aimed at reducing operating costs for airlines, increase revenues and market share;
- v. Data intelligence
 - Become a hub for data, intelligence and expertise on the African Aviation Industry.

Joint Projects: The Association has set up Task Forces/Steering Committees as the vehicle to reduce airline costs, increase their revenues, address members' common interest and adopt industry best practices. These include:

- Fuel Purchase
- Route Network Coordination
- Ground Handling
- Cargo
- Distribution
- Training
- Technical and Operations
- Aeropolitical



How to become a Member of AFRAA

The main criterion for membership of AFRAA is that an airline shall have its registered office and principal place of business in a State eligible for membership of the African Union.

The potential member will have to complete and submit an application form together with the airline's Certificate of Incorporation, Articles of Association and Air Operators Certificate.

The completed application form is processed by the Secretariat and submitted to the next regular meeting of the Executive Committee for review and approval. Currently there are 44 member airlines. All Members pay an annual membership fee.

AFRAA members

- | | |
|-------------------------|------------------------------|
| 1. AB AVIATION | 23. ETHIOPIAN AIRLINES |
| 2. AFRIQYAH AIRWAYS | 24. JUBBA AIRWAYS LTD |
| 3. AIR ALGERIE | 25. KENYA AIRWAYS |
| 4. AIR BOTSWANA | 26. LAM MOZAMBIQUE AIRLINES |
| 5. AIR BURKINA | 27. LIBYAN AIRLINES |
| 6. AIR DJIBOUTI S.A.S | 28. MAURITANIA AIRLINES |
| 7. AIR MADAGASCAR | 29. NILE AIR |
| 8. AIR MAURITIUS | 30. NOUVELAIR TUNISIE |
| 9. AIR PEACE LIMITED | 31. OVERLAND AIRWAYS LIMITED |
| 10. AIR SENEGAL S.A. | 32. PRECISION AIR |
| 11. AIR TANZANIA | 33. ROYAL AIR MAROC |
| 12. AIR ZIMBABWE | 34. RWANDAIR |
| 13. ALLIED AIR LIMITED | 35. SAFARILINK AVIATION |
| 14. ASKY AIRLINES | 36. SAFE AIR COMPANY (K) LTD |
| 15. ASTRAL AVIATION | 37. SOUTH AFRICA EXPRESS |
| 16. BADR AIRLINES | 38. SOUTH AFRICAN AIRWAYS |
| 17. CABO VERDE AIRLINES | 39. SUDAN AIRWAYS |
| 18. CAMAIR-CO | 40. SYPHAX AIRLINES |
| 19. CEIBA INTERNATIONAL | 41. TAAG ANGOLA AIRLINES |
| 20. CONGO AIRWAYS | 42. TASSILI AIRLINES |
| 21. CRONOS | 43. TUNIS AIR |
| 22. EGYPTAIR | 44. UGANDA NATIONAL AIRLINES |

How to become a Partner of AFRAA

Any company other than an airline that does business with or provides services to the aviation industry may apply to become a Partner of AFRAA. The aim of the Partnership programme is to pool together additional support and resources from industry-related organisations to develop the industry while providing opportunities for the Partners to benefit from a relationship with an efficient, knowledgeable and influential air transport trade association in Africa.

A potential Partner will have to complete and submit an application form which will be submitted by the Secretariat to the next regular meeting of the Executive Committee for review and approval. Currently there are 33 companies enrolled on the partnership programme. All Partners pay an annual partnership fee.

AFRAA partners

1. Accelya (Mercator)
2. Aero Industrial Sales
3. Airbus
4. Alton Aviation Consultancy
5. Amadeus
6. APG Networks
7. ATR
8. Boeing Commercial Airplanes
9. Civic Petroleum Limited
10. Collins Aerospace (Rockwell Collins)
11. De Havilland Inc
12. EMBRAER AIRCRAFT HOLDING INC
13. EML Energy
14. GE Aviation
15. Hahnair
16. Hitit Computer Services
17. Innova Conseil Group
18. Kiu Systems
19. Lufthansa Consulting GmbH
20. Lufthansa Systems AG
21. Milanamos
22. MTU Maintenance Hannover GmbH
23. NAS Handling
24. OAG
25. Palma Holding limited
26. Pratt & Whitney
27. Prodigy Avia Solutions Ltd
28. Rolls-Royce plc
29. Sabre Airline Solutions
30. Safran
31. SITA
32. South African Tourism
33. Star Oil Group

About the 54th AFRAA Annual General Assembly

The AGA is a high profile air transport event dedicated to airline CEOs and invited top executives in the aviation industry. Annually it brings together more airline Chairmen, CEOs, top executives and principal decision-makers in the aviation industry than any aviation event in Africa.

Convened under the theme **“Acting the Roadmap to Sustainable African Aviation.”** the 54th AGA will deliberate such serious issues as liberalisation of African skies, cooperation, market leadership, cost-effective operations, adoption and application of information communication technology among others. Besides formal business, the AGA is structured to allow quality time for networking and business discussions to ensure that you leave here feeling fulfilled.

The African Airlines Association would like to thank all partners and sponsors for their continued support and all of you, delegates for attending.



About the venue

The Center International de Conférences de Diamniadio was renamed CICAD for Center International de Conférences Abdou Diouf by President Macky Sall during the opening ceremony of the XV Francophonie Summit in Diamniadio.

CICAD has 14,700 m² of closed area and can hold upto 1,500 people. It is located in Diamniadio urban center, exit 11 of the motorway.

The official hotels for the 54th AFRAA AGA

1. Pullman Dakar Teranga
2. Novotel
3. Ibis Hotel
4. Terrou Bi Hotel
5. Radisson Dakar
6. Radisson Diamniadio
7. Fleur de Lys Point E

Complimentary shuttle transport is being provided between the event hotels and the event venue.

Conference information

1. Airport Welcome

Upon arrival at Blaise Diagne International Airport, delegates will be received by the Air Senegal welcome team and guided to their shuttle for airport transfers.

Colour codes for name badges: The following are the colour codes of the name badges for the various delegate categories.

	AFRAA Airlines
	Partners/Non-AFRAA Airlines
	Manufacturers/Service Providers/ Airports/Civil Aviation Authorities/ Government Officials/Industry Partners/Students
	Media
	Speakers/Exhibitors/Sponsors

NB: For security reasons, all delegates are requested to wear their name badges at all times throughout the conference and social functions of the AGA.

The dress code for the conference sessions is business formal .

2. Registration

Registration shall begin on Sunday 11th December at the Cercle de la Rade from 5pm. The registration will extend to Monday, 12th December at 8:45am

3. Event venues

The venues for the various AGA activities are as follows:

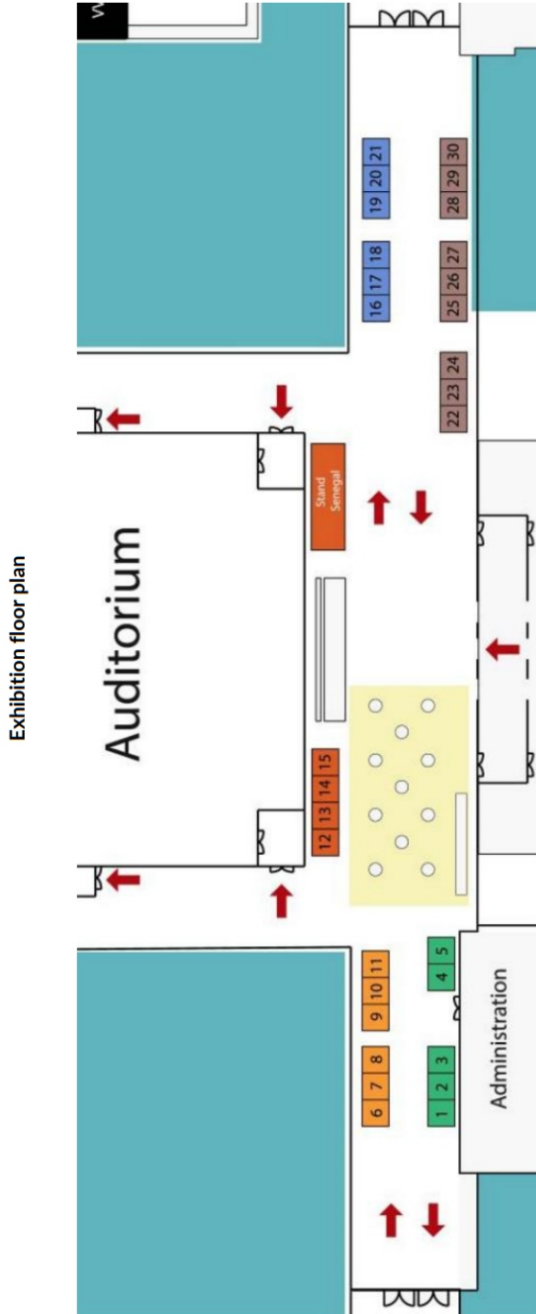
Conference Venue - CICAD

- Conference room: Auditorium
 - Secretariat room: Salle 101
 - Media room: Salle de Presse
 - Press Conference room: Salle de Presse
 - VIP holding room: Espace VIP
 - Exhibition area: Main exhibition area
 - Lunches: Restaurant Savana & Terrasse
- Executive session by Airbus: Salle 201 & 202
Executive session by AFCAC: Salle 205

Social Events Venue - City Centre

- Welcome cocktail: Cercle de la Rade
- Gala Dinner: Hall du Grand Théâtre

3. Exhibition area Floor Plan



List of exhibitors

AGA 54 List of Exhibitors	
1	Avsoft International
2	AFRAA
3	Sabre
4	Airbus
5	Airbus
6	AVIAREPS
7	Optiontown
8	Aeroplay Entertainment Pte Ltd
9	MTU Maintenance
10	Boeing
11	Boeing
12	Collins Aerospace
13	AIBD
14	LAS
15	AIBD
16	Embraer
17	Hahnair
18	IFPNC
19	Chouette Mama
20	Sup de CO
21	HC Strategic partner
22	ASPT
23	ASPT
24	ANACIM
25	Innova Conseil
26	Turkish Airlines Aviation Academy
27	AviaPro Consulting Inc
28	
29	
30	Star Navigation Systems Group Ltd.

5. Pre-event delegates Tour

An exciting pre-AGA tour of the Island of Gorée, which is one of the unique and exclusive attractions in Senegal has been arranged for all delegates on Sunday, 11 December 2022.

Duration: 0900hrs – 1500hrs

The island of Gorée lies off the coast of Senegal, opposite Dakar. From the 15th to the 19th century, it was the largest slave-trading centre on the African coast. Ruled in succession by the Portuguese, Dutch, English and French, its architecture is characterised by the contrast between the grim slave-quarters and the elegant houses of the slave traders. Today it continues to serve as a reminder of human exploitation and as a sanctuary for reconciliation.

09h00 Leave hotels and proceed to The island of Gorée

12h30 - 13h30 Lunch

14h00 - Drive Back to the Hotels

6. Welcome Cocktail Sponsored by Airbus

All delegates are invited to the Welcome cocktail which will take place on Sunday 11 December 2022 evening from 19:00 to 21:00hrs at the **Cercle de la Rade, Dakar – Senegal**.

The dress code for the welcome cocktail is business casual. The welcome cocktail is sponsored by **Airbus**.



7. Gala Dinner Sponsored by Boeing

All delegates are invited to the gala dinner which will take place on Monday, 12 December 2022 at the **Hall du Grand Théâtre, Dakar – Senegal**

The dress code for the gala dinner is business casual. The gala dinner is sponsored by **Boeing**

8. AAIG Aeropolitical Forum on 13 December 2022

After the conclusion of the 54th AFRAA AGA, AAIG will convene the 2022 Aeropolitical Forum on Tuesday, 13 December 2022. The Forum will review developments on issues including implementation of SAATM, Air Transport Connectivity in Africa, and much more. It is a great opportunity to discuss the challenges and opportunities in the industry. The Forum shall take place in the Auditorium at the **Centre International de Conférences Abdou Diouf (CICAD) in Dakar – Senegal.**

Programme of Events

Theme: “Acing the Roadmap to Sustainable African Aviation”

Sunday 11 December 2022

Time	
09:00 – 16:00	Delegates Tour
14:00 – 18:00	Registration of Participants
19:00 – 21:00	Welcome Cocktail sponsored by Airbus

Monday 12 December 2022

Time	
08:00 – 08:45	Registration of participants
09:00 – 10:00	<p>Opening Ceremony</p> <ul style="list-style-type: none"> Welcome address by the President of AFRAA & Chief Executive Officer – Host Airline Remarks by Secretary General, AFRAA, Mr. Abdérahmane Berthé Keynote speech by Ms. Emily Mburu-Ndoria - Director, Trade in Services, Investment, IPR & Digital Trade - AfCFTA Secretariat on behalf of Secretary General, AfCFTA, H.E. Wamkele Mene Keynote speech by Mr. Kamil Al Awadhi – IATA RVP Africa & Middle East, on behalf of IATA Director General & CEO, Mr. Willie Walsh Opening speech by the Representative of the Government of the Republic of Senegal
10:00 – 10:45	Coffee Break sponsored by AVIAREPS
10:45 – 11:15	<p>Goodwill Messages by Industry Partners</p> <ul style="list-style-type: none"> Mr. Prosper Minto'o - Regional Director, ICAO Western & Central African Office Region Ms Adefunke Adeyemi – Secretary General African Civil Aviation Commission (AFCAC) Mr. Mohamed Moussa - Director General, ASECNA Mr. Sidi Gueye- Director General-ANACIM
11:15 – 11:35	Annual report of the Secretary General of AFRAA
11:35 – 12:40	<p>CEOs Roundtable Reconciling airline strategies for sustainability of the air transport industry in Africa CEOs on panel CEOs on panel</p> <ul style="list-style-type: none"> Mr. Mesin Tasew Bekele - Group Chief Executive Officer, Ethiopian Airlines Eng. Joao Carlos Pó Jorge - Chief Executive Officer/ General Manager, LAM Mozambique Airlines Ms. Jenifer Bamaturaki, Chief Executive Officer - Uganda Airlines Ms. Kirsten Rehmann, Chief Executive Officer - Hahn Air Lines GmbH <p>Moderator: Dr. Kostas Iatrou - Director General, Hermes - Air Transport Organization</p>



12:40 – 13:30	<p>Panel 1 Intra-African connectivity: Roadmap to make SAATM a reality</p> <p>Panelists</p> <ul style="list-style-type: none"> • Ms Adefunke Adeyemi – Secretary General, African Civil Aviation Commission – AFCAC • Ms. Elcia Grandcourt - Director - Regional Department for Africa, UNWTO • Mr. Joan Miquel Vilardell, Partner – Africa & Europe, Advanced Logistics Group, SAU • Mr. Aaron Munetsi - Chief Executive Officer - Airlines Association Of Southern Africa • Mr. Stephan Hannemann – Vice President, Embraer • Ali Tounsi, ACI Africa Secretary General <p>Moderator: Mr. Raphael Kuuchi, Consulting Director Government, Legal & Industry Affairs - The African Airlines Association (AFRAA)</p>
13:30 – 14:30	Lunch
14:30 – 16:00	<p>Closed session</p> <ul style="list-style-type: none"> • Approval of statement of accounts for the year ended 31st December 2021 • Appointment of auditors for the year 2022 • Approval of budget and membership subscriptions for the year 2023 • Election of members to the Executive Committee • Election of Officers – President, Chairman, 1st & 2nd Vice Chairmen of AFRAA • Approval of the renewal of the Secretary General's mandate • Appointment of members of Steering Committees and Task Forces • Date and Venue of the 55th Annual General Assembly Any Other Business
Executive Sessions (1.5 hrs each, format of a workshop and parallel to closed session)	
14:30 – 16:00	<p>Executive Session 1</p> <p>Aircraft financing in Africa, between challenges and opportunities by Airbus</p> <p>Session facilitators:</p> <p>Mr. Gregory Rached, Customer Finance Manager at Airbus</p> <p>Mr. Prajyoth Krishna Mirajkar, Airline Marketing Manager Africa and Middle East</p>
14:30 – 16:00	<p>Executive Session 2</p> <p>(SAATM) Pilot Implementation Project (PIP) Roadmap</p> <p>Session facilitator:</p> <p>Ms Adefunke Adeyemi – Secretary General, African Civil Aviation Commission – AFCAC</p>
Gala Dinner Sponsored By Boeing	

Tuesday 13 December 2022

Time	
08:30 – 08:40	Brief by Programme Director
08:40 – 09:00	Presentation 1 Enhancement of Safety in Africa by Mr. Akachi Iroezi - Director, Global Safety & Regulatory Affairs, Middle East & Africa - The Boeing Company
09:00 – 10:00	<p>Executive interview session 1 Environment: The path for African Air Transport industry to achieve net zero emissions by 2050</p> <p>Executives on Panel</p> <ul style="list-style-type: none"> • Mr. Randal L. Heisey, Managing Director, Commercial Marketing – MEA & RCA - The Boeing Company • Mr. Askin Demir, General Manager - LAS Handling, Dakar Blaise Diagne Airport • Mr. Jason Sutcliffe, Regional Marketing Director – EMEA - Rolls Royce • Mr. Thabani Myeza, Regional Director - CANSO <p>Moderator: Ms. Maureen Kahonge – Senior Manager Business Development & Communications – AFRAA</p>
10:00 – 10:45	<p>Executive interview session 2 Optimization of traffic and trade opportunities</p> <ul style="list-style-type: none"> • Ms. Emily Mburu-Ndoria - Director, Trade in Services, Investment, IPR & Digital Trade - AfCFTA Secretariat • Capt. Gilbert Kibe – Former Director General, Kenya Civil Aviation Authority <p>Moderator: Mr. Gaoussou Konate, Consulting Director Technical & Operations – AFRAA</p>
10:45 – 11:15	Coffee Break
11:15– 11:40	<p>Presentation 2 Right-Skilling strategies and initiatives to meet aviation's current and future human resource needs by Dr. Soumaya Ben Letaifa – CEO, Innova Conseil</p>
11:40 – 12:30	<p>Panel 2 Powering the future of Travel through innovation</p> <p>Panelists</p> <ul style="list-style-type: none"> • Mr. Fernando Pous, Senior Manager Business Development – SITA • Mr. Tendekayi Mutandagayi – Head of Sales- Hitit • Mr. Craig Morris, Head of Middle East, Eastern Europe, Turkey and Africa Region – Collins Aerospace • Ms. Lindsay Millward - Senior Director Commercial, Airline EMEA– Sabre Airline Solutions • Ms. Paula de Sousa - Head of Airline Sales and Account Management Sub Saharan Africa - Amadeus <p>Moderator: Mr. Steven Kargman – President, Kargman Associates</p>

Time	
12:30 – 13:15	Closing Ceremony <ul style="list-style-type: none">• Announcement of members of the Executive Committee• Announcement of officers – President, Chairman, 1st & 2nd Vice Chairmen of AFRAA• Proposed inal resolutions• Appreciation to Sponsors• Acknowledgement of AFRAA Partners• Remarks & invitation to the 55th AGA by the President• Closing of Assembly by 2022 President of AFRAA
13:15 – 14:15	Farewell Lunch
14:15 – 18:00	AAIG Aeropolitical Forum

Speaker profiles



Mr. Alione Badara Fall
Chief Executive Officer, Air Senegal
President of AFRAA



Mr. Abdérahmane Berthé
Secretary General - AFRAA

Mr. Abdérahmane Berthé is the Secretary General of African Airlines Association. He took office on 1 January 2018.

Mr. Berthé was the CEO of Air Mali and Air Burkina. He has 28 years' experience in airline industry and a total of 16 years as an airline CEO.

Mr. Berthé built his career in various Airlines and multicultural environment both in Europe and Africa at positions such as aircraft performance and dispatch engineering, maintenance and operations quality, ground operations and Chief Executive Officer.

Abdérahmane is graduated from:

- French Civil Aviation school in Toulouse (1987 Master of Science degree).
- French Aeronautical and Space school in Toulouse (1988 Master of Science degree).
- Business Institute in Toulouse (1989 Master degree).

He also obtained a Private Pilot License in 1985 for Single Engine Aircrafts.



Mr. Kamil Al Awadhi
Regional Vice President –
Africa and Middle East
IATA

Mr. Kamil is Regional Vice-President for Africa and Middle East (AME), one of the most dynamic and fastest-growing regions in aviation. Kamil represents IATA in 68 countries, serving 57 airlines across AME. He leads the execution of IATA's global strategic priorities at the regional level and advocates on behalf of industry to maintain global safety levels, enhance connectivity particularly across Africa, to reduce costs for airlines and to ensure the sustainability of air transport in the region.

He works hand in hand with regional partners such as AACO, ACAO AFCAC, AFRAA, and ICAO regional offices towards the advancement of air transport as a social and economic enabler and driver in the region.

Prior to joining IATA, Kamil was the CEO of Kuwait Airways and held various key positions at the airline in the areas of safety, security, quality management and enterprise resource planning over his 31-year career in the aviation industry.

A national of Kuwait, Al-Awadhi holds an MBA in Aerospace Management from the Toulouse Business School and an Engineering degree in Aircraft Maintenance Management from Air Service Training (AST) in the UK.



Mr. Thabani Myeza
Regional Director, CANSO

Thabani joined CANSO as Director for Africa Affairs in January 2022. CANSO is the Global voice for air traffic management (ATM) and is shaping the future skies.

Prior to joining CANSO Thabani worked as Executive for Commercial Services at Air Traffic & Navigation Services (ATNS). In this portfolio, he was charged with driving the AFI growth strategy implementation for the organization. He has extensive experience in developing and implementing growth and new market strategies including establishment of start-up operations in the region. Thabani has previously worked for multinational businesses such as Vodafone, General Electric, Tata Africa and SembCorp Utilities where he focused on managing regional policy and regulatory issues, understanding their impact to the business, creating alignment with the operating environment and packaging new opportunities.

Thabani's career transcends diverse industries. He co-led the establishment of commercial businesses in the region and was part of the team that set up Vodacom/Vodaphone business in Tanzania and the Democratic Republic of Congo (DRC). Thabani's core strength lies in working with initial concepts, aligning these with strategy and actualizing implementation. While working on various projects/initiatives he has gained exposure to regional/international organizations such as the World Bank, European Investment Bank, NEPAD Agency and the World Economic Forum. Thabani holds a B Com degree (Accounting) from the University of Zululand and an MBA in General Management from Texas Southern University.



Mr. Prosper Minto'o
Regional Director, Western
and Central Africa ICAO

Mr. Prosper Zo'o Minto'o is the ICAO Regional Director for Western and Central African Office since September 2019.

A Gabonese citizen, he has been serving the international civil aviation community for 37 years at various senior technical and managerial positions, such as Technical Officer and Deputy Regional Director for Eastern and Southern Africa (Kenya) (2010/2016) and for Western and Central Africa (Senegal) (1999/2008 and 2016/2019), IATA Deputy Regional Director, Safety, Operations and Infrastructure, AFI (South Africa, 2008/2010), ASECNA, Senior Executive (Gabon Representation and Headquarters in Senegal) (1986/1999).

Mr. Zo'o Minto'o has actively been involved in major global and regional programmes aimed at advancing the implementation of the ICAO Standards and Recommended Practices, Policies and Strategic Objectives including Aviation Safety, Air Navigation Capacity and Efficiency, Aviation Security and Facilitation, and Economic Development of Air Transport in Africa.

Currently, he is the Secretary to the ICAO Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan), the Secretary to the APIRG after being Secretary to the RASG-AFI, and Secretary to the Interregional Group for the Improvement of Air Traffic Services over the South Atlantic (SAT).

Mr. Zo'o Minto'o is an ICAO Certified Auditor under the USOAP-CMA and an Integrated Safety Management Instructor.

Following his studies at the National Advanced Engineering School (ENSIL, Libreville, Gabon), the National Institute for Applied Sciences and the Ecole Nationale de l'Aviation Civile (INSA and ENAC, Toulouse, France), he holds a Licence Degree in Electronics and Telecommunications Technologies (1981), an Engineering Degree in Electronics Applications (1983) and an Engineering Degree in Civil Aviation (1985). He also holds a Private Pilot Licence.



Ms. Adefunke Adeyemi
Secretary General
AFCAC

Ms. Adefunke Adeyemi, is the Secretary General of the African Civil Aviation Commission (AFCAC) since 1st September, 2022. AFCAC is the Specialised Agency of the African Union (AU) on all Civil Aviation matters. AFCAC is the Executing Agency of the Yamoussoukro Decision (YD) and the Single African Air Transport Market (SAATM).

Adefunke is a lawyer and advocate, focused on global and regional strategic, policy and developmental, issues. She is also a global air transport and trade facilitation expert, focused on driving value, policy reform, best practices and international standards to air transport and related sectors, businesses and government. She holds a Master of Laws (LL.M.) from the prestigious University of Cambridge, United Kingdom and a Master of Business Administration (MBA) from Nanyang Business School, Singapore in collaboration with Wharton Business School, Philadelphia and Berkeley Hass Business School, California.

With an international career spanning over 20 years, Adefunke is recognised as one of the 50 Most Inspirational Nigerian Women. She was recently honoured as one of the 200 globally Most Influential People of African Descent (MIPAD) in affiliation with the United Nations Decade for People of African Descent. She is also the 2021 Recipient of the Ato Girma Wake Lifetime Achievement Award for Services to African Air Transport and Trade development.

In her previous role as Regional Director, External Affairs and Sustainability for Africa at the International Air Transport Association (IATA), Adefunke advocated for the sustainability of air transport, trade, tourism and business across the region, highlighting its positive socio-economic impact and value as strategic enablers and accelerators of development and growth across Africa and beyond.

During her tenure at IATA, Adefunke was the IATA focal point for the implementation of the Single African Air Transport Market (SAATM) and a Private Sector Champion of the African Continental Free Trade Area (AFCFTA), two strategic policy initiatives of the African Union designed to promote intra-African connectivity and trade to secure Africa's integration and prosperity.

She is passionate about Leadership, Innovation, Diversity, Equity and Inclusion; having been involved in many leadership and innovative initiatives at national, regional and global level. She is also an experienced resource person on Policy and Regulation, Advocacy and Gender. She is a visionary catalyst for change, a transformative leader and influencer, combining excellent advocacy and communication skills with a unique ability to motivate and inspire.

She has held several positions of responsibility through her education and career, and positively led or contributed to many key industry, organisational, sectoral or social initiatives at local, regional and global levels.

Adefunke is a member of the World Economic Forum Global Council for Sustainable Tourism, a Policy member of the Nigerian Economic Summit Group, a member of the African Leadership Network (ALN), an Associate of the worldwide Institute of Directors (IoD), member of the Most Influential People of African Descent (MIPAD) and an avid supporter of the African Philanthropy Foundation. She is also co-founder of Female Initiatives for Impact (FIFI), a non-for-profit organisation focused on impacting the lives of women and children in deprived communities.

She enjoys travelling, running, creative writing and volunteer work. She is a published author and an accomplished public speaker, taking crucial messages across Africa and the world for impact and action.



Ms. Kirsten Rehmann
Chief Executive Officer
Hahn Air Lines GmbH

Ms. Kirsten Rehmann is the CEO of Hahn Air. She has been part of the corporate management since 2012 alongside the owners and founders of Hahn Air, Hans Nolte and Nico Gormsen, and took responsibility for the company's affairs in 2022. In her position, she leads Hahn Air's global business, all corporate affairs as well as operational and strategic planning.

Kirsten joined Hahn Air in 2003 when the company was an ambitious start-up about to revolutionise the airline distribution industry. Starting as a Sales and Marketing Executive, she quickly advanced within the company and became instrumental in driving the successful expansion of the Hahn Air ticketing business. Over the years, she held various roles in different departments of Hahn Air. As Director of Airlines Business Group, for example, she focused on acquiring new partner airlines, especially from the African continent. In 2010, Kirsten was promoted to Chief Commercial Officer.

Kirsten holds a diploma in international business administration with the majors tourism and travel. She also earned a master's degree in marketing and distribution. During her free time, Kirsten enjoys doing sports as well as playing the piano and the lute. She is also a passionate traveller with a special love for Africa.



Dr. Kostas Iatrou
Director General
Hermes - Air Transport

Dr. Kostas Iatrou was appointed in 2018 as the Director General of Hermes – Air Transport Organisation. Kostas holds a PhD in Air Transport Management from Cranfield University, is the author of the book “100 Years of Commercial Aviation” and co-author of the book “Airline Choices for the Future”. He is Associate Editor of the Journal of Air Transport Studies. Kostas is the owner of ATN – Air Transport News, President of the Air Transport Awards and founder and Honorary Member of the Hellenic Aviation Society. In 2016 Flight Safety Foundation (FSF) Mediterranean awarded to ATN and to his owner, Dr Kostas Iatrou, the International Press Award for his contribution to European Aviation. In 2009 he served as Deputy Mayor of Ekali, Greece. He is married with Evgenia Votanopoulou and they have two children, George and Yiannis.



Ms. Elcia Grandcourt
Regional Director,
Department for Africa
UNWTO

Originally from the Seychelles, Elcia Grandcourt joined the World Tourism Organisation, a United Nations specialised Agency for Tourism in 2013 as Director, of the Regional Department for Africa. Elcia began her tourism career studying Hotel Management in Singapore at the Singapore Hotel Association and Education Centre (SHATEC). Thereafter, she occupied various positions in operations, reservations and sales mainly in hotels, including leading international brands such as Le Meridien and Hilton Worldwide Resorts. She was part of the rebranding team when Hilton Worldwide Resorts took over the management of the then Northolme hotel in Seychelles. She worked with the Seychelles national airline and destination management companies before joining the public sector to Seychelles Tourism Board as deputy CEO before being promoted to Chief Executive Officer, a position she occupied prior to joining UNWTO. Passionate about tourism, Elcia is honoured to be able to contribute towards sustainable tourism development in Africa. Elcia also holds a Master in Dynamics of Cooperation, Conflicts and Negotiation in International Relations and Diploma.



Mr. Joan Miquel Vilardell
Partner – African and
Europe
Advanced Logistics Group,
SAU

Mr. Joan Miquel Vilardell (master in Business Administration and ph.D & MSc in Civil Engineering) is Partner at ALG Global Infrastructure Advisors. He has more than 20 years of experience in managing and overseeing transport and transaction projects from international organisations as well as national ministries, being a renowned expert for Ministries of Transport in Africa, Europe, Euroasia, and Latin America and for the main International Donor Agencies. Currently, he is responsible for business development in the African market, having developed projects in more than 20 countries in the region in the last years. He has developed a broad knowledge and a long-standing experience over the whole air transportation economy, having led numerous business/economic consulting and infrastructure financing projects. He is well-acquainted with Civil Aviation reforms and has a long-track experience in drawing Strategic Plans for several institutions and stakeholders within the aviation industry (CAA, airports, airlines and ANSP). In particular, has extensive experience liaising with stakeholders associated with PPP project processes; he has been involved in three of the most recent airport transactions in Africa. Joan Miquel is currently working on market access and liberalisation of air transport in Africa.



Mr. Aaron Munetsi
Chief Executive Officer
AASA

Mr. Aaron Munetsi currently serves as the Chief Executive Officer at AASA. Prior to joining AASA, he held several commercial management positions at South African Airways, including Regional Manager for Africa and the Middle East and as its Acting Chief Commercial Officer. For 10 years, he served on the board of Nigeria-South Africa Chamber of Business, and after leaving SAA in 2018 he joined the African Airlines Association (AFRAA) for a stint as its Director: Government, Legal and Industry Affairs. For the past year he has been working as an aeropolitical and business strategy advisor to airlines.

Aaron holds diplomas and certificates in marketing, strategic management and leadership from the University of Zimbabwe, University of Witwatersrand Graduate Business School and the Gordon Institute for Business Studies.



Mr. Stephan Hannemann
Vice President Sales Africa
& Middle East Embraer
Commercial Aviation

Mr. Stephan Hannemann is the Vice-President Sales Africa & Middle East for Embraer Commercial Aviation. Based in Amsterdam, he oversees and supports all Sales and Marketing activities and customer success in the region, with satellite offices in South Africa and Dubai under his responsibility. Stephan joined Embraer in 2014, supporting the Sales team with performance and product engineering, business development, market analysis and sales. In 2017, Stephan became Sales Director for Europe until his appointment as Vice President Sales Africa & Middle East in July 2022, supporting airlines in the region to achieve their individual targets with customised fleet solutions. Raised in Heidelberg/Germany, Stephan holds a banking degree from the Industry and Trade Chamber in Düsseldorf and a bachelor in Aviation Management from the University of Applied Sciences Bad Honnef / Bonn. As father of two girls, Stephan enjoys spending time with his family, skiing, hiking and travelling the planet.



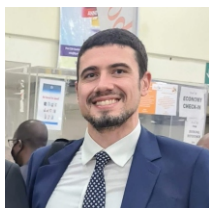
Mr. Raphael Kuuchi

Special Envoy to Africa on
Aero-Political Affairs, IATA

Mr. Raphael Kuuchi is a Consulting Director for Government, Legal and Industry Affairs at the African Airlines Association (AFRAA). In this role, he leads AFRAA engagements with airlines, governments, regional and industry stakeholders in addressing aero-political and regulatory developments impacting African aviation. He is also involved in the Single African Air Transport Market implementation (SAATM) and airlines environmental and sustainability initiatives in AFRAA.

Prior to his current role, he served for 7 years as IATA Vice President for Africa and subsequently the IATA Special Envoy to Africa on Aero-political Affairs.

Raphael has many years of experience in aviation operations, management, consulting and advocacy. He holds MBA in management and a Business Administration degree in Accounting. He is a Fellow of the Chartered Institute of Logistics and Transport (FCILT) UK.



Mr. Gregory Rached

Customer Finance
Manager – Airbus

Mr. Gregory entered the aviation industry with ATR as a Customer and Structure Finance Manager and joined Airbus as a Financial Planner in 2017. His extensive background in Finance and current role as a Customer Finance Manager in the African continent enables him to support airlines in finding the right funding for new aircraft purchase.



Mr. Prajyoth Krishna Mirajkar

Airline Marketing Manager
Africa and Middle East
Airbus

Mr. Prajyoth “PJ” joined Airbus in 2010 in the engineering department in Toulouse. His passion for Sales and Marketing led his journey through various commercial roles around the world, including Leasing and Investor Markets. Now based in Dubai, he is dedicated to developing aviation in Africa using his experience to assist airlines build financial connections and explore all funding and investment opportunities.



Mr. Akachi Iroezi

Director, Global Safety and
Regulatory Affairs, Middle
East and Africa
The Boeing Company

Mr. Akachi is responsible for leading all global safety and regulatory affairs activities for the Middle East and Africa region. He was named to this role in November of 2020. By partnering externally with industry stakeholders, local and regional civil aviation authorities, airlines and airport operators, and collaborating internally with Boeing airplane programs, business unit stakeholders and the Boeing enterprise level teams, Akachi ensures strong relationships are built, strategic alignment is developed and proactive partnerships which focus on key areas of regional needs are established.

Prior to this role, Akachi served in multiple leadership roles for the last 15 years, most recently as the 777X Airplane Level Senior Integration Leader, championing the deployment of key Production Stability and Quality enhancing strategic initiatives for 777/777X Engineering, moving from the Enterprise level, Business Units, engineering and non-engineering functions. Prior to that, has led multiple teams as Engineering leader and Program Manager across 737NG/MAX, 747-8F/I, 767 and 777 Legacy as Cargo Product Leader, 787-9/10 programs as Airplane Program Leader over all Seats and IFE products, and as the NMA Product Development Payload Systems leader, to note a few.

Akachi grew up in Nigeria, West Africa, enjoys playing and watching Football (soccer), playing music instruments and traveling with his wife and daughter. He and his family are now based in Dubai in the United Arab Emirates in order to directly support the region.



Mr. Corrin Higgs
Environment &
Sustainability Marketing
Director
Airbus

Mr. Corrin Higgs joined Airbus in the UK in 1997 as an engineer, subsequently working from France and Dubai. In various marketing and product development roles he has shared the voice of diverse customers within his organisation. Now specialised in sustainability, Corrin is raising awareness on the challenges and solutions to the industry's decarbonisation objective.



Mr. Randy Heisey
Managing Director,
Commercial Marketing -
MEA & RCA
The Boeing Company

Mr. Randy Heisey is the Managing Director of Commercial Marketing for the Middle East and Africa, and Russia and Central Asia Regions. Appointed to this role in 2020, he leads the team responsible for commercial airplanes and services marketing throughout these two regions.

Prior to his current assignment, Heisey led the similar team responsible for commercial airplanes and services marketing in the Asia Pacific region. Previously, he served as a Regional Marketing Director, responsible for identifying, quantifying, and communicating the value of commercial products and services to his airline customers. During his tenure in the role he supported airlines domiciled in Japan, Korea, Taiwan, Mongolia, the Philippines, Chile, and the USA. His other posts at Boeing included work as an Airline Economic Analyst in the Commercial Marketing organisation and Specialist Engineer in the Flight Technical Publications organisation.

Prior to Boeing, Heisey was a Simulator Instructor at Alaska Airlines and was a Pilot for United Airlines. Randy began his aviation career in the United States Air Force where his assignments included serving as an Instructor Pilot and Airlift Director.

Heisey holds a Bachelor of Science degree in Mechanical Engineering from Virginia Polytechnic Institute and State University. He also holds a Master of Science in Systems Management from the University of Southern California. He and his wife reside in the Seattle area.



Mr. Jason Sutcliffe
Regional Marketing
Director – EMEA
Rolls-Royce

Mr. Jason joined Rolls-Royce in 2006 as a Fleet Planner in the newly formed Operations Centre in Derby, UK. After three years and following a one year secondment with Singapore Airlines, Jason undertook a position in East Hartford USA as the Customer Fleet Director with International Aero Engines (IAE), Jason was responsible for the day-to-day management of the V2500 engine fleet in the Middle East. In 2012 Jason returned to the UK to take up the position of Marketing Director for Rolls-Royce, playing a customer relationship role in both the Target and Sales phases. In 2017, Jason moved to the UAE as the Regional Marketing Director for Europe, Middle East, Africa and Central Asia. Prior to joining Rolls-Royce, Jason spent 19 years in the British Royal Air Force as an Aircraft Engineer.



Ms. Maureen Kahonge
Senior Manager, Business
Development and
Communications
AFRAA

Ms. Maureen Kahonge is the Senior Manager Business Development & Communications at AFRAA, a position she has held since in February 2016. Prior to her appointment, she held the position of Business Development Manager at the Association.

Maureen is a Passionate aviator with 11 years' aviation experience at the African Airlines Association – AFRAA, the leading trade Association of African airlines. She has coordinated various initiatives that facilitate beneficial cooperation among African airlines and with the view to adopt and implement cost-effective common solutions to address market needs.

An analytical thinker with commercial orientation and strong customer focus, Maureen is well-versed on air transport industry trends and dynamics. Her role at AFRAA covers the development and management of beneficial working relationships with member airlines and partners, marketing, events, PR & Communications.

She is a holder of a Bachelor of Education (Arts) degree in Business Administration and French from Kenyatta University and a Masters in Business Administration Strategic Management and Finance at the United States International University, Kenya. She is a Kenyan in nationality and is fluent in French and English.



Capt. Gilbert Kibe
 Managing Director
 Air Transport
 Consulting Ltd

Capt. Gilbert Macharia Kibe is the Managing Director of Air Transport Consulting Ltd, a company devoted to the growth and development of aviation. Adding value to the aviation industry by providing advisory and consulting services that open doors to opportunities in Africa for aviation enterprises.

He is the Board Chairman of the Communications Authority of Kenya which is the regulatory authority for the ICT industry in Kenya with responsibilities in telecommunications, e-commerce, broadcasting, and postal/courier services.

He is the former Director General of Kenya Civil Aviation Authority (KCAA) responsible for the management and administrative activities of the Authority and the Principal Advisor to the Cabinet Secretary responsible for civil aviation.

Before the above appointments, he worked as the Chief Executive of Nairobi Flight Training Limited from 2007 to 2015 and has now resumed the role after departing KCAA.

He has a wealth of experience in the aviation sector spanning a period of over 42 years and has acquired valuable skills and expertise in aviation, air transport industry management, and property development.

In addition to these positions, Capt. Kibe was the Chairperson of the Civil Air Navigation Services Organization (CANSO) Executive Committee, the ICAO Regional Aviation Safety Group, Africa and Indian Ocean (RASG-AFI), the ICAO African Flight Procedure Programme (AFPP) Steering Committee, and the East African Community, Civil Aviation Safety and Security Oversight Agency (EAC-CASSOA) a regional Safety Oversight Organization (RSOO).

Capt. Kibe holds a master's degree in business administration (Aviation Management) from Moi University.

He is a visionary leader who has provided strategic leadership at the senior level in the Corporate and Government sectors, thus gaining acumen in aligning organisational effectiveness to national development objectives and designing short, middle, and long-term strategic goals.

He is a licensed Commercial Airline Pilot and a holder of Flight Instructors', Instrument, multi-engine piston, and turbine engine ratings.



Mr. Gaoussou Konate
Consulting Director,
Technical and Operations
AFRAA

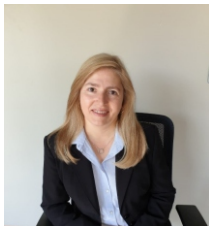
Mr. Konate joined AFRAA just after he completed a nine-month consultancy contract with the African Development Bank and contributed to the development of the Bank Framework and Guidelines to Support the Aviation Sector in the Region. He brings a vast experience comprising both air transport and civil aviation. His 35-year-corporate experience covered: International Civil Organisation (ICAO), he served as Deputy Regional Director of the Western and Central; for 8 years, he serviced IATA Regional Office for Africa and Indian Ocean (AFI) where he joined as Manager Safety and became Regional Director Safety, Operations, and Infrastructure; as AFRAA Technical Director, he fostered cooperation among African air carriers for 11 years. Before AFRAA, he worked at Air Afrique for just over a decade.



Dr. Soumaya Ben Letaifa
Chief Executive Officer
Innova Conseil Group

Dr. Soumaya Ben Letaifa is the CEO of Innova conseil, MBA and Phd graduate and the director and certified coach of the university of Geneva's self-leadership program for Africa and the Mena region.

Soumaya Ben Letaifa specialises in guiding and managing transformation initiatives in the public and private sectors, with an extensive experience in the aviation industry. She is a strategy, marketing, and human resource management expert with 20 years of consulting expertise in North America for government, financial institutions, telecommunications, alongside with tourism institutions and NGOs. She also has substantial experience in Africa, where she successfully led challenging public and private strategic reconstruction, post COVID-19 restructuring and organisational realignment initiatives.



Ms. Paula De Sousa
Head of Airline Sales and
Account Management Sub
Saharan Africa
Amadeus

Ms. Paula has a passion for the airline business with 27 years of airline experience. She started her career in South African Airways. During this time, she gained a wide breadth of experience in various areas from performing active roles in the business evaluation, negotiation and overseeing the implementation of strategic projects. Paula was Head of Passenger Services Systems responsible for the areas of inter alia Reservations, Inventory, Ticketing, Revenue Management, Loyalty and Revenue Accounting. She played a key role in the outsourcing and re-insourcing of SAA's entire IT department as well as the evaluation, negotiation and migration from SAA's legacy PSS environment to the Amadeus Altéa community platform.

Paula further expanded her experience by joining a locally based startup carrier responsible for fully establishing its IT strategy and environment.

Paula joined Amadeus in 2017 and currently is the company's Head of Airline Sales and Account Management for sub-Saharan Africa, based in Johannesburg.



Mr. Steven Kargman
Founder and President
Kargman Associates

Mr. Steven T. Kargman is the Founder and President of Kargman Associates, a New York City-based strategic advisory firm specialising in providing strategic advice to clients involved in complex and challenging international restructuring situations, with a special focus on emerging markets around the globe. Mr. Kargman is a leading expert on international debt restructurings and cross-border insolvency, and he served formerly as Lead Attorney with the Export-Import Bank of the United States, the official export credit agency of the US government, and as General Counsel of the New York State Financial Control Board, the chief financial oversight agency for New York City. He has worked on numerous high-profile and complex restructuring and infrastructure project transactions in the emerging markets. He has also advised multilateral institutions and national governments in developing countries and emerging markets on a wide range of financial and commercial matters. He has published numerous articles in leading professional journals, held leadership positions in major professional organisations, and taught at law schools in China and the US. He is frequently invited to lecture at prestigious forums around the world, including programs in Africa, Asia, Europe, Latin America, and North America. In recent years, he has spoken on African airline restructuring/turnaround issues at many conferences sponsored by AFRAA, IATA, and the African Airline Industry Group (AAIG), and he has also published articles, as well as participated in a number of webinars and podcasts, on African airline restructuring/turnaround issues. He received his JD from Yale Law School and his BA from Swarthmore College, and he was a Henry Luce Scholar in Singapore.

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AIRBUS

Platinum sponsor

Airbus is a global pioneer in the aerospace industry, operating in the commercial aircraft, helicopters, defence and space sectors. Airbus is a leader in designing, manufacturing and delivering aerospace products, services and solutions to customers on a worldwide scale. With around 130,000 employees and as the largest aeronautics and space company in Europe and a worldwide leader, Airbus is at the forefront of the aerospace industry.

In commercial aircraft, Airbus offers modern and fuel-efficient airliners and associated services. Airbus is also a European leader in defence and security and one of the world's leading space businesses. In helicopters, Airbus provides the most efficient civil and military rotorcraft solutions and services worldwide.

Airbus's presence in Africa is as diverse as the continent itself. For nearly five decades our commercial airliners, helicopters, military aircraft and satellites have been providing reliable and efficient service and solutions to customers across the continent.

Airbus has also invested in the regional industrial footprint through numerous commercial agreements and partnerships in several countries such as Morocco, Tunisia and South Africa.



Platinum sponsor

As a leading global aerospace company, Boeing develops, manufactures and services commercial airplanes, defense products and space systems for customers in more than 150 countries. As a top U.S. exporter, the company leverages the talents of a global supplier base to advance economic opportunity, sustainability and community impact. Boeing's diverse team is committed to innovating for the future and living the company's core values of safety, quality and integrity.

Boeing's heritage in Africa dates back over 75 years, with more than 60 airline customers operating around 500 Boeing airplanes. Currently, Boeing has an office in Johannesburg, South Africa, in addition to field service representatives with commercial customers across the continent.

Learn more at www.boeing.com



Bronze Sponsor

Collins Aerospace, a unit of United Technologies Corp. (NYSE: UTX), is a leader in technologically advanced and intelligent solutions for the global aerospace and defense industry. Created in 2018 by bringing together UTC Aerospace Systems and Rockwell Collins, Collins Aerospace has the capabilities, comprehensive portfolio and expertise to solve customers' toughest challenges and to meet the demands of a rapidly evolving global market.



Bronze Sponsor

Sabre is the leading technology provider to the global travel industry. Sabre's software, data, mobile and distribution solutions are used by hundreds of airlines and thousands of hotel properties to manage critical operations, including passenger and guest reservations, revenue management, light, network and crew management. Sabre's Airline Solutions division is a leading SaaS based business serving the global airline industry providing comprehensive technology solutions that give airlines the freedom to better market their airline, sell their products, serve their customers and efficiently operate the way they want.

The breadth of the Airline Solutions' portfolio provides a unique opportunity to help airlines solve complex market problems. Our investments typically focus on areas identified in partnership with airlines through regular and frequent engagement at all levels of customer organisations. Primary investment areas include Airline Retailing, Customer Experience, Data and Analytics, and the Connected Airline. Deep industry knowledge, leading operations research, and targeted professional services complement our technology to drive meaningful value for our customers.

Supporting over 225 global airline customers, Airline Solutions is proud to partner with some of the world's leading, network, hybrid and low cost carriers. In 2014 Airline Solutions commercial solutions managed US\$ 75 billion in airline inventory, greater than Google's revenue for the year. Our operational solutions track over 100,000 lights per day. Our reservation systems handle reservations for 511M+ passengers boarded traveling within 195 countries per year. Airlines around the globe rely on us to help increase revenues, decrease costs and improve customer service.



Bronze Sponsor

AVIAREPS was founded in Munich, Germany in 1994 with the ambition to help airlines, destinations and hospitality brands step into global markets. For more than 25 years, we've been committed to helping such brands navigate this competitive and ever-evolving industry to influence where and how people choose to spend their time and money. Today, we are the world's leading international representation, marketing and communications company for aviation, tourism, hospitality and food & beverage brands. Our global network now spans 67 owned offices in 48 countries, where our more than 800 experienced colleagues represent our more than 250 satisfied clients. Our distinctive heritage, extensive experience and global network of local experts gives us and our clients the ability to be everywhere at once – with proven quality, innovation and passion.

WHAT WE DO:

We influence where people go, how they get there, and what they do when they're there. AVIAREPS connects aviation, tourism, hospitality, and food & beverage brands with the international markets they need to grow. We work with airlines, destinations, hotels, cruise lines, airports, attractions, mobility providers, and food and beverage companies, as well as trade products and services to meet their goals and objectives – whether that is increasing sales, generating awareness or anything in between. We can ensure this success because we are not simply promoting our clients, we are influencing where and how people choose to spend their time and money. In addition to General Sales Agent (GSA) services and tourism marketing representation, we also provide our clients with expertise and strategic services in digital marketing & advertising, public relations & communications, social media management, event coordination, IT solutions, financial services, business consulting and much more.

Why We Do It

We are passionate, curious and bold explorers that believe that tourism benefits more than just our clients. We love what we do – and by connecting travel brands and travelers, we hope to show the unique and beautiful experiences our world has to offer and encourage people to explore it. In short: We want to bring the world to the people in it.



ANACIM

The National Agency of Civil Aviation and Meteorology, created by decree 2011-1055 of 28 July 2011, modified by decree n°2015-981 of 10 July 2015, is the Civil Aviation Authority in Senegal enshrined in Law n°2015-10 of 04 May 2015 establishing the Civil Aviation Code.

It is responsible, Ammon others, on behalf of the State for:

- The elaboration, dissemination and implementation of technical regulations relating to civil aviation;
- The promotion and development of air transport;
- The control of the implementation of national and international regulatory provisions by air opératoire including air carriers, ground handling companies and other air service providers;
- Supervision and coordination of all meteorological, climatological and scientific activities related to climate change;
- Management of the meteorological observation network, including facilities, maintenance of equipment and global data exchange.



Senegalese Agency for Tourism Promotion (ASPT)

Under the technical supervision of the Ministry of Tourism and Leisure, the Senegalese Agency for Tourism Promotion (ASPT) has for mission to ensure the tourist promotion, in particular to :

Implementing the tourism promotion policy defined by the State of Senegal;

Reinforce the attractiveness of the Senegalese destination;

Stimulate the synergy between the various partners of the State in the development of the sector;

Ensure the permanent provision of information on the Destination Senegal;

Elaborate and realize specific action programs for the promotion of tourism;

Develop the tourist products and participate in the improvement of the quality of the services.



AIBD -Blaise Diagne International Airport

Senegal is resolutely committed to revitalizing the air transport sector by implementing bold development actions, in accordance with the strategic orientations of His Excellency Mr. Macky SALL, President of the Republic, set out in the Plan for an Emerging Senegal.

Our ambition is to build, by 2035, the first air hub in the West African sub-region. This project revolves around four pillars that underpin AIBD SA's strategic vision, which are broken down into thirteen (13) strategic objectives and fifteen (15) flagship projects.

Thanks to the merger with the Senegal Airports Agency (ADS) in July 2021, AIBD SA inherited a network of thirteen (13) regional airports which will be completely renovated as part of the Regional Airports Rehabilitation Program (PRAS).

To integrate the non-aeronautical component, AIBD SA intends to make all of its' airports platforms spaces conducive to private investment, by enforcing its' land potential to create real economic opportunities.



Limak-Aibd-Summa (LAS)

Blaise Diagne International Airport was inaugurated on December 07th, 2017.

Operated by LAS (Limak - AIBD - Summa), Blaise Diagne International Airport is the main gateway for Senegal and stands as one of the more modern, state of the art airports in Africa.

With 2 419 000 passengers in 2019, Blaise Diagne is the first airport in the ECOWAS region.

The airport is one of the few in Africa to be certified both ISO 9001 and 14001.

The airport also holds the following accreditations from ACI:

Airport carbon Accreditation level 2

Airport Service Quality Accreditation level 2

Airport Health Accreditation

Exhibitors

Media Partners



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